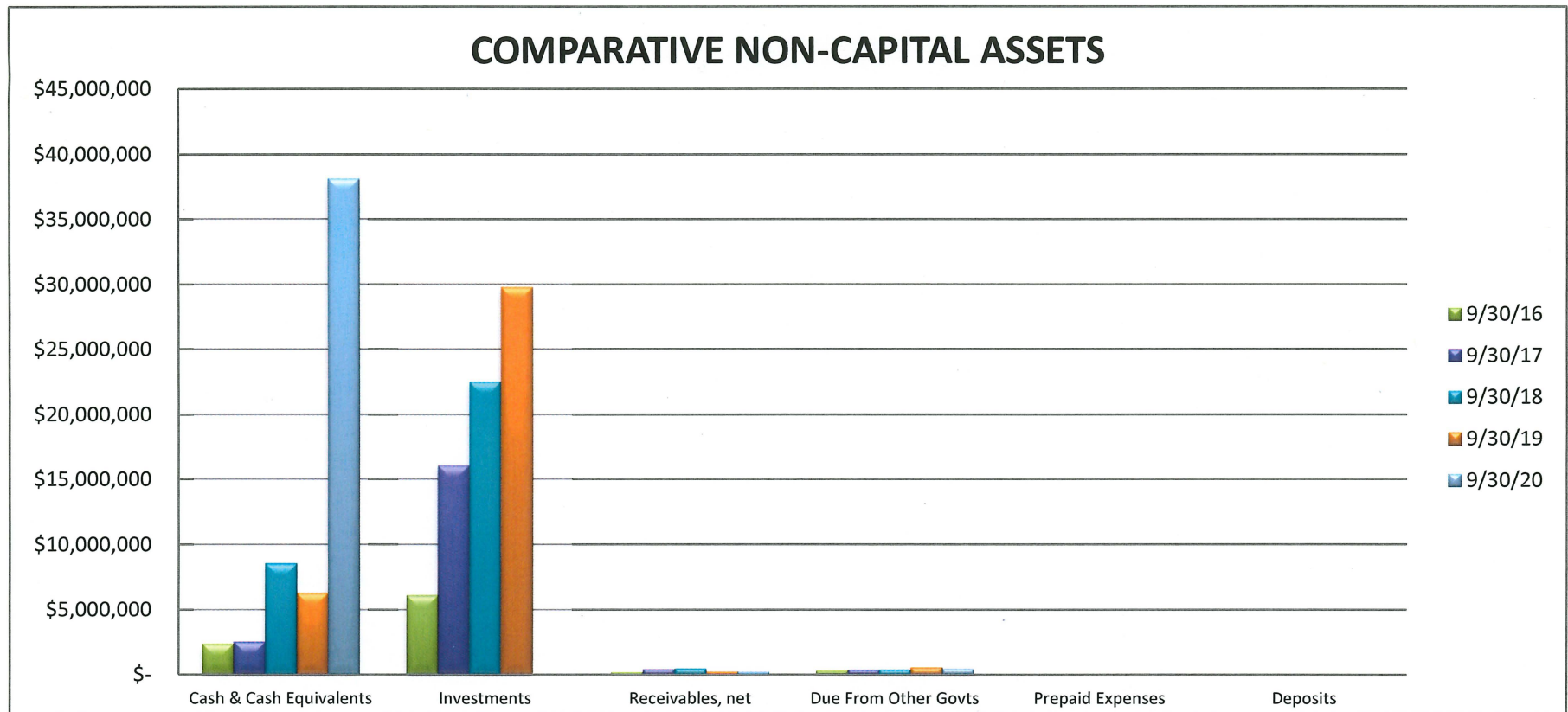
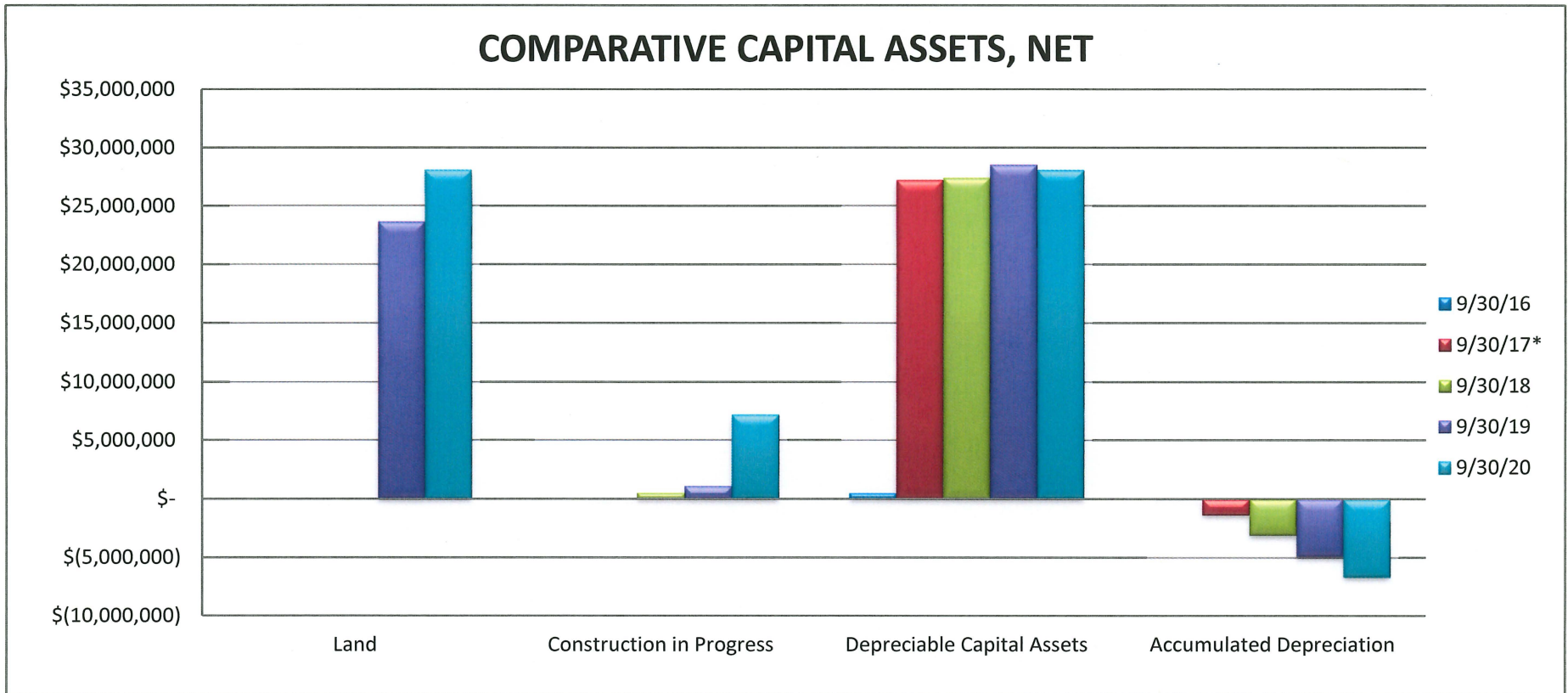


