



RFP No. 24-01

CONSTRUCTION MANAGEMENT SERVICES

Entertainment Hub Site Development



TAB 1: TRANSMITTAL LETTER



The Villages of Estero
9401 Corkscrew Palms Circle
Estero, FL 33928



Regarding: **RFP #24-01 – Construction Manager at Risk – Entertainment Center Hub Site Development**

Dear Selection Committee:

Thank you for allowing us to present you with this response for your consideration of Wright Construction Group as the construction manager for the Entertainment Center Hub Site Development for the Village of Estero. We are very excited to have the opportunity to use our significant experience in civil construction in South West Florida to serve you. In response to the specific requirements for this transmittal letter we offer the following Information:

- Our legal Name - Wright Construction Group, Inc. and we operate as a Corporation.
- Our physical and mailing address as well as the location from which the services under this contract will be performed is as follows –

5811 Youngquist Rd.
Fort Myers, Florida 33912

- Our primary company contact information is –

Telephone: (239)481-5000
Facsimile: (239)481-2448
Primary Email: fred.edman@wcgfl.com

- The sole principal of our company is Fred Edman who also acts as the company president.

Originally formed in 1946, Wright Construction has been in business for over 77 years and incorporated as Wright Construction Group, Inc. on January 26, 2005. We have been performing construction management services in the civil construction marketplace for over 50 years. We currently employ 60 people in two distinct divisions: building and civil construction. At Wright, our mission is “Building Client Loyalty Through Relentless Service” and we work to accomplish this mission through our people and their commitment to our company value proposition of Safety, Quality, Timeliness, and Value.

We understand that it is not only an obligation, but a privilege to provide services to our local community. All the employees at WCG are in Southwest Florida and many live within a few miles of this project and the Estero Community Park area. Many of the families at WCG have been part of the Estero High School community and frequently attend events at Estero Community Park, such as Movie’s in the Dark, the annual DDD Jeff Sommers Invitational, and countless charity walks scheduled in this area. This project is more than a development to our

company. It's an opportunity to partner with the Village of Estero to provide community services that our people and their children will be a part of long after the project is complete.

As a construction manager that works both significantly and successfully in civil construction, Wright Construction offers a set of skills and people that are unique in Southwest Florida, and we look forward to the opportunity to serve the Villages of Estero as the construction manager for the Entertainment Center Hub Site Development project by helping you achieve your goals on this project through both the preconstruction and the construction process. We know that the experience of our people, our strong commitment and understanding of employing the construction management methodology in civil construction, and our dedication to our value proposition uniquely enables us to exceed your expectations for this project and we look forward to the opportunity to work with your team.

Respectfully,



Fred Edman
President
Fred.edman@wcgfl.com
Office: 239-481-5000; Cell: 239-707-7018



TAB 2: COMPLETED FORMS



References

Provide a minimum of three references for which the collector is currently providing the types of requested services (or have provided within the last 8 years). One reference must be for a residential jurisdiction with at least 4,000 residents. One reference must be from a commercial client in Florida.

1. Company Name Lee County (Project - Gateway Blvd & Griffin Dr Roundabout)
Contact Name and Title David Murphy - Project Manager
Address _____
Phone Number 239.271.4299 E-Mail Address dmurphy@leedot.com
Length of contract or business relationship: Start Date March 2023 End date January 2024
Contract Value \$ 5,855,807.69
Description of work provided on this contract The Gateway Boulevard & Griffin Drive roundabout improvements is changing an existing arterial roadway and intersecting side streets to a traffic calming pedestrian-safe roundabout intersection. This project is part of an ongoing effort by Lee County and the Gateway Community to improve safety while increasing the beautification of the area.
2. Company Name GradyMinor (Project - Naples 8th St Corridor Improvements)
Contact Name and Title Daniel Flynn, P.E. - Project Manager
Address _____
Phone Number 239.947.1144 E-Mail Address dflynn@gradyminor.com
Length of contract or business relationship: Start Date April 2019 End date November 2020
Contract Value \$ 6,516,411.00
Description of work provided on this contract The Downtown Naples roadway and parking improvement project included: Milling and asphalt resurfacing, concrete curbs, sidewalks and gutters, signing and signalization, utilities for water and sewer, lighting, landscaping and irrigation.
3. Company Name Quay Venture, LLC (Project - Fruitville Road Roundabout)
Contact Name and Title Brett Blank
Address _____
Phone Number 303.944.0316 Email: bblank@greenpointllc.com
Length of contract or business relationship: Start Date Sept 2019 End date Dec 2020
Contract Value \$ 7,625,000.00
Description of work provided on this contract The completed Fruitville Road/US 41 improvement project transformed a three-way intersection into a roundabout intersection with improved access to US 41 northbound, southbound, Fruitville Road and new developments within downtown Sarasota. The project was part of a revitalization to downtown Sarasota aimed at improving traffic flow and pedestrian safety.

References

Provide a minimum of three references for which the collector is currently providing the types of requested services (or have provided within the last 8 years). One reference must be for a residential jurisdiction with at least 4,000 residents. One reference must be from a commercial client in Florida.

1. Company Name City of Bonita Springs (Project - Downtown Improvement Project)
Contact Name and Title Joel Langaney - Project Manager
Address _____
Phone Number 239.949.6246 E-Mail Address joel.langaney@cityofbonitasprings.com
Length of contract or business relationship: Start Date July 2015 End date Nov 2017
Contract Value \$ 15,648,000.00
Description of work provided on this contract This was an improvement project in the roadways, sidewalks, streetscape, and drainage to alleviate these obstacles. As part of the improvements, a walkable downtown with a core feature and entry gateways was a part of the overall goal. The southern entry feature was the Oak Creek Bridge. The northern entry feature was the Imperial River Bridge.
2. Company Name City of Fort Myers (Project - Centennial Park Improvements)
Contact Name and Title Nicole Monahan, P.E. - Project Manager
Address _____
Phone Number 239.321.7459 E-Mail Address nmonahan@cityftmyers.com
Length of contract or business relationship: Start Date June 2019 End date May 2022
Contract Value \$ 5,101,892.28
Description of work provided on this contract Wright Construction Group provided services to the city of Fort Myers for the Centennial Park Project. This Project included a considerable amount of demo including parts of an old boat ramp, old seawalls, and the relocation of historical monuments. Before completing the Amphitheater and the new playground, fill was hauled in, and underground utilities were completed including irrigation, drainage, and site lighting.
3. Company Name City of Fort Myers (Project - South AWWTF Reclaimed Water)
Contact Name and Title Jason Sciandra, P.E. - Utility Engineer
Address _____
Phone Number 239.321.7467 Email: jsciandra@cityftmyers.com
Length of contract or business relationship: Start Date Jan 2022 End date March 2023
Contract Value \$ 17,475,438.70
Description of work provided on this contract This project was constructed using a combination of traditional open-cut (trench) pipe installation and trenchless (micro-tunneling) technology. The pipeline spans from the SAWWTF on Matthew Drive, along Barkley Circle, then across Summerlin Road to Royal Palm Square Boulevard to the connection point in the greenspace on San Marcos just south of Midpoint Bridge where it connects to the City of Cape Coral's portion of the reclaimed water pipe. Installation of 6,500 LF of 30" DIP reclaim WM via open cut and 800 LF via micro-tunnel.

NON-COLLUSION AFFIDAVIT

STATE OF Florida
COUNTY OF Lee

Fred Edman, being duly sworn, deposes and says that:

- (1) He/she is President/CEO of Wright Construction Group, Inc.,
Title Firm/Company
the Proposer that has submitted the attached Proposal.
- (2) He/she is fully informed respecting the preparation and contents of the attached Proposal and of all pertinent circumstances respecting such Proposal.
- (3) Such Proposal is genuine and is not a collusive or sham Proposal.
- (4) Neither the said Proposer nor any of its officers, partners, owners, agent representatives, employees or parties in interest including this affiant, has in any way, colluded, conspired, or agreed, directly or indirectly, with any other Proposer, firm or person, to submit a collusive or sham Proposal in connection with the Agreement for which the attached Proposal has been submitted or to refrain from proposing in connection with such Agreement, or has in any manner, directly or indirectly, sought by Agreement or collusion or communication or conference with any other Proposer, firm or person to fix the price or prices in the attached Proposal or of any other Proposer, or to fix any overhead, profit or cost element of the Proposal price or the Proposal price of any other Proposer, or to secure through any collusion, conspiracy, connivance or unlawful Agreement any advantage against the Village or any person interested in the proposed Agreement.
- (5) The price or prices quoted in the attached Proposal are fair and proper and are not tainted by any collusion, conspiracy, or unlawful Agreement on the part of the Proposer or any of its agents, representatives, owners, employees, or parties of interest, including affiant.

(Signed)

Fred Edman
President/CEO
(Title)

STATE OF FLORIDA
COUNTY OF LEE

The foregoing instrument was acknowledged before me this October 27, 2023 by Fred Edman, who is personally known to me or who has produced _____ as identification and who did (did not) take an oath.

Susan H. Shelfer

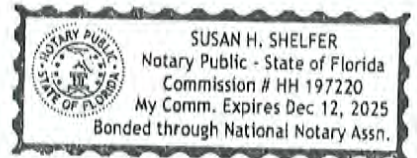
(Signature of Notary Public)

Susan H. Shelfer

(Name of Notary, typed, printed or stamped)

(Notary's Seal)

(Serial Number)



VENDOR CERTIFICATION REGARDING SCRUTINIZED COMPANIES' LISTS

Vendor Name: Wright Construction Group, Inc.
Vendor FEIN: 20-2246559
Authorized Representative's Name: Fred Edman
Authorized Representative's Title: President/CEO
Address: 5811 Youngquist Rd.
City, State and Zip Code: Fort Myers, FL 33912
Phone Number: 239.481.5000
Email Address: fred.edman@wcgfl.com

Florida Statutes § 287.135 and § 215.473 prohibit Florida municipalities from contracting with companies, for goods or services over \$1,000,000 that are on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or to engage in any Business operations with Cuba or Syria. Florida Statutes § 287.135 and § 215.4725 also prohibit Florida municipalities from contracting with companies, for goods or services in any amount that are on the list of Scrutinized Companies that Boycott Israel.

The list of "Scrutinized Companies" is created pursuant to Section 215.473, Florida Statutes. A copy of the current list of "Scrutinized Companies" can be found at the following link: <https://www.sbafla.com/fsb/FundsWeManage/FRSPensionPlan/GlobalGovernanceMandates/QuarterlyReports.aspx>

As the person authorized to sign on behalf of the Proposer, I hereby certify that the company identified above in the section entitled "Proposer Name" is not listed on either the Scrutinized Companies with Activities in Sudan List; or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; is not participating in a boycott of Israel; and does not have any business operations with Cuba or Syria. I understand that pursuant to Florida Statutes § 287.135 and § 215.473, the submission of a false certification may subject the Proposer Vendor to civil penalties, attorney's fees, and/or costs.