VILLAGE OF ESTERO
COMPARATIVE SUMMARY OF NON-CAPITAL ASSETS
September 30, 2016, 2017, 2018, 2019 & 2020



	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Cash & Cash Equivalents	\$ 2,389,519	\$ 2,548,088	\$ 8,547,937	\$ 6,272,913	\$ 38,125,325	31,852,412	508%
Investments	6,107,013	16,069,996	22,466,495	29,768,612	24,676	(29,743,936)	(100%)
Receivables, net	193,264	410,109	438,668	199,410	202,927	3,517	2%
Due From Other Govts	300,629	367,135	377,852	531,916	429,666	(102,250)	(19%)
Prepaid Expenses	24,390	35,709	51,024	76,484	77,146	662	1%
Deposits	14,633	14,633	14,633	14,633	15,201	568	4%
Total Non-Capital Assets	\$ 9,029,448	\$ 19,445,670	\$ 31,896,609	\$ 36,863,968	\$ 38,874,941	\$ 2,010,973	5%

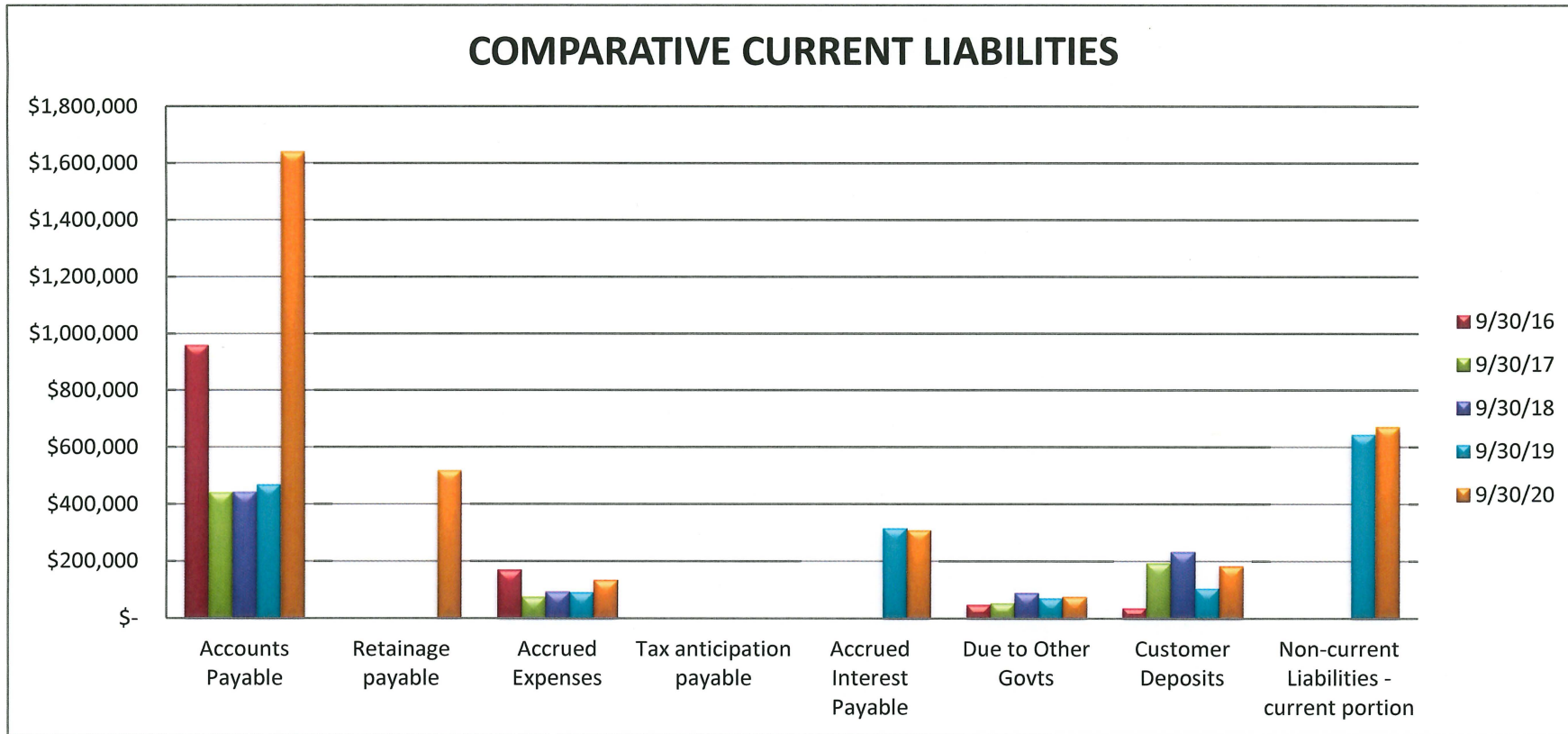
VILLAGE OF ESTERO
 COMPARATIVE SUMMARY OF CAPITAL ASSETS, NET
 September 30, 2016, 2017, 2018, 2019 & 2020



	9/30/16	9/30/17*	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Land	\$ -	\$ -	\$ -	\$ 23,641,689	\$ 28,092,646	\$ 4,450,957	19%
Construction in Progress	-	71,998	527,742	1,111,454	7,197,119	6,085,665	548%
Depreciable Capital Assets	528,187	27,198,589	27,385,746	28,523,902	28,073,772	(450,130)	(2%)
Accumulated Depreciation	(57,100)	(1,373,804)	(3,114,525)	(4,956,453)	(6,727,541)	(1,771,088)	36%
Total Capital Assets, Net	\$ 471,087	\$ 25,896,783	\$ 24,798,963	\$ 48,320,592	\$ 56,635,996	\$ 8,315,404	17%

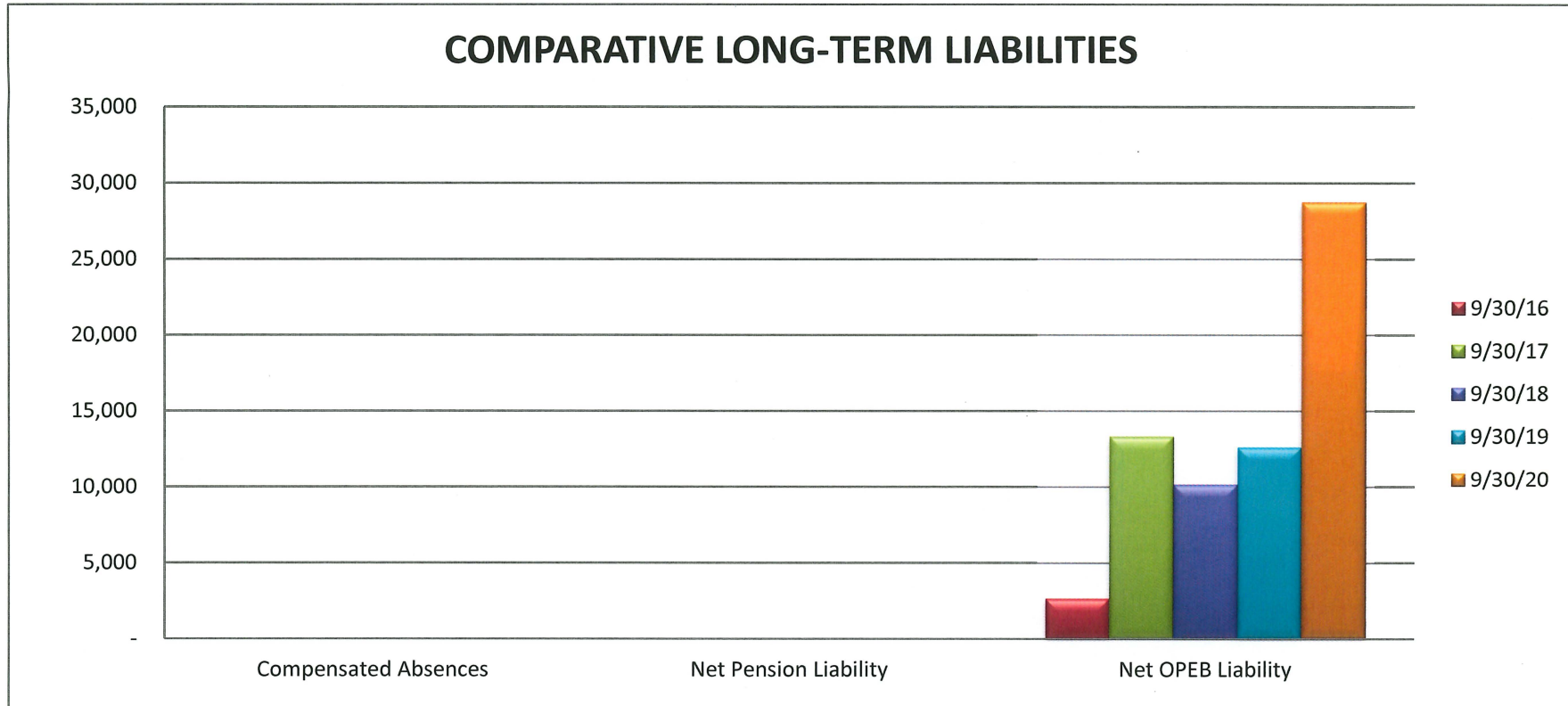
*Increase in depreciable assets during 9/30/17 resulted from \$26,670,402 in roads and related infrastructure conveyed from Lee County