I understand and agree that the Village may immediately terminate any contract resulting from this solicitation upon written notice if the company referenced above are found to have submitted a false certification or any of the following occur with respect to the company or a related entity: (i) for any contract for goods or services in any amount of monies, it has been placed on the Scrutinized Companies that Boycott Israel List, or is engaged in a boycott of Israel, or (ii) for any contract for goods or services of one million dollars (\$1,000,000) or more, it has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or it is found to have been engaged in business operations in Cuba or Syria.

Authorized Signature

Fred Edman

Print Name

Signature



ADDENDUM ACKNOWLEDGEMENT

The proposer shall acknowledge obtaining all addenda issued to this formal solicitation from the Village's web site by completing the blocks below. Failure to acknowledge all addenda may be cause for rejection of the bid response.

Addendum No. 1 Date Issued: 10-18-2023

Addendum No. 2 Date Issued: 10-24-2023

Addendum No. 3 Date Issued: 10-25-2023

Addendum No. _____ Date Issued: _____

AUTHORIZED SIGNATURE:  _____

TITLE: President/CEO

(Print/type name as signed above): Fred Edman

DATE: 10-27-2023

The Village of Estero
9401 Corkscrew Palms Circle
Estero, FL 33928

(239) 319-2821
www.Estero-fl.gov

October 18, 2023
SUBJECT: ADDENDUM NUMBER: One (1)
REFERENCE: RFP 2024-01 Estero Entertainment Construction Management

The original bid document makes several references to www.demandstar.com. The Village has not yet transitioned to demandstar. Please ignore all references to this service. In lieu of submitting questions or inquiries to www.demandstar.com, please direct these to Kevin Greenville, Village Finance Director at greenville@estero-fl.gov or 239-221-5035.

Any questions or comments may be directed to the Village's Finance Director, Kevin Greenville at greenville@estero-fl.gov or 239-221-5035.

BIDDER IS ADVISED, YOU ARE REQUIRED TO ACKNOWLEDGE RECEIPT OF THIS ADDENDUM WHEN SUBMITTING A BID. FAILURE TO COMPLY WITH THIS REQUIREMENT MAY RESULT IN THE BIDDER BEING CONSIDERED NON-RESPONSIVE.

ALL OTHER TERMS AND CONDITIONS OF THE BIDDING DOCUMENTS ARE AND SHALL REMAIN THE SAME.

Kevin Greenville, CPA
Village of Estero Finance Director

The Village of Estero
9401 Corkscrew Palms Circle
Estero, FL 33928

(239) 319-2821
www.Estero-fl.gov

October 24, 2023
SUBJECT: ADDENDUM NUMBER: Two (2)
REFERENCE: RFP 2024-01 Estero Entertainment Construction Management

The following changes/responses/clarifications shall become a part of the Bid Documents and shall be as binding as if contained therein:

1. Please clarify if a performance and payment bond is required for submittal?

Response: A performance and payment bond is NOT required for submittal.

2. Please clarify if a list of potential subcontractors is necessary.

Response: A list of potential subcontractors is NOT necessary. It is recommended to provide in your response details on your process of selecting subcontractors for this project.

Any questions or comments may be directed to the Village's Finance Director, Kevin Greenville at greenville@estero-fl.gov or 239-221-5035.

BIDDER IS ADVISED, YOU ARE REQUIRED TO ACKNOWLEDGE RECEIPT OF THIS ADDENDUM WHEN SUBMITTING A BID. FAILURE TO COMPLY WITH THIS REQUIREMENT MAY RESULT IN THE BIDDER BEING CONSIDERED NON-RESPONSIVE.

ALL OTHER TERMS AND CONDITIONS OF THE BIDDING DOCUMENTS ARE AND SHALL REMAIN THE SAME.

Kevin Greenville, CPA
Village of Estero Finance Director

The Village of Estero
9401 Corkscrew Palms Circle
Estero, FL 33928

(239) 319-2821
www.Estero-fl.gov

October 25, 2023

SUBJECT: ADDENDUM NUMBER: Three (3)

REFERENCE: RFP 2024-01 Estero Entertainment Construction Management

The following changes/responses/clarifications shall become a part of the Bid Documents and shall be as binding as if contained therein:

1. Tab 2 – Completed Forms – reference form is supposed to go here, does it also go in the references tab?

Response: The Reference Form attached to the RFP is to be placed at Tab 2, per the RFP. In addition, Tab 4 must include Attachment “G” (which requires the contact information for the references which are associated with the projects you describe in Tab 4, Attachment “F”. While Tab 2 and Tab 4(G) references may have crossover, Attachment “F” seeks to capture the references which are directly tied to the successful projects.

2. Attachment B – What are the required licenses, permits and certifications?

Response: The Village does not provide legal opinions to its vendors as to what licenses they must have. However, since engineering and construction are the contemplated service to be provided, to the extent the proposer expects to self-perform, the Village would want to see the licenses applicable to providing those services. And, since the proposer would be operating in Florida, the Village would wish to ensure the proposer is properly licensed in the State to conduct business. If any portion of the work to be performed would require performance by a professional with a given certification, a copy of that certification should be provided. The proposer is authorized, with respect to certifications, to provide a general statement that it has on its staff, or would subcontract if needed, qualified/certified professionals to perform any work which is not specified in the RFP, but which may be assigned in the future.

3. Attachment G – RFP says 5 references from individuals, firms or agencies that have contracted with the Proposer to perform services of similar size and scope. Form says a minimum of 3 references for which the collector is currently providing the types of requested services or have provided in the last 8 years with one being for a residential jurisdiction with at least 4,000 residents and one from a commercial client in Florida. Is Attachment G not the form? If it is the form, which information should we go by?

Response: The References Form’s introductory paragraph is revised to read: “Provide a minimum of three references for which the contractor is currently providing the types of requested services (or have provided within the last 8 years). One reference must be from a client in Florida.” As to the remainder of the question, please reference the response to question #1 above.

4. Who will be on the evaluation committee?

Response: The evaluation committee members have not yet been determined.

5. When is the anticipated award for this project?

Response: The award is expected shortly after responses are received.

6. When does the Village want to break ground?

Response: Final schedules will be set with the selected firm. The Village is hopeful to break ground in early 2024.

7. Can you clarify what you are looking for by Pre-GMP fee?

Response: Depending on their complexity, some CMAR projects require significant engineering/design work, or other investigatory or planning effort, in advance of the identification of the GMP. Pre-GMP fees are soft costs as may be incurred by CMAR in connection with the design, development, and construction of the of the improvements prior to the execution of the base construction contract. See generally Sec. 2.1 (Pre-Construction Phase) of the Estero CMAR Agreement Village Hub, which was published in conjunction with this RFP. If the proposer is uncertain if it would require a pre-GMP fee (since significant engineering work is being completed by the Village in advance of the contract), or knows it would not, then the proposer would simply note that in its proposal. But since this RFP seeks a CMAR for potential future projects as well, provision for a pre-GMP fee was made.

8. Attachment F – Related Experience and References. This section asks for a written narrative describing “any and all” contracts or engagements over the last seven years. Should this be limited to projects of similar nature or are you looking for “all” our projects from the last 7 years?

Response: Attachment “F” calls for a “narrative describing any and all contracts or engagements successfully completed in the last seven (7) calendar years including services similar in scope to those described herein.” While it is fairly clearly worded, to perhaps re-state the requirement, the Village wants a narrative which:

- **Describes all contracts or engagements**
- **Which were successfully completed**
- **In the last 7 years**

- **Which contracts or engagements included CMAR services similar in scope to the project described in the RFP.**

Thus, the Village does not want a description of every project the proposer has done in the last seven years. It only wants a discussion of those projects which were successfully completed, wherein proposer served as CMAR, and which included service similar to the Village Hub project described in the RFP. If a proposer may have some excessively large number of such projects, it is welcome to describe the first ten, and then just note for the Village how many more it has, and the Village can, at its option, seek information on the remainder of the projects during the screening or negotiation process.

9. Attachment F – Most of the projects being submitted under Attachment F would be stand-alone projects. Is the request for whether the contracts were renewed or not relevant to this project? Most renewed contracts are limited to Continuing Services contracts.

Response: Please state as such in the response.

10. Since the Pre-GMP fee is not part of the scoring, should the pre-GMP fee be required to be provided in a separate sealed envelope? This would help eliminate any potential scoring based on cost.

Response: Proposers may submit their Pre-GMP fees (if relevant) in a separate sealed envelope, which would be opened after initial ranking occurs.

11. Provided email from Kevin Greenville states, “Please email me your response in a PDF; please do not mail or deliver hard copy to our offices.” However, on page 4 of the RFQ documents it states “The Village is accepting electronic Proposals via www.demandstar.com. Can you please clarify how we are to submit the RFP proposal.

Response: The RFP response should be submitted electronically to Kevin Greenville, Village Finance Director at greenville@estero-fl.gov

Any questions or comments may be directed to the Village’s Finance Director, Kevin Greenville at greenville@estero-fl.gov or 239-221-5035.

BIDDER IS ADVISED, YOU ARE REQUIRED TO ACKNOWLEDGE RECEIPT OF THIS ADDENDUM WHEN SUBMITTING A BID. FAILURE TO COMPLY WITH THIS REQUIREMENT MAY RESULT IN THE BIDDER BEING CONSIDERED NON-RESPONSIVE.

ALL OTHER TERMS AND CONDITIONS OF THE BIDDING DOCUMENTS ARE AND SHALL REMAIN THE SAME.

Kevin Greenville, CPA
Village of Estero Finance Director

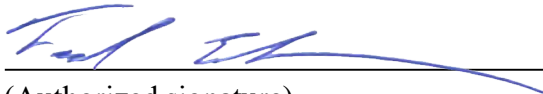
DRUG FREE WORKPLACE FORM

The undersigned Proposer, in accordance with Florida Statutes § 287.087, hereby certifies that Wright Construction Group, Inc. does:

(Name of Business)

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business' policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the Drug-Free statement.
4. Notify the employees that as a condition of working on the commodities or contractual services that are under bid, employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or no lo contendere to, any violation of Chapter 1893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this business complies fully with the above requirements.



(Authorized signature)

Fred Edman

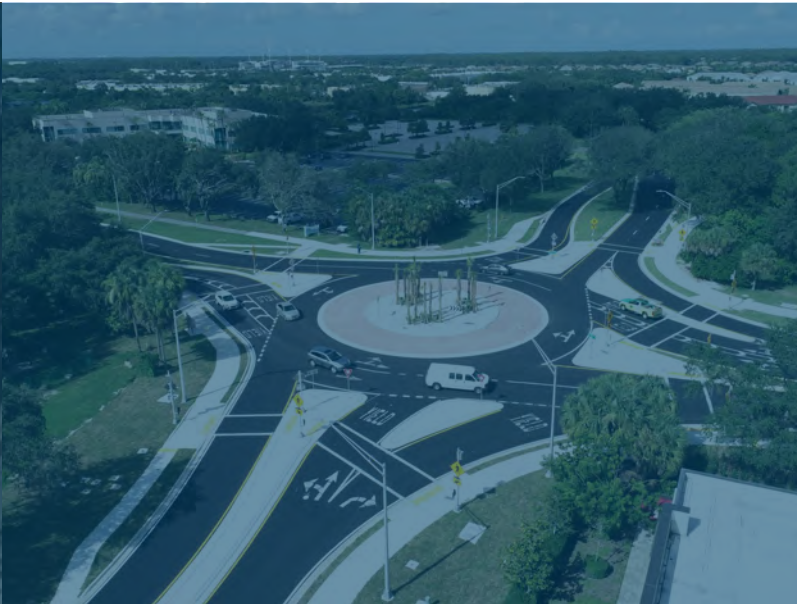
(Print/type name as signed above)

(Date) 10/27/23

TABLE OF CONTENTS

TAB 1: Transmittal Letter_____	Pg. 2-4
TAB 2: Completed Forms_____	Pg. 5-16
TAB 3: Table of Contents_____	Pg. 17
TAB 4: Company and Staff Qualifications _____	Pg. 18-74
Attachment A: Company Organizational Chart _____	Pg. 19-20
Attachment B: Licenses & Certifications _____	Pg. 21-27
Attachment C: Team Organizational Chart _____	Pg. 28-29
Attachment D: Key Personnel _____	Pg. 30-36
Attachment E: Proposed Subcontractors _____	Pg. 37-46
Attachment F: Related Experience & References _____	Pg. 47-63
Attachment G: References _____	Pg. 64-74
TAB 5: Project Approach/Methodology _____	Pg. 75-87
Proposed Work Schedule _____	Pg. 82-85
Schedule Control Narrative _____	Pg. 86-87
TAB 6: Proposed Cost_____	Pg. 88-89
TAB 7: Insurance _____	Pg. 90-92

TAB 4: COMPANY AND STAFF QUALIFICATIONS



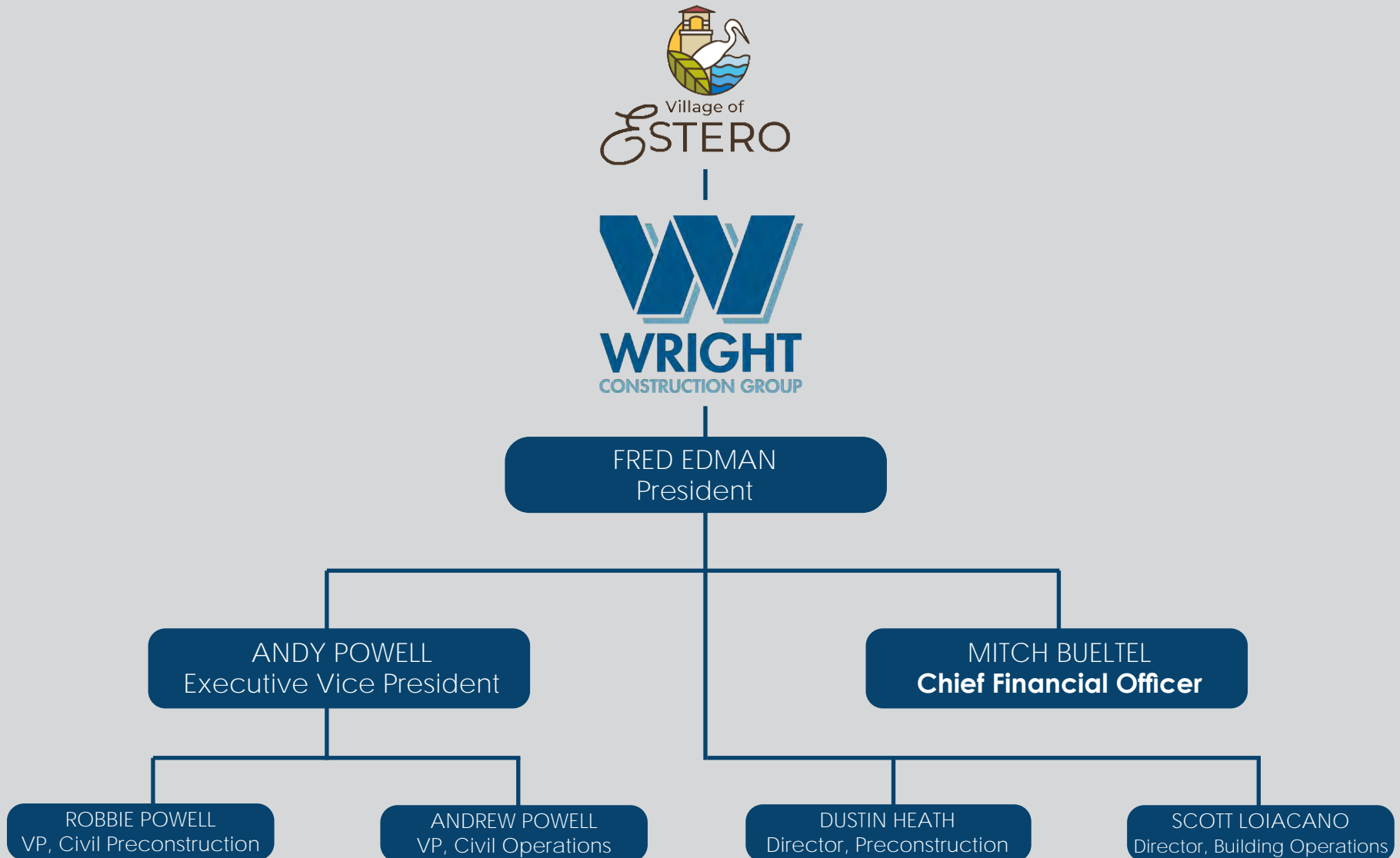
ATTACHMENT "A" COMPANY ORGANIZATIONAL CHART



COMPANY
ORGANIZATIONAL CHART

5811 Youngquist Road
Fort Myers, FL 33912

wcgfl.com
(239) 481-5000



ATTACHMENT "B" LICENSES & CERTIFICATIONS





Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

EDMAN, FRED M

WRIGHT CONSTRUCTION GROUP INC
5811 YOUNGQUIST RD
FORT MYERS FL 33912

LICENSE NUMBER: CGC053444

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD

THE UNDERGROUND UTILITY & EXCAVATION CO HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

POWELL, ANDREW CHRISTIAN

WRIGHT CONSTRUCTION GROUP INC
5811 YOUNGQUIST ROAD
FORT MYERS FL 33912

LICENSE NUMBER: CUC1225948

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



FBPE
FLORIDA BOARD OF
PROFESSIONAL ENGINEERS

STATE OF FLORIDA

BOARD OF PROFESSIONAL ENGINEERS

THE PROFESSIONAL ENGINEER HEREIN IS LICENSED UNDER THE
PROVISIONS OF CHAPTER 471, FLORIDA STATUTES

SLAIBE, ALEJANDRO JALED

2157 CAPE HEATHER CIRCLE
CAPE CORAL FL 33991

LICENSE NUMBER: PE87311

EXPIRATION DATE: FEBRUARY 28, 2025

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

I certify from the records of this office that WRIGHT CONSTRUCTION GROUP, INC. is a corporation organized under the laws of the State of Florida, filed on January 26, 2005.


The document number of this corporation is P05000013433.

I further certify that said corporation has paid all fees due this office through December 31, 2023, that its most recent annual report/uniform business report was filed on January 3, 2023, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Third day of January, 2023*




Secretary of State

Tracking Number: 9675527248CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Florida Department of Transportation

**RON DESANTIS
GOVERNOR**

605 Suwannee Street
Tallahassee, FL 32399-0450

**JARED W. PERDUE, P.E.
SECRETARY**

May 02, 2023

WRIGHT CONSTRUCTION GROUP, INC.
5811 YOUNGQUIST RD.
FT. MYERS, FLORIDA 33912

RE: CERTIFICATE OF QUALIFICATION

The Department of Transportation has qualified your company for the type of work indicated below.

FDOT APPROVED WORK CLASSES:

DRAINAGE, ELECTRICAL WORK, FLEXIBLE PAVING, GRADING, GUARDRAIL, HOT PLANT-MIXED BITUM. COURSES, INTERMEDIATE BRIDGES, MINOR BRIDGES, R&R MINOR BRIDGES, SIDEWALK, TRAFFIC SIGNAL, Underground Utilities (Water & Sewer)

Unless notified otherwise, this Certificate of Qualification will expire **6/30/2024**.

In accordance with Section 337.14(4), Florida Statutes, changes to Ability Factor or Maximum Capacity Rating will not take effect until after the expiration of the current certificate of prequalification (if applicable).

In accordance with Section 337.14(1), Florida Statutes, an application for qualification must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If the company's maximum capacity has been revised, it may be accessed by logging into the Contractor Prequalification Application System via the following link:

[HTTPS://fdotwpl.dot.state.fl.us/ContractorPreQualification](https://fdotwpl.dot.state.fl.us/ContractorPreQualification)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

The company may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing the most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that the company has performed such work.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