VILLAGE OF ESTERO
COMPARATIVE SUMMARY OF CURRENT LIABILITIES
September 30, 2016, 2017, 2018, 2019 & 2020



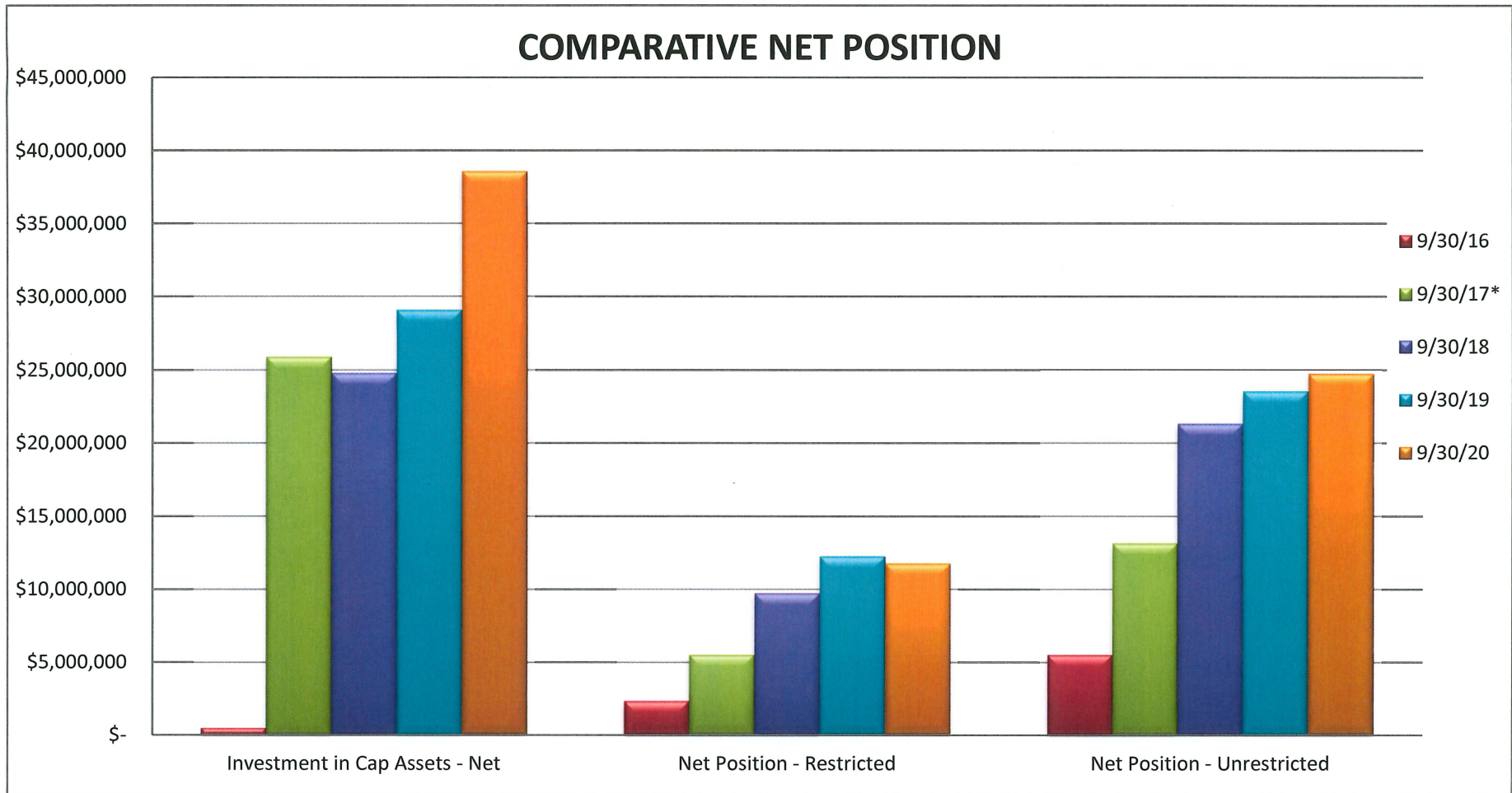
CURRENT LIABILITIES	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Accounts Payable	\$ 958,265	\$ 441,291	\$ 443,126	\$ 469,635	\$ 1,639,470	\$ 1,169,835	249%
Retainage payable	-	-	-	-	517,536	517,536	N/A
Accrued Expenses	167,763	74,812	93,205	92,362	132,377	40,015	43%
Tax anticipation payable	-	-	-	-	-	-	N/A
Accrued Interest Payable	-	-	-	318,401	310,166	(8,235)	(3%)
Due to Other Govts	47,440	52,894	89,065	70,644	74,703	4,059	6%
Customer Deposits	37,105	193,155	234,188	106,739	182,171	75,432	71%
Non-current Liabilities - current portion	-	-	-	644,610	670,459	25,849	4%
Subtotal	\$ 1,210,573	\$ 762,152	\$ 859,584	\$ 1,702,391	\$ 3,526,882	\$ 1,824,491	107%

VILLAGE OF ESTERO
 COMPARATIVE SUMMARY OF LONG-TERM LIABILITIES
 September 30, 2016, 2017, 2018, 2019 & 2020



LONG-TERM LIABILITIES	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Debt Long Term	\$ -	\$ -	\$ -	\$ 18,586,974	\$ 16,919,830	\$ (1,667,144)	(9%)
Compensated Absences	-	-	-	-	-	-	N/A
Net Pension Liability	-	-	-	-	-	-	N/A
Net OPEB Liability	2,621	13,326	10,160	12,628	28,740	16,112	128%
Subtotal	\$ 2,621	\$ 13,326	\$ 10,160	\$ 18,599,602	\$ 16,948,570	\$ (1,651,032)	(9%)
Current Portion of LT Debt	-	-	-	644,610	670,459		
Total Long-term Liabilities	\$ 2,621	\$ 13,326	\$ 10,160	\$ 19,244,212	\$ 17,619,029		

VILLAGE OF ESTERO
COMPARATIVE SUMMARY OF NET POSITION
September 30, 2016, 2017, 2018, 2019 & 2020

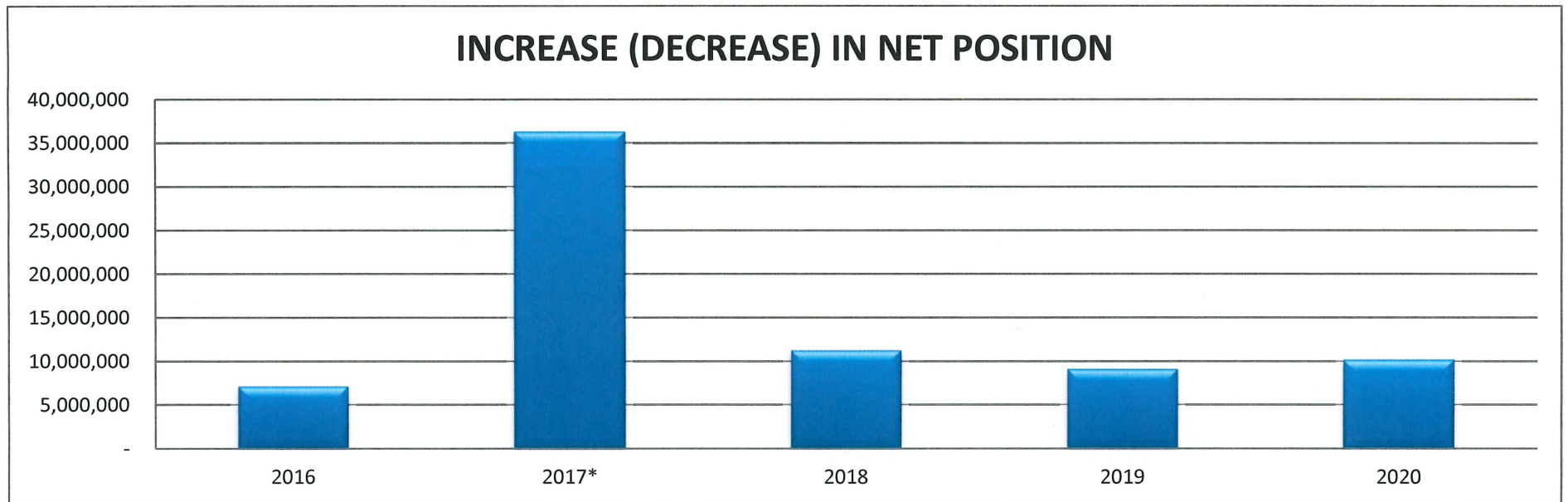


NET POSITION	9/30/16	9/30/17*	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Investment in Cap Assets - Net	\$ 471,087	\$ 25,896,783	\$ 24,798,963	\$ 29,089,008	\$ 38,568,728	\$ 9,479,720	33%
Net Position - Restricted	2,312,410	5,514,939	9,714,291	12,243,096	11,742,357	(500,739)	(4%)
Net Position - Unrestricted	5,503,844	13,155,253	21,312,574	23,550,463	24,724,400	1,173,937	5%
Total Net Position	\$ 8,287,341	\$ 44,566,975	\$ 55,825,828	\$ 64,882,567	\$ 75,035,485	\$ 10,152,918	16%