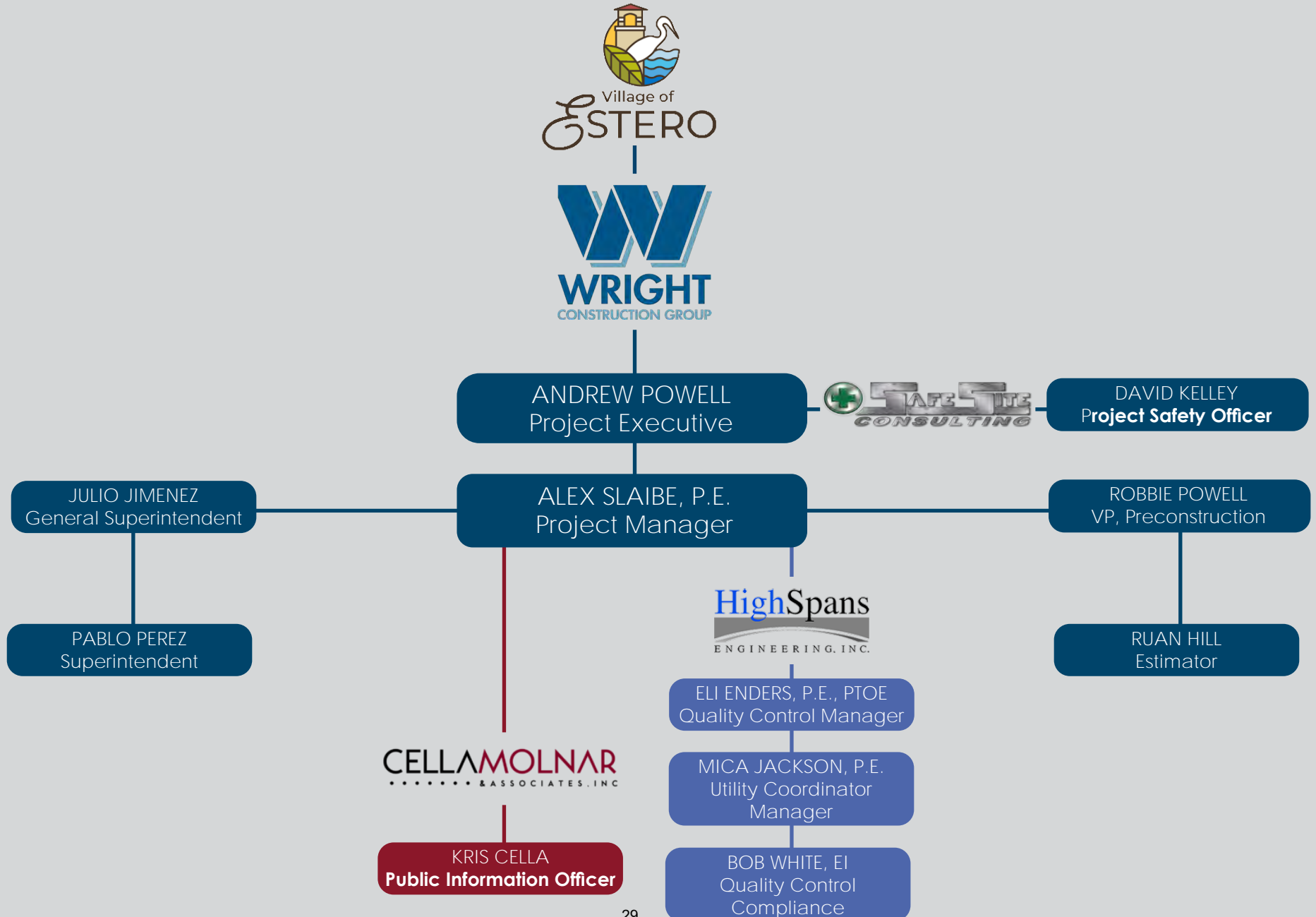
Sincerely,

James E. Taylor II, Prequalification Supervisor
Contracts Administration Office

JTII:cg

ATTACHMENT "C" TEAM ORGANIZATIONAL CHART





ATTACHMENT "D" KEY PERSONNEL





Andrew Powell has 21 years of experience in heavy construction projects and is a highly motivated, quality-driven individual. He is dedicated to maintaining schedule deadlines and subcontractor performance which produces quality workmanship. Starting in the industry in Southwest Florida as a laborer on a roadway project, Andrew has worked in every position from laborer to superintendent to his position of Vice President of Operations. Andrew is hands-on in his style of leadership whose goal is to provide the project manager and project superintendents with the resources and support needed to ensure projects are completed on time and with the highest standards for quality with complete client satisfaction. Andrew possesses excellent communication skills with all team members and subcontractors.

EXPERIENCE

YEARS AT WRIGHT: 16

INDUSTRY EXPERIENCE: 21

EDUCATION

MARINER HIGH SCHOOL
Cape Coral, FL

FSW STATE COLLEGE
Fort Myers, FL

CERTIFICATIONS

CTQP (FDOT)

- Earthwork I & II
- Asphalt Paving I & II
- Advanced MOT
- Certified QC Manager
- Asphalt Maintenance & Quality Control Manager
- Concrete Field Technician
- Concrete Field Inspector
- Pile Drive Inspector
- Nuclear Safety Certification

CERTIFIED DEP
STORMWATER

EROSION &
SEDIMENTATION CONTROL

OSHA 10 & 30-HR. HEALTH
& SAFETY TRAINING

SILICA TRAINING

CONFINED SPACE
TRAINING

AERIAL LIFT OPERATION &
SAFETY TRAINING

SCISSOR AND ROUGH
TERRAIN LIFT

FORKLIFT OPERATION &
SAFETY TRAINING

GSSI GROUND
PENETRATING RADAR

CONSTRUCTION MANAGEMENT PROJECTS

BONITA SPRINGS DOWNTOWN IMPROVEMENT
PROGRESSIVE DESIGN BUILD (CONSTRUCTION MANAGEMENT)
Project Cost \$15,648,000.00
Timeline July 2015 – November 2017
Client City of Bonita Springs



SKYPLEX BOULEVARD
Project Cost \$11,620,900.00
Timeline July 2018 – November 2019
Client Lee County Port Authority

FGCU NORTH LAKE IMPROVEMENTS
Project Cost \$6,416,536.00
Timeline March 2017 – December 2018
Client Florida Gulf Coast University



SOUTH AWWTF RECLAIMED WATER TRANSMISSION
Project Cost \$17,475,438.70
Timeline January 2022 – March 2023
Client Wharton-Smith, Inc.

COMPETITIVELY BID PROJECTS

BURNT STORE ROAD PHASE II
Project Cost \$25,935,837.00
Timeline November 2019 – December 2021
Client Charlotte County Board of County Commissioners



GATEWAY BOULEVARD & COMMERCE LAKES DRIVE
ROUNDBOUT
Project Cost \$2,872,790.97
Timeline September 2020 – September 2021
Client Lee County



SRO NORTH QUAD DEVELOPMENT
Project Cost \$3,897,100.68
Timeline April 2019 – February 2021
Client Sarasota Manatee Airport Authority

WEST DEARBORN STREET IMPROVEMENTS
Project Cost \$7,662,325.00
Timeline June 2021 – February 2023
Client Sarasota County



FRUITVILLE ROAD ROUNDBOUT
Project Cost \$7,625,000.00
Timeline September 2019 – December 2020
Client Quay Venture, LLC



W ROBBIE POWELL VP, CIVIL PRE-CONSTRUCTION

As VP, Civil Pre-Construction, Robbie Powell is experienced in all aspects of construction from the initial phases of the pre-construction process through the project's final completion. Robbie is a result-oriented professional, accumulating more the 20 years of experience in FDOT roadway, asphalt paving, signalization, drainage, bridge, and environmental projects. His role involves assessing project requirements, developing proposals and scopes, preparing and negotiating contracts, organizing resources, scheduling, analyzing maintenance of traffic, and assisting project superintendents throughout the construction process.

EXPERIENCE

YEARS AT WRIGHT: 12

INDUSTRY EXPERIENCE: 23

EDUCATION

FSW STATE COLLEGE
Fort Myers, FL

PALM BEACH ATLANTIC
COLLEGE
West Palm Beach, FL

CERTIFICATIONS

CERTIFIED GENERAL
CONTRACTOR
#CGC1531910

CTOP (FDOT)
-Asphalt Paving
Levels I, II
-Earthwork Level II

QUALITY CONTROL
MANAGER

ADVANCED MAINT.
OF TRAFFIC

(MOT) SUPERVISOR

NUCLEAR SAFETY
CERTIFICATION

OSHA 10-HR. HEALTH
& SAFETY TRAINING

AFFILIATIONS

APWA - AMERICAN
PUBLIC WORKS
ASSOCIATION

FTBA - FLORIDA
TRANSPORTATION
BUILDERS ASSOCIATION

FTTC - FLORIDA
TRANSPORTATION
TECHNICAL COMMITTEE

CONSTRUCTION MANAGEMENT PROJECTS

BONITA SPRINGS DOWNTOWN IMPROVEMENT
PROGRESSIVE DESIGN BUILD (CONSTRUCTION MANAGEMENT)
Project Cost \$15,648,000.00
Timeline July 2015 – November 2017
Client City of Bonita Springs



SKYPLEX BOULEVARD
Project Cost \$11,620,900.00
Timeline July 2018 – November 2019
Client Lee County Port Authority

WASTEWATER INTERCONNECT (SOUTH TO CENTRAL WWTP)
Project Cost \$30,134,917.00
Timeline July 2016 – December 2020
Client City of Fort Myers



FGCU NORTH LAKE IMPROVEMENTS
Project Cost \$6,416,536.00
Timeline March 2017 – December 2018
Client Florida Gulf Coast University

COMPETITIVELY BID PROJECTS

BURNT STORE ROAD PHASE II
Project Cost \$25,935,837.00
Timeline November 2019 – December 2021
Client Charlotte County Board of County Commissioners



GATEWAY BOULEVARD & GRIFFIN DRIVE ROUNDABOUT
Project Cost \$5,855,807.69
Timeline March 2023 – January 2024
Client Lee County

CITY OF NAPLES 8TH STREET CORRIDOR IMPROVEMENTS
Project Cost \$6,516,411.00
Timeline Phase 1 April 2019 – November 2019
Phase 2 April 2020 – November 2020
Client City of Naples



WEST DEARBORN STREET IMPROVEMENTS
Project Cost \$7,662,325.00
Timeline June 2021 – February 2023
Client Sarasota County



THOMASSON DRIVE BEAUTIFICATION PROJECT
Project Cost \$5,396,300.00
Timeline December 2019 – June 2020
Client Collier County (RWA Design Team)



W ALEX SLAIBE, P.E.

SR. PROJECT MANAGER

Alex is responsible for overall project management. His duties include creating and updating project schedules, oversight of all document controls, coordination of project meetings, and managing all cost controls. He is charged with maintaining a relationship with the project engineer and owner, managing, and supervising all office support and field personnel, and handling all financial aspects. He is a licensed Professional Civil Engineer with extensive experience in the design, planning, and management of roadway construction projects for state and local agencies.

EXPERIENCE

YEARS AT WRIGHT: 2

INDUSTRY EXPERIENCE: 15

EDUCATION

UNIVERSITY OF SOUTH FLORIDA

- M.S. Civil Engineering
- M.S. Engineering Management
- B.S. Civil Engineering

CERTIFICATIONS

LICENSED ENGINEER IN FLORIDA PE87311

ADVANCED MOT

FDOT PE TRAINING PROGRAM GRADUATE

FDOT CERTIFICATIONS

- Local Agency Program Checklist
- Safe Transportation for Every Pedestrian (STEP)

ASCE - AVOIDING RAB DESIGN FAILURES

FLORIDA LOCAL TECHNICAL ASSISTANCE PROGRAM

TRAFFIC ENGINEERING

TRAFFIC OPERATIONS FOR ROUNDABOUTS

ROUNDBOUT DESIGN

AFFILIATIONS

FTBA - FLORIDA TRANSPORTATION BUILDERS ASSOCIATION

CONSTRUCTION MANAGEMENT PROJECTS

SOUTH AWWTF RECLAIMED WATER TRANSMISSION
 Project Cost \$17,475,438.70
 Timeline January 2022 – March 2023
 Client Wharton-Smith, Inc.



RAW WATER TRANSMISSION PHASE 6A1
 Project Cost \$1,407,729.95
 Timeline April 2023 – October 2023
 Client City of Fort Myers

RAW WATER TRANSMISSION PHASE 6A2
 Project Cost \$3,187,142.50
 Timeline April 2023 – October 2023
 Client City of Fort Myers



FORT MYERS MCGREGOR BLVD FORCEMAIN REPLACEMENT
 Project Cost \$1,850,687.00
 Timeline October 2022 – March 2023
 Client City of Fort Myers

COMPETITIVELY BID PROJECTS

GATEWAY BOULEVARD & COMMERCE LAKES DRIVE
 ROUNDABOUT
 Project Cost \$2,872,790.97
 Timeline September 2020 – September 2021
 Client Lee County



MARCO ISLAND YELLOWBIRD STREET IMPROVEMENTS
 Project Cost \$4,039,695.60
 Timeline June 2020 – May 2021
 Client City of Marco Island





Dedicated to professionalism, Julio has 24 years experience in civil and environmental remediation and on-site supervisory construction management. He actively coordinates all day-to-day, on-site operations and ensures projects are completed safely, in accordance with the contract documents. He is noted for driving project schedules. Most notably, Julio has the ability to maintain a high standard of sub-contractor communication and performance.

EXPERIENCE

YEARS AT WRIGHT: 7

INDUSTRY EXPERIENCE: 24

EDUCATION

NEWNAN HIGH SCHOOL
Newnan, GA

CERTIFICATIONS

CTOP (FDOT)
-Advanced
Maintenance of
Traffic (MOT)

OSHA 30-HR. HEALTH
& SAFETY TRAINING

CERTIFIED DEP
STORMWATER

EROSION &
SEDIMENTATION CONTROL
INSPECTOR

SILICA TRAINING

CONFINED SPACE
TRAINING

AFFILIATIONS

FTBA - FLORIDA
TRANSPORTATION
BUILDERS ASSOCIATION

CONSTRUCTION MANAGEMENT PROJECTS

BONITA SPRINGS DOWNTOWN IMPROVEMENT
PROGRESSIVE DESIGN BUILD (CONSTRUCTION MANAGEMENT)
Project Cost \$15,648,000.00
Timeline July 2015 – November 2017
Client City of Bonita Springs



FGCU NORTH LAKE IMPROVEMENTS
Project Cost \$6,416,536.00
Timeline March 2017 – December 2018
Client Florida Gulf Coast University



SOUTH AWWTF RECLAIMED WATER TRANSMISSION
Project Cost \$17,475,438.00
Timeline January 2022 – March 2023
Client Wharton-Smith, Inc.

COMPETITIVELY BID PROJECTS

BURNT STORE ROAD PHASE II
Project Cost \$25,935,837.00
Timeline November 2019 – December 2021
Client Charlotte County Board of County Commissioners



BURNT STORE ROAD SOUTH SEGMENT
Project Cost \$16,662,900.00
Timeline January 2021 – July 2023
Client Lee County

CITY OF NAPLES 8TH STREET CORRIDOR IMPROVEMENTS
Project Cost \$6,516,411.00
Timeline Phase 1 April 2019 – November 2019
Phase 2 April 2020 – November 2020
Client City of Naples



WEST DEARBORN STREET IMPROVEMENTS
Project Cost \$7,662,325.00
Timeline June 2021 – February 2023
Client Sarasota County





Pablo Perez comes with 25 years of experience in the construction industry. As Superintendent Pablo has the responsibility of making sure projects are completed on schedule and according to contract, and that the structural integrity and quality of systems and finishes remain high and without compromise. He accomplishes this through the coordination of all day-to-day on-site operations.

EXPERIENCE

YEARS AT WRIGHT: 1

INDUSTRY EXPERIENCE: 25

EDUCATION

HIGH SCHOOL DIPLOMA

CERTIFICATIONS

ADVANCED MAINTENANCE OF TRAFFIC

OSHA 30-HR. HEALTH & SAFETY TRAINING

CONFINED SPACE TRAINING

UNDERGROUND UTILITY TRAINING

RIGGING SAFETY TRAINING

CRP TRAINING

CONSTRUCTION MANAGEMENT PROJECTS

RAW WATER TRANSMISSION PHASE 5C

Project Cost \$2,306,345.00
Timeline April 2023 – September 2023
Client City of Fort Myers



RAW WATER TRANSMISSION PHASE 6A1

Project Cost \$1,407,729.95
Timeline April 2023 – October 2023
Client City of Fort Myers

RAW WATER TRANSMISSION PHASE 6A2

Project Cost \$3,187,142.50
Timeline April 2023 – October 2023
Client City of Fort Myers



INDIVIDUAL EXPERIENCE

COLLIER BLVD WATERMAIN REPLACEMENT

This project consisted of the full replacement of over 10,000 LF of 30" watermain with a combined installation method of traditional open cut and a significant number of directional bores involved. This project started at the South County Raw Water Treatment Plant on Collier Blvd and went two miles south going under the I75 overpass and crossing multiple major intersecting roadways. Due to the overall location of the project the maintenance of traffic played a critical role in its success. Special coordination needed to take place with FDOT, Collier County, and the Department of Environmental Protection. *Naples, FL*

GUMBO LIMBO NATURE CENTER

The overall project consisted of the installation of 2 16" intake lines that were directionally drilled from land out into the Atlantic Ocean. The 2 16" lines were connected to a pump station that was installed on land. This system allowed the natural water to be pumped into the nature center to be used in the various aquariums, some of which are used to rehabilitate sea turtles. *Boca Raton, FL*

SARASOTA AIRPORT MASTER DRAINAGE IMPROVEMENTS

The project consisted of updating the current master drainage plan to reflect the changes that have occurred since the original permit was issued by the SW Florida Water Management District. This resulted in the expansion of multiple lakes, excavation of three smaller ponds, a significant amount of much larger drainage pipe and structures, as well as the complete reconstruction of the perimeter roadway. *Sarasota, FL*



Ruan Hill comes with 17 years of experience in estimating, job costing, planning, and budget activities concerned with the acquisition and construction of site construction projects. He participates in the conceptual development of construction projects, overseeing the organization, scheduling, and implementation while maintaining the utmost confidentiality. He is skilled in a variety of estimating software programs including Agtek, Planswift, and Bid2Win.

EXPERIENCE

YEARS AT WRIGHT: 2

INDUSTRY EXPERIENCE: 17

EDUCATION

NORTHWESTERN ELECTRONICS INSTITUTE
Minneapolis, MN
Associates - Industrial Electronics

UNIVERSITY OF MINNESOTA
COLLEGE OF LIBERAL ARTS

CERTIFICATIONS

ADVANCED MAINTENANCE OF TRAFFIC

AFFILIATIONS

FTBA-FLORIDA TRANSPORTATION BUILDERS ASSOCIATION

CONSTRUCTION MANAGEMENT PROJECTS

FORT MYERS MCGREGOR BLVD FORCEMAIN REPLACEMENT

Project Cost \$1,850,687.00
Timeline October 2022 – March 2023
Client City of Fort Myers



LOVER'S KEY

Project Cost \$10,000,000.00
Timeline May 2023 - February 2025
Client Florida Department of Environmental Protection

DELNOR-WIGGINS PASS

Project Cost \$6,000,000.00
Timeline June 2023 - December 2024
Client Florida Department of Environmental Protection



COMPETITIVELY BID PROJECTS

GATEWAY BOULEVARD & GRIFFIN DRIVE ROUNDABOUT

Project Cost \$5,855,807.69
Timeline March 2023 – January 2024
Client Lee County



BURNT STORE ROAD SOUTH SEGMENT

Project Cost \$16,662,900.00
Timeline January 2021 – July 2023
Client Lee County



ATTACHMENT "E" PROPOSED SUBCONTRACTORS



At Wright Construction we strive to make sure our clients and their stakeholders are provided with all the services needed for their projects. As part of our RFQ submission we want to recommend some additional services not specifically requested in the RFQ but may be of value to the Village of Estero. We believe **Public Information; Coordination of Utilities**, a Third-Party **Quality Control** team and an Independent **Safety Inspector** would add value to what Wright Construction will already provide. We have worked alongside of Cella Molnar and Associates, Inc, High Spans Engineering and Safe-Site Consulting for over twenty years and recognize they are not only local DBE consultants, but some of the best professionals in their field. Below are some of the benefits our subconsultants would bring should you choose to include them in our scope of services.



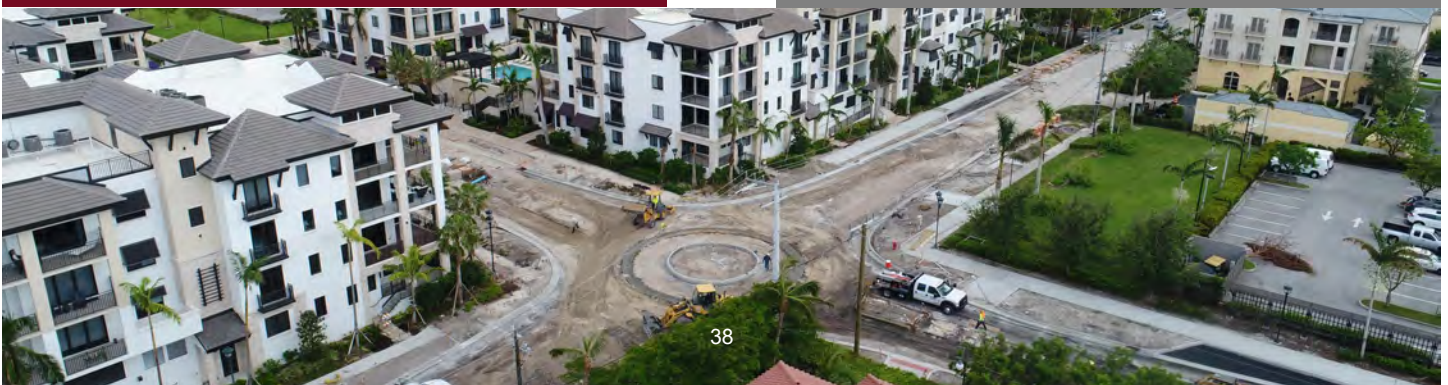
Public Information Professionals

Cella Molnar & Associates, Inc. (CMA) has worked with Wright Construction Group on numerous successful infrastructure projects. CMA has conducted over 350 successful public involvement and outreach programs for infrastructure projects on the West Coast of Florida. They are unique in the public information industry because of their in-depth technical expertise in planning, design and construction for roadway, bridge, utility, drainage, and park projects. Their staff has established excellent working relationships with representatives in media and local government, planning and permitting agencies, and environmental groups. CMA is currently providing public information services for numerous projects for the Village of Estero including East and West Broadway Utility Expansion Projects (UEP), Cypress Park Circle UEP and See See Street UEP. CMA's philosophy in working with the public and their clients is the same - collaboration, communication, and open exchange cultivates a partnership with the public that greatly enhances the quality of their client's projects.

Utility Coordination and Quality Control

Mica Jackson, PE with HighSpans Engineering will act as the single dedicated person responsible for managing all utility coordination, functioning as the **Utility Coordinator (UC)**. Mica is responsible for and has been successful on multiple projects facilitating pre-construction, construction, and utility certification efforts for successful project delivery with heavy emphasis on utility design, permitting and construction. Currently, Mica is Utility Coordinator on the Big Carlos Bridge Replacement Project for Lee County and has effectively coordinated the relocation of critical infrastructure such as new FPL directional crossing of Big Carlos Pass.

Proper management of pre-construction utility coordination is crucial to maintaining project schedule, budget, and public perception. Mica will identify all **Utility Agency/Owners (UAO's)** having facilities within/adjacent to our project limits. Utilizing the plans prepared to date, Red Brown Green (RBG's) markups will be requested from each utility provider in the area. The RBG's will be reviewed to identify utility conflicts and a conflict resolution matrix prepared to track and expedite resolution of conflicts prior to the commencement of construction. The UC is responsible for assisting with the successful navigation of all required pre-construction permit applications for both public and private utility providers. Mica will work with utility owners to prepare **Utility Work Schedules (UWS)** which is an agreement between the CMAR and the UAO's. The UWS identifies a critical path schedule and is intended to allow private utilities to be adjusted, relocated, or new installs completed prior to the CMAR starting work, further reducing delays/risk to the CMAR and limiting service interruptions to the end users.