*Increase in investment in Capital Assets -Net during 9/30/17 is the result of \$26,670,402 on roads and related infrastructure conveyed from Lee County

INCREASE (DECREASE) IN NET POSITION

Years Ended September 30, 2016 - September 30, 2020



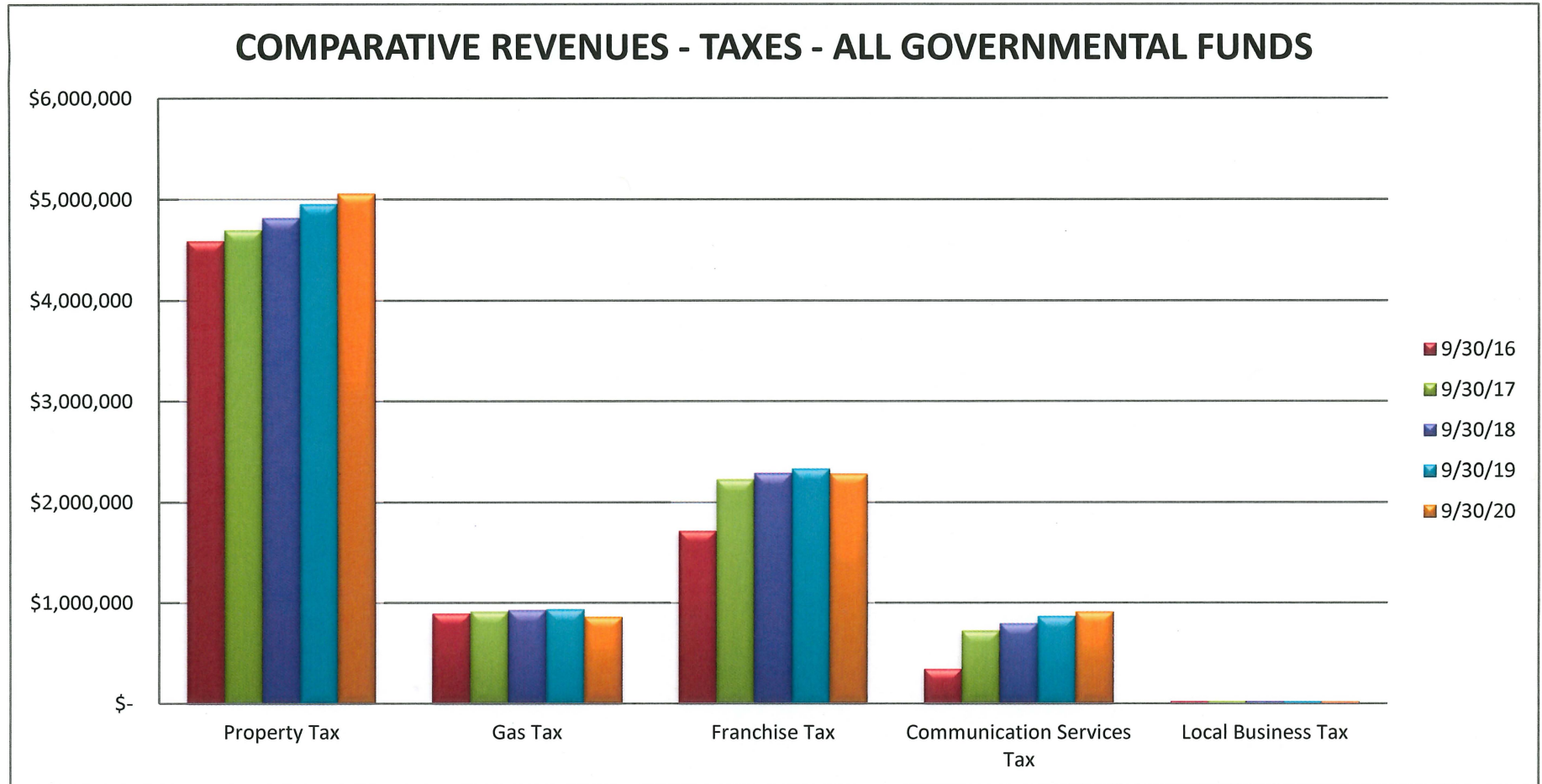
<u>Fiscal Year</u>	<u>Increase (decrease) in Net Position</u>
2016	7,115,807
2017*	36,279,634
2018	11,258,853
2019	9,056,739
2020	10,152,918

*Increase in investment in Capital Assets -Net during 9/30/17 is the result of \$26,670,402 on roads and related infrastructure conveyed from Lee County

COMPARATIVE SUMMARY OF REVENUES - TAXES

(FUND-BASIS STATEMENTS)

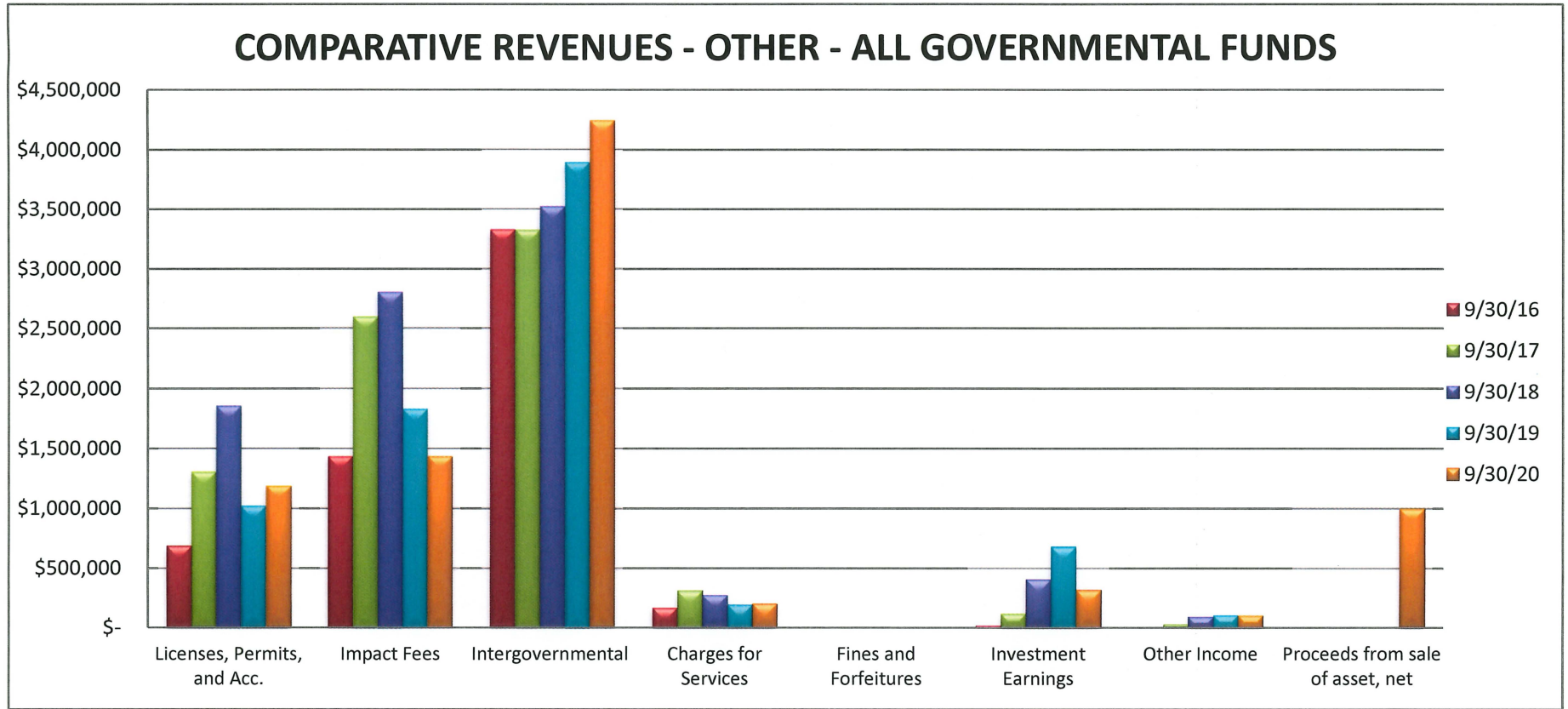
Fiscal Years Ended September 30, 2016, 2017, 2018, 2019 & 2020



Revenues - Taxes	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Property Tax	\$ 4,589,279	\$ 4,699,042	\$ 4,819,043	\$ 4,955,863	\$ 5,054,886	\$ 99,023	2%
Gas Tax	892,944	911,096	927,245	935,653	857,584	(78,069)	(8%)
Franchise Tax	1,713,134	2,224,309	2,288,523	2,333,614	2,280,032	(53,582)	(2%)
Communication Services Tax	340,416	719,940	794,969	866,260	909,318	43,058	5%
Local Business Tax	22,640	22,028	22,561	23,047	19,624	(3,423)	(15%)
Total	\$ 7,558,413	\$ 8,576,415	\$ 8,852,341	\$ 9,114,437	\$ 9,121,444	\$ 7,007	0%

VILLAGE OF ESTERO
 COMPARATIVE SUMMARY OF REVENUES - OTHER
 (FUND-BASIS STATEMENTS)