During construction, the UC will be responsible for scheduling and conducting utility meetings, preparing, and distributing minutes of all utility meetings, and ensuring expedient follow-up on all unresolved issues. The UC will oversee distributing all plans, conflict matrices and changes to affected Utility Agency/Owners and making sure this information is properly coordinate along with Identifying, preparing, reviewing, and facilitating any agreement required for any utility work needed through final approval and execution. If necessary, the UC will coordinate the flagging of existing utilities and stake out proposed infrastructure to review conflicts, direct soft digs, and examine/resolve utility conflicts found in the field. The UC will also be responsible for directing the required testing, certification, and inspection of the utility infrastructure to fulfill all permit conditions, ensuring compliance and an expedited utility certification process.

Quality Control, Testing, and Contract Compliance with Plans and Specifications:

Robert “Bob” White, E.I. with HighSpans Engineering will be responsible for ensuring that the project is constructed to the Contract Plans and Specifications. This is critical at the connection points to existing roadway to ensure all required testing and approved roadway materials are utilized per County and Village Specifications. HighSpans **Materials Testing Lab** on Treeline can perform soils and concrete testing to ensure quality materials are utilized. Our **Asphalt Plant Inspection** division can also perform the necessary testing and inspection during all paving operations to ensure the plant leaves with the quality asphalt. When state or federal funds are involved in a project, it is imperative to ensure that these specifications are met to ensure contract compliance and smooth closeout.

Managing Bob and all testing, inspection, and materials compliance will be **Eli Enders, P.E., P.T.O.E.** who has over 10 years of experience in Construction, Engineering, and Inspection. Bob will handle the day-to-day, and Eli will provide oversight to ensure all testing is performed, as well as all appropriate permit testing for FDEP, DOH, and SWPPP. Eli also maintains his P.T.O.E. Certification indicating proficiency in TTCP, traffic analysis, pedestrian safety, and traffic operations. Eli will review MOT plans throughout the various phases of construction to maximize safety and mobility for all users.

Safe-Site has qualified safety professionals that have been dedicated to assisting various construction companies comply with OSHA regulations. The owner of Safe-Site Consulting has over 20 years' experience in the safety and consulting industry.



Kris A. Cella

Cella Molnar & Associates, Inc.

Expertise

Ms. Cella is uniquely qualified in developing and implementing very successful, comprehensive large-scale public involvement programs during planning, design and construction phases for infrastructure projects. Ms. Cella's expertise in conducting public involvement programs is successfully used to gain acceptance of new projects from affected individuals and special interest groups. Projects have ranged from new developments to facility expansion programs to large-scale transportation projects.

30+ Years of Experience

Education

B.A., Geography (emphasis in regional land development), University of Arizona, 1979

Key Projects

Village of Estero Broadway Avenue East and West Utilities Extension Project, Village of Estero, Florida

- Public involvement specialist for the Village of Estero Utilities' project to include a new sanitary sewer and potable water distribution system for Broadway Avenue East and West. Work consists of coordination with stakeholders, project team members, residents, and interested parties. Other public involvement outreach activities include extensive coordination with stakeholders in the Village of Estero neighborhood to maintain an active and up-to-date email correspondence list. Duties also include hosting neighborhood informational meetings for the residents to gather public input. Also assisted in obtaining right-of-entry for design.

Village of Estero See See Street Utilities Extension Project, Village of Estero, Florida

- Public involvement specialist for the Village of Estero Utilities' project to include a new sanitary sewer and potable water distribution system along See See St. Work consists of coordination with stakeholders, project team members, residents, and interested parties. Other public involvement outreach activities include extensive coordination with stakeholders in the Village of Estero neighborhood to maintain an active and up-to-date email correspondence list. Duties also include hosting neighborhood informational meetings for the residents to gather public input. Also assisted in obtaining right-of-entry for design.

Village of Estero Cypress Park Circle Utilities Extension Project, Village of Estero, Florida

- Public involvement specialist for the Village of Estero Utilities' project to include potable water and wastewater services to the homes along Cypress Park Circle. Work consists of coordination with stakeholders, project team members, residents, and interested parties. Other public involvement outreach activities include extensive coordination with stakeholders in the Village of Estero neighborhood to maintain an active and up-to-date email correspondence list. Duties also include hosting neighborhood informational meetings for the residents to gather public input. Also assisted in obtaining right-of-entry for design.

Bonita Springs Downtown Improvements Project, City of Bonita Springs, Florida

- Public Information Officer for this project that included drainage improvements, utility relocations, additional parking, streetscape features, and roundabout construction. An extensive Public Involvement Program kicked off with presentations to City Council, a project newsletter to property owners and businesses and three public information meetings. Notification flyers were prepared periodically for distribution to the affected property owners and tenants in the downtown area. Coordination of water shut-offs, boil water notices and rescission notices for affected properties. Extensive coordination with City staff and officials, downtown property owners, residents and business owners were significant factors of the program. Duties also included coordination of weekly local media traffic reports and interaction with local press.



Kris Cella (cont.)

Alternate Transportation in Parks and Public Lands (ATPPL) – LeeTran, City of Sanibel, J.N. “Ding” Darling National Wildlife Refuge, Sanibel, Florida– Public involvement task manager for grant project awarded by United States Department of Interior. The Public Involvement Program includes coordination with multiple government entities and a nationwide project team. Tasks included stakeholder interviews, public opinion surveys (both in person and web-based), multiple flyers, newspaper advertisements, project newsletters, public information workshops, large comment database and project website.

Lakes Park Master Plan, Lee County, Florida - Project included public and agency input for the development of a new Master Plan for Lakes Park. Responsibilities included coordination with County Parks Department personnel, the development and analysis of interviews and surveys of park users. In addition, a public workshop was held to receive public input.

Cape Coral Downtown Redevelopment Agency, Cape Coral, Florida - Project manager for the Public Involvement Program to engage citizens to assist creating a compact, walkable mixed-use environment where people of all ages can live, work, shop and be entertained. The challenge for the district was to make the area more pedestrian friendly while handling the volume of cross-town traffic, particularly on the two main corridors of Cape Coral Parkway and Del Prado. The goal of the study was finding a balance between creating a pedestrian-friendly area while meeting the traffic demands of the high-volume roadways of Cape Coral Parkway and Del Prado Boulevard. The project included a project website, newsletters and public information workshops.

Lehigh Acres CRA Community Parks, Lehigh Acres, Florida - Prime Consultant for Lehigh Acres CRA Community Parks Project developing an “Adopt a Park” program for the proposed Eco and Lake Camille Parks on Lee and Joel Boulevards, respectively. Eco Park is an ecological park that provides passive recreation amongst native vegetation, park benches and a vegetation identification system. Lake Camille Park was a park rehabilitation project that included picnic areas and lake front beach uses. Efforts included preparation of cost estimates for maintenance, identifying community organizations for participation in the Adopt a Park Program and meeting with the community to identify elements to be included in the parks.

Centennial Park Boat Ramp Public Opinion Survey, City of Fort Myers, Florida - Conducted an extensive public opinion survey for the City of Fort Myers on the use of the City owned boat ramp at Centennial Park. Public opinion was surveyed on boat ramp use, desired facilities at the park and use of other boat ramp facilities in the City. Over 250 surveys were completed.

Summary:

Mr. Enders, a graduate of Florida Gulf Coast University with a BS in Civil Engineering and a minor in Environmental Engineering, obtained his Florida PE License in January 2019. Since October 2013, Mr. Enders has served on multiple design and construction projects ranging from utilities projects to bridge and traffic engineering projects. Eli obtained the Professional Traffic Operations Engineer (P.T.O.E.) Certification in March 2020.

Project Experience:

CEI Project Engineer – October 2022

CEI Services Phase Two Traffic Signal Inspections – Disaster Monitoring Lee County DOT – CN200224JJB Contract 8884

HEI was tasked by Lee County Traffic Operations to inspect 68 signalized intersections within Lee County as part of Hurricane Ian Damage Assessment. The inspection included a visual assessment of damaged items, quantity tracking, investigation of flood damage, structural assessment of strain poles and mast arms, and internal inspection of the signal cabinets. Inspection reports were compiled detailing the pre-existing conditions, storm related damages, pay items of required repairs, and engineer’s estimates. **Reference – Rob Price, PE, Lee County DOT Traffic Section, 239-533-9532**

CEI Project Engineer – April 2021-Present

CEI Services – SR90 (US 41) Tamiami Trail from East of SR84 (Davis Blvd) to Courthouse Shadows

FDOT District 1 – FPID 438059-1-62-01 – CAC61

This project is a safety improvements project that includes the milling and resurfacing of 1.5 miles of 6-lane urban roadway within a high-pedestrian and vehicular volume corridor along US 41 in South Naples. This project also includes the signalization improvements and mast arms replacements at 4 intersections as well the installation of 3 pedestrian hybrid (HAWK) beacons at mid-block crossings. This project also contains minor drainage improvements, driveway and sidewalk replacements, lighting improvements, and intersection upgrades such as pedestrian crosswalk installation at all 4 quadrants. **Reference – FDOT District 1 Project Administrator, Josephine Mak, PE, 239-985-7840**

Project Engineer – May 2017 – October 2021

Hancock Bridge Widening from Moody Rd. to US 41 CEI - Lee County DOT – CN180028TJM – Contract 8032

Widening of Hancock Bridge Parkway over Moody Creek to provide a 6-ft sidewalk on the north side, with concrete traffic railing, scupper realignment, milling and resurfacing. Used lightweight concrete to ensure bridge loading rating. This project also includes new sidewalk, drainage inlets, curb and gutter and milling and resurfacing. Eli served as Project Engineer to coordinate with design and construction teams throughout the life of the project.

Reference – Lee County DOT Project Manager, Steve Fort Sr., 239-533-9445

Project Engineer – August 2016 – December 2020

City of Fort Myers Wastewater Interconnect Phase 2 Parts 1 & 2

City of Fort Myers, FL

This project consisted of complete replacement of 42” sewer line, water main, and drainage systems extending from the Central Wastewater Treatment Facility in the City of Fort Myers. Also, this project consists of full depth roadway reconstruction, sidewalk replacement, and driveway reconstruction for affected properties. Vibration Monitoring was provided by HighSpans because of the minimal R/W available on the jobsite and proximity to local properties. Eli’s responsibilities included plans and submittal review, MOT review, analysis of lane closure MOT plan, management of inspection staff, generating infiltration and deflection testing forms for the sewer line, vibration monitoring reporting, and CEI project oversight. **Reference – City of Fort Myers / Public Works Engineering Nicole Monahan, PE, 239-910-2295**

Qualifications / Certifications

TIN #E53621790

- Professional Engineer, Lic. No. 86646
- BS Civil Engineering
- Concrete Field Technician Level 2
- ACI Concrete Grade II (CTCI)
- Earthwork Inspection Level 2
- Final Estimates 1
- Final Estimates 2
- FDOT - Auger Cast Pile
- APNGA Gauge Safety Certified
- FDEP Certified Storm Water Management Inspector
- QC Manager
- Advanced Temporary Traffic Control (MOT)

Summary:

Mr. Jackson began his career as an AutoCAD Civil3D Engineering Designer in 2004 where he became proficient in AutoCAD Civil3D, construction plan production, earthwork volume analysis, and civil engineering design. He achieved a Bachelor of Science in Civil Engineering from Florida Gulf Coast University's engineering program in 2014, and subsequently gained his PE in January of 2019. His project experience ranges from residential community design and permitting and municipal utility relocation projects, to large stormwater master planning for residential communities and municipal stormwater projects. His daily responsibilities involve project and staff management, sub-consultant management, client coordination, project schedule creation and management, agency permitting, extensive budget preparation, bid tab preparation, construction phase engineering services, stormwater and utility construction coordination.

Utility Coordinator Project Experience:

**Project Engineer – 2022 – Present - CEI of Phase Two Traffic Signal Inspections – Disaster Monitoring Services
Lee County DOT – CN200224JJB Contract 8884**

HEI worked with Lee County Traffic Operations to conduct ground and aerial inspections of 68 signalized intersections, which included mast arms and span wires, within Lee County as part of Hurricane Ian Damage Assessment.

Reference – Rob Price, PE – Lee County DOT Traffic Section, 239-533-9532

Construction Utility Coordination Manager – August 2022 – Present (ongoing)

Big Carlos Bridge Replacement CEI - Lee County

Department of Transportation

Project duties include assisting dry utility companies through the FDEP Sovereign SSL permit, joint dry utility directional drill coordination, joint municipal utility project agreement (JPA) coordination, muck removal coordination around existing utilities, utility work schedule management, and construction coordination.

Reference – David M. Murphy, PE – Project Manager, 239-533-8578

Project Engineer – January 2022 – Present (ongoing) - Ponce De Leon – Multi-Use-Pathway

City of North Port – Public Works PW2022-03

The project consists of the design, permitting, bidding, and limited construction services, for a one-half mile segment of 10-ft wide concrete multi-use path in the City of North Port which also involved existing utility coordination for relocation and/or adjustment.

Reference – Anthony Friedman, PE, Engineer II, Department of Public Works, 941-240-8099

Project Engineer – November 2021 – Present (ongoing) – Project Manager

Village of Estero – Public Works Department

The role of project engineer consisted of project management on behalf of the Village of Estero for establishment of RBG plan mark ups, conflict resolution, utility work schedule coordination, and joint project agreement for utility relocation.

Reference – David Willems, Public Works Director, 239-284-5608

Additional Project Experience:

Residential master planning

Projects include the design and construction coordination of multiple developments which include utility coordination for various local private and public companies for installation and modification of facilities to serve the new developments.

Education: Florida Gulf Coast University Bachelor of Science in Civil Engineering - 2014

- Florida SouthWestern State College, Fr. Myers, FL
- Associates of Science

Affiliations: American Public Works Association (APWA)

Summary

Mr. White is an Engineering Intern with a Bachelor of Science Degree in Civil Engineering and who has been working as a Prestress Yard and CEI inspector for over 7 years. Robert has experience in pre-cast yard inspection for beams, slabs, seawalls and PCPS Piles. He is also proficient in CEI Inspection of bridges, pile driving, box culverts, paving, drainage & embankment, stabilized subgrade, and base materials working on various projects.

Project Experience

Pre-Stressed Pre-Cast Inspector Level 2 – July 2021 – Present (Intermittent) CEI & Related Services 11 Bridge Replacements East of SR 29

Collier County Transportation Engineering Division / Contract 19-7632

This project consists of 10 Concrete Florida Slab Beam Bridges and roadway on Immokalee Rd., County Line Rd., and Oil Well Rd. Bob travelled to the Pre-Stress Yard: S&S Precast in Bonita Springs, FL to inspect Florida Slab Beam, 18" Pre-stressed pre-cast concrete piles, and sheet pile construction for use in the project. Duties included verifying strand prestressing operations, pre-pour inspection of forms and rebar, concrete testing, material verification, and post-pour inspections of finished product prior to shipping. The new bridges are wider and elevated. **Reference – Collier County Growth Management, Project Manager, Julio Castro, 239-380-3466**

Pre-Stressed Pre-Cast Inspector Level 2 – March – April 2021

Prairie Road over the L.W.D.D. L-8 Canal Bridge Replacement

Palm Beach County Project No. 2016505

Pre-Stress Yard: S&S Precast in Bonita Springs, FL, Bob served as Verification Inspector for prestress yard operations during prestressed slab beam fabrication for the Prairie Road Bridge over L-8 Canal. Duties included verifying strand prestressing operations, pre-pour inspection of forms and rebar, concrete testing, material verification, and post-pour inspections of finished product prior to shipping. **Reference – Francois Thomas, PE, Principal, TSFGeo, 561-687-8536**

CEI Senior Inspector –February 2022 –May 2022 (Intermittently)

CEI of US 301/SR43 from North of Lake St. Charles Blvd. to North of Progress Blvd, FPID# 441388-1-62-01 FDOT District 7

This Federally Funded, Design-Build project consisted of removing and replacing existing asphalt pavement with concrete pavement within the limits of the Bloomingdale Ave./Progress Blvd. and US 301 intersection. The intersection pavement replacement required multiple phases, detours, and closures. Also, an additional concrete pavement auxiliary lane was added to the I-75 NB on-ramp from NB US 301 as well as existing concrete pavement rehabilitation, edg drain, milling and resurfacing, ADA upgrades to sidewalks, lighting improvements, drainage improvements, Arterial Dynamic Message Sign (ADMS), and overhead sign structures. As Senior Inspector, Ben provided verification inspection and testing, MOT and Erosion Control inspection, tracked contractor's activities for payment through the schedule of values and oversight of inspectors. **Reference – FDOT District 7 PA, Alejandro Pina, EI, 954-598-1218**

CEI Senior Inspector – January 2018 – August 2018

TWO 58 – 435040-1-52-01 US41 Pine Ridge

FDOT District 1 - Contract C9A69

Construction of new sidewalk and roadway lighting in high-profile urban area along US 41 in Naples. Also, new drainage and swale modifications, new pedestrian street crossings and poles, and coordination and relocation of multiple utilities. Robert's responsibilities include inspection of precast drainage MES units, light pole bases, and drainage pipe, as well as inspection of the installation of these structures to ensure per plan installation.

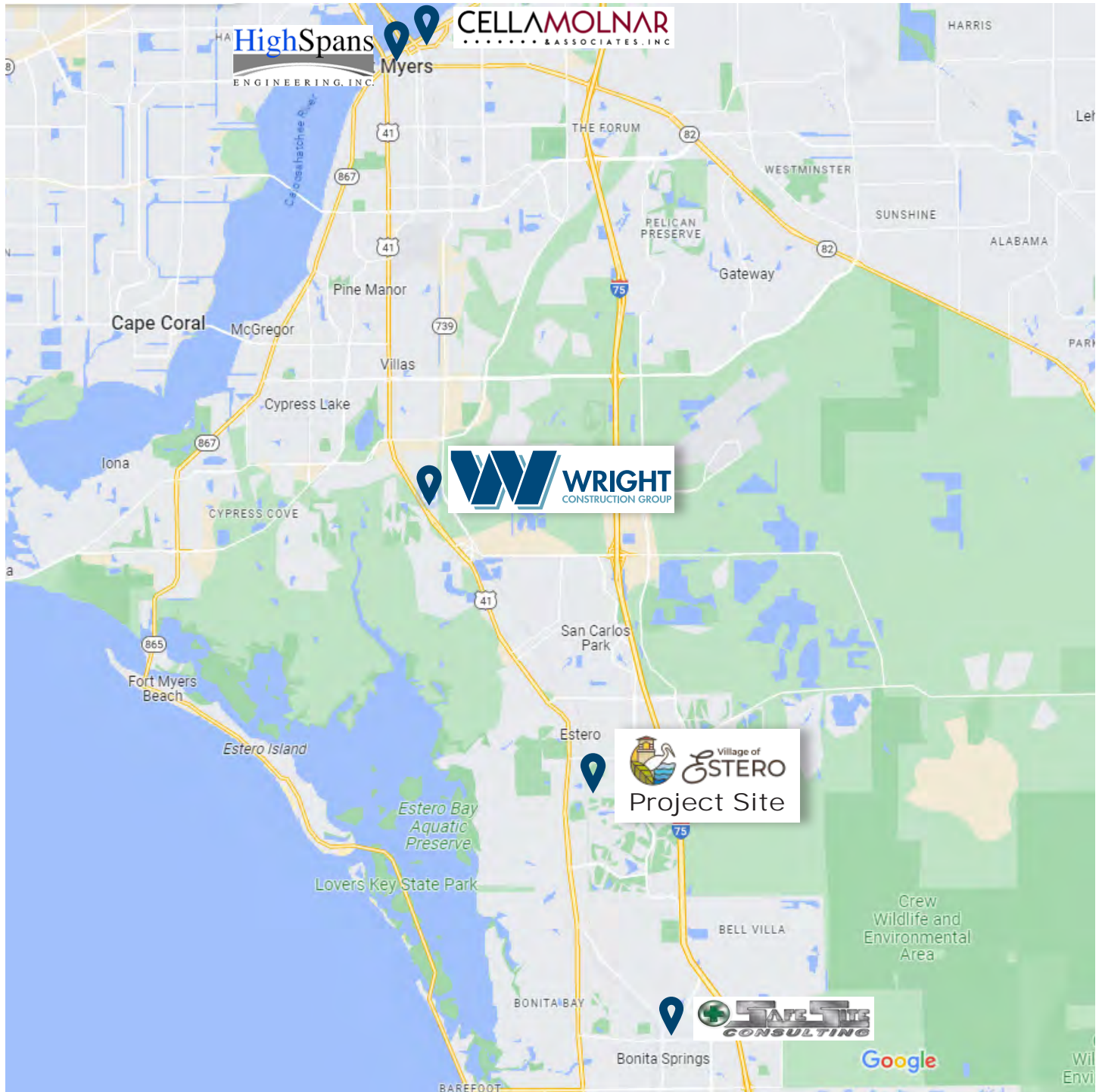
Reference – Ft. Myers Ops Center Kevin Daugherty, PE, (239) 336-9272

Qualifications / Certifications TIN #W30077382


- BS Civil Engineering
- EI #1100014768
- PCI Levels I/II
- CTQP Concrete Specs Level 1
- Earthwork Inspection 1
- Earthwork Inspection 2
- Bridge Coatings Inspector 1
- Drilled Shaft Inspection
- Pile Driving Inspection
- Asphalt Paving Level 1
- Asphalt Paving Level 2
- ACI Concrete Field Tech 1
- IMSA Traffic Signal Inspection
- Final Estimates I
- Prestressed Concrete FDOT 450 Specification
- Advanced Temporary Traffic Control (MOT)
- APNGA Gauge Safety Certified
- FDEP Certified Storm Water Management Inspector
- FDOT Critical Structures Construction Issues (CSCI) 2018

Location of All Offices Performing Work for This Project

Our team is strategically located throughout Southwest Florida. Wright Construction's corporate office is in South Fort Myers, with branch offices in Downtown Fort Myers and Punta Gorda. Our partners at Cella, Molnar and Associates are headquartered in Fort Myers and our Quality Control and Utility Coordination team of High Spans Engineering is in Fort Myers. Our Safety Consultant, Safe-Site, is in Bonita Springs.



Team Collaboration on Relevant Projects

	Fort Myers Wastewater Interconnect	Fort Myers Raw Water Transmission Mains	Naples 8th Street Corridor	Fort Myers South AWWTF Transmission Main	Marco Island Yellowbird Street Improvement
Andrew Powell Project Executive	X	X	X	X	X
Robbie Powell VP, Civil Preconstruction	X	X	X	X	X
Alex Slaibe, P.E. Sr. Project Manager		X		X	X
Julio Jimenez General Superintendent	X	X	X	X	
Pablo Perez Project Superintendent					
Kris Cella Public Information Officer	X	X		X	
Mica Jackson, P.E. Utility Coordination Manager					
Eli Enders, P.E. Quality Control Manager	X				
Robert "Bob" White Quality Control Compliance					
David Kelly Public Safety Coordinator/Compliance	X	X	X	X	X

ATTACHMENT "F" RELATED EXPERIENCE & REFERENCES



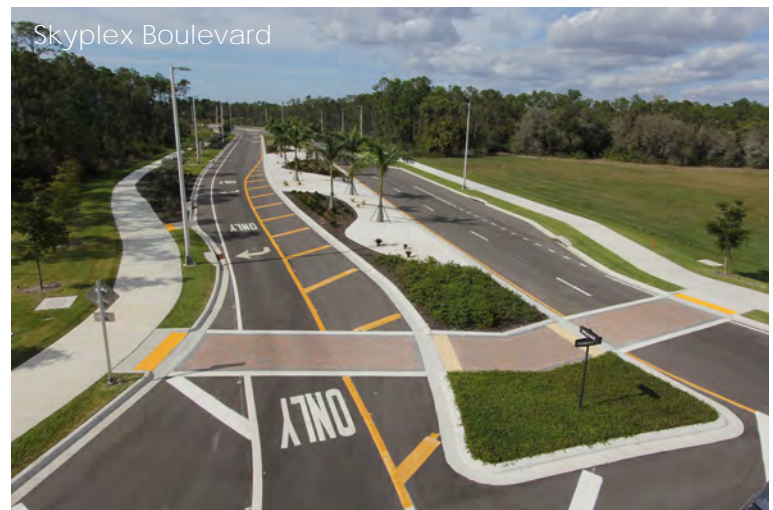
Projects of Similar Size & Scope Over 7 Years

Projects of Similar Size and Scope Over 7 Years	Contract Type	Contract Amount	Drainage/Utility	Directional Drill	Pump Station / Water / Wastewater Facility	Roadway Reconstruction	Pedestrian/Vehicular Access	Environmentally Sensitive Waterways (Outfalls)
COMPLETED								
Wastewater Interconnect from South to Central AWWTP Phase I, II, III	Construction Manager	\$30 Million	X	X		X	X	
Skyplex Boulevard	Construction Manager	\$11.6 Million	X			X	X	
Green Meadows Water Treatment Plant	Construction Manager	\$8.5 Million	X	X	X	X	X	
Fort Myers Country Club	Construction Manager	\$5.5 Million	X	X		X	X	X
Terminal Access Road	Construction Manager	\$4.6 Million	X			X	X	
Bonita Utilities Improvements	Construction Manager	\$64 Million	X	X		X	X	
FGCU Lake Front Development & Campus Site Improvements	Construction Manager	\$3 Million	X			X	X	X
Raw Water Transmission Main Phase 5A	Construction Manager	\$2.5 Million	X	X		X	X	
Fort Myers Water Supply Improvements	Construction Manager	\$1.9 Million	X	X	X	X	X	
Florida Southwestern Roadway and Pedestrian Improvements	Construction Manager	\$1.1 Million	X			X	X	
South AWWTF Reclaimed Water Transmission	Construction Manager	\$17 Million	X	X		X	X	
Raw Water Transmission Main Phase 5B	Construction Manager	\$2.9 Million	X	X		X	X	
Sebastian Airport West Sewer	Construction Manager	\$1.4 Million	X	X		X	X	
Centennial Park Improvements	Construction Manager	\$5 Million	X			X	X	X
Bonita Springs Downtown Improvements	Construction Manager/Design-Build	\$16 Million	X	X		X	X	
I-75 Rest Area MM 63	Design-Build	\$9.6 Million	X	X	X	X	X	
McGregor Boulevard Flexible Pavement	Prime Contractor	\$5.5 Million	X			X	X	
Third Avenue South	Prime Contractor	\$1.1 Million	X			X	X	
Burnt Store Road Phase II	Prime Contractor	\$26 Million	X			X	X	
Burnt Store Road Widening-Middle Segment	Prime Contractor	\$8.5 Million	X			X	X	
Piper Road North Extension	Prime Contractor	\$7.9 Million	X			X	X	
8th Street Improvements	Prime Contractor	\$7.5 Million	X	X		X	X	
Thomasson Drive Beautification	Prime Contractor	\$5.5 Million	X	X		X	X	
Yellowbird Street Improvements	Prime Contractor	\$3.9 Million	X	X		X	X	
SRQ North Quad Development	Prime Contractor	\$4 Million	X	X		X	X	

Projects of Similar Size & Scope Over 7 Years (Continued)

Projects of Similar Size and Scope Over 7 Years	Contract Type	Contract Amount	Drainage/Utility	Directional Drill	Pump Station / Water / Wastewater Facility	Roadway Reconstruction	Pedestrian/Vehicular Access	Environmentally Sensitive Waterways (Outfalls)
COMPLETED (CONTINUED)								
Senator Bob Johnson Park	Prime Contractor	\$2.4 Million	X	X		X	X	X
Jordan Marsh Water Quality (City of Sanibel)	Prime Contractor	\$650,000	X	X		X	X	X
Piper Road Forcemain	Prime Contractor	\$330,000	X			X	X	
SR 29 Utility Relocation	Prime Contractor	\$300,000	X	X		X	X	
Burnt Store Road Widening-South Segment	Prime Contractor	\$14.6 Million	X			X	X	
West Dearborn Street Improvements	Prime Contractor	\$7.5 Million	X	X		X	X	
Fruitville Road Roundabout	Prime Contractor	\$7.6 Million	X	X		X	X	X
ACTIVE								
McGregor Boulevard Forcemain Improvements	Construction Manager	\$4 Million	X	X		X	X	
Raw Water Transmission Main Phase 5C	Construction Manager	\$4 Million	X	X		X	X	
Raw Water Transmission Main Phase 6A	Construction Manager	\$4 Million	X	X		X	X	
Raw Water Transmission Main Phase 6B	Construction Manager	\$4 Million	X	X		X	X	
Raw Water Transmission Main Phase 6C	Construction Manager	\$4 Million	X	X		X	X	
Forester Drive Design-Build	Design-Build	\$851,000	X			X	X	
Gateway Boulevard/Griffin Drive Roundabout	Prime Contractor	\$5.8 Million	X	X		X	X	

Wright Construction's approach to managing the similar projects identified here today follows the same philosophy we present in our proposal. Wright Construction pursues all projects with our four value propositions as the forefront of every project, Safety, Quality, Timeliness and Value. We anticipate no challenges with our future and concurrent work and this project. We have established the team being presented to you today specifically for this project.





BURNT STORE ROAD WIDENING-PHASE II
 PRIME CONTRACTOR | 4.5 Miles | \$25,935,837.00

CHARLOTTE COUNTY, FL

Wright Construction provided general contracting services to reconstruct the existing 4.5-mile roadway from 2 lanes to 4 lanes. All new 16" and 24" watermain systems and 16" raw water main systems were installed, in addition to a new 20" foreman system and a new box culvert drainage system. The project required excavation and placement of 700,000 CY of fill. The entire 4.5-mile length was replaced with all new asphalt. All new lighting systems were installed, and new sidewalks were constructed.

Key Personnel

Project Executive: Andy Powell
 Estimator: Robbie Powell
 Project Manager: Neil Monkman
 Superintendent: Julio Jimenez

Client Name: Charlotte County Board of County Commissioners

Contact: Lindsey Johnson
 941.575.3639
 lindsey.johnson@charlottecountyfl.gov

Client Name: Johnson Engineering

Contact: Ryan Bell, P.E.
 239.334.0046
 rbell@johnsoneng.com





CENTENNIAL PARK IMPROVEMENT PROJECT

PRIME CONTRACTOR | \$5,101,892.28

LEE COUNTY, FL

Wright Construction Group provided construction management services to the city of Fort Myers for the Centennial Park Project. This Project included a considerable amount of demo including parts of an old boat ramp, old seawalls, and the relocation of historical monuments. Before completing the Amphitheater and the new playground, fill was hauled in, and unground utilities were completed including irrigation, drainage, and site lighting. Some of the challenges WCG faced during the completion of this project included poor soil condition from proximity to the river and supply chain issues caused by COVID-19. By utilizing intense quality control measures and outsourcing, WCG was able to provide a quality project on time. At the completion of this project, the City was left with a beautiful Amphitheater that includes an elevated stage, LED stage and seating lighting, sidewalks and even electrical hook ups for a future food truck park.

Key Personnel

Project Executive: Mark Valin
Project Manager: Michael Valin

Client Name: City of Fort Myers

Contact: Nicole Monahan
239.321.7459
nmonahan@cityftmyers.com

Architect: BSSW Architects, Inc.

Contact: Miguel Goizueta
567.729.5178
miguelg@bsswarchitects.com





FLORIDA GULF COAST UNIVERSITY NORTH LAKE VILLAGE - LAKE FRONT DEVELOPMENT

CONSTRUCTION MANAGEMENT | \$6,416,536.00

LEE COUNTY, FL

This project was specifically designed to create a destination area for faculty and students throughout Florida Gulf Coast University by: enhancing the walkways, lake and beach accesses, as well as program areas for events. Some of the specific items of work included: drainage improvements, plank paver walkways (with increased access to dorms and faculty areas), landscaping, wifi stations and covered pavilion areas for events. As a result of construction reviews, project budgeting and timely notices to all subcontractors, the project guaranteed maximum price (GMP) was delivered to FGCU under budget and was completed approximately three months early.

Key Personnel

Project Manager: Neil Monkman
Superintendent: Julio Jimenez

Client Name: FGCU

Contact: Brian Fisher
239.590.1786
bfisher@fgcu.edu

Architect: Studio Plus

Contact: Baxter Frost
239.357.4983
baxterf@studioplusarch.com





GATEWAY BLVD & COMMERCE LAKES DR ROUNDABOUT

PRIME CONTRACTOR | \$2,872,790.97

LEE COUNTY, FL

The Gateway Boulevard and Commerce Lakes Drive roundabout project transformed the existing four-way intersection with stop-controlled side streets into a multi-lane roundabout. Work included roadway, drainage, curbing, lighting, 8' to 10'-wide concrete path, and upgrading reclaimed water, sewer and water utilities for Gateway Services Community Development District. These improvements provided safer vehicular and pedestrian