Fiscal Years Ended September 30, 2016, 2017, 2018, 2019 & 2020

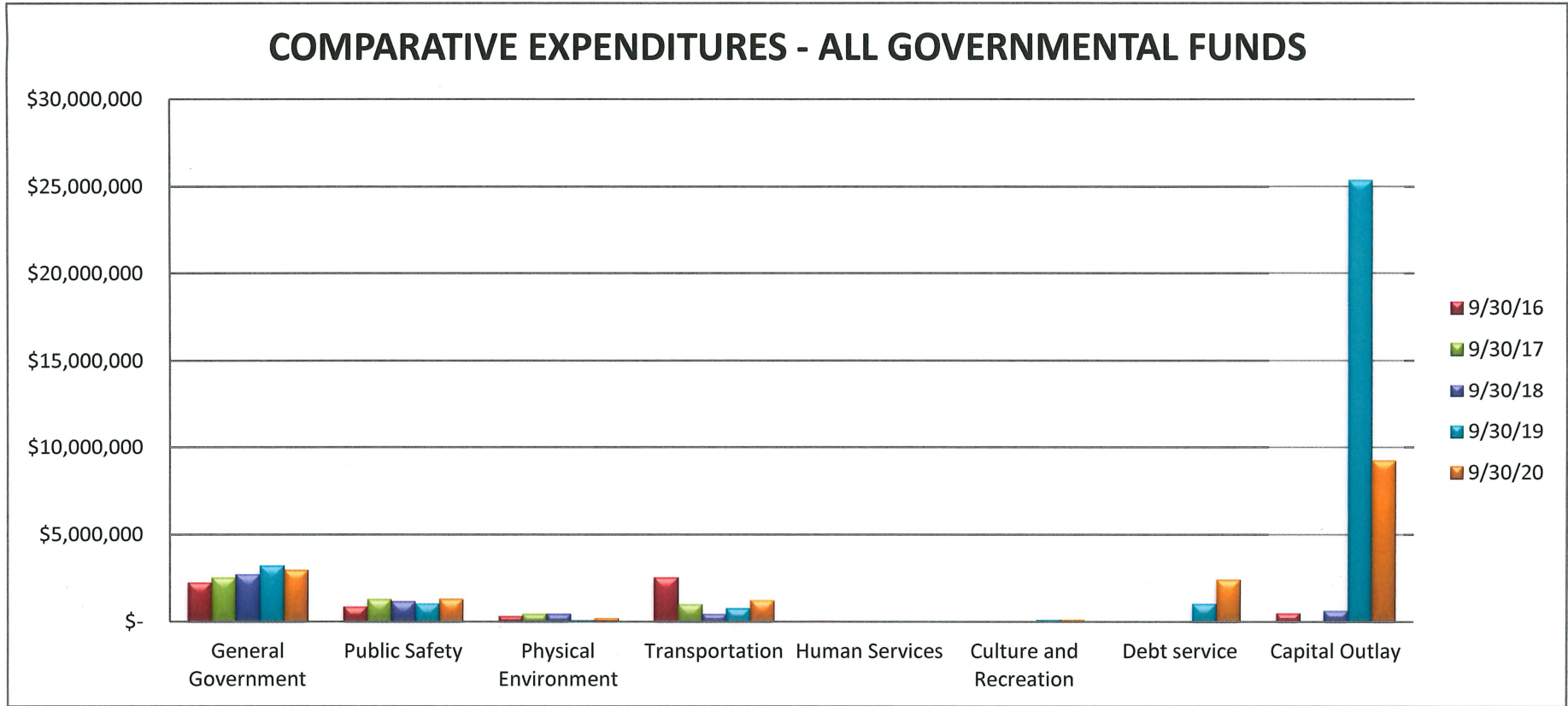


Revenues - Other	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
Licenses, Permits, and Acc.	\$ 685,873	\$ 1,306,158	\$ 1,854,018	\$ 1,020,666	\$ 1,187,400	\$ 166,734	16%
Impact Fees	1,431,918	2,596,943	2,802,274	1,830,982	1,432,917	(398,065)	(22%)
Intergovernmental	3,329,066	3,326,662	3,522,911	3,894,401	4,241,552	347,151	9%
Charges for Services	167,589	313,409	279,144	195,212	200,901	5,689	3%
Fines and Forfeitures	484	268	543	790	920	130	16%
Investment Earnings	18,481	119,081	407,796	680,027	319,602	(360,425)	(53%)
Other Income	4,456	28,053	89,784	106,363	102,570	(3,793)	(4%)
Proceeds from sale of asset, net	-	-	-	-	996,685	996,685	N/A
Capital contributions	-	-	-	-	89,307	89,307	N/A
Total Revenues	\$ 5,637,867	\$ 7,690,574	\$ 8,956,470	\$ 7,728,441	\$ 8,571,854	\$ 843,413	11%

COMPARATIVE SUMMARY OF EXPENDITURES

(FUND-BASIS STATEMENTS)

Fiscal Years Ended September 30, 2016, 2017, 2018, 2019 & 2020



Expenditures	9/30/16	9/30/17	9/30/18	9/30/19	9/30/20	Increase (Decrease)	% Inc (Dec)
General Government	\$ 2,264,950	\$ 2,534,379	\$ 2,737,183	\$ 3,225,843	\$ 2,964,950	\$ (260,893)	(8%)
Public Safety	875,992	1,300,626	1,177,337	1,064,991	1,305,996	241,005	23%
Physical Environment	306,643	436,856	433,352	112,001	191,691	79,690	71%
Transportation	2,548,077	1,021,378	457,090	784,925	1,243,529	458,604	58%
Human Services	48,428	48,428	22,756	33,879	37,932	4,053	12%
Culture and Recreation	-	-	-	129,032	128,094	(938)	(1%)
Debt service	-	-	-	1,058,288	2,411,883	1,353,595	128%
Capital Outlay	497,614	71,998	642,901	25,371,816	9,247,823	(16,123,993)	(64%)
Total Expenditures	\$ 6,541,704	\$ 5,413,665	\$ 5,470,619	\$ 31,780,775	\$ 17,531,898	\$ (14,248,877)	(45%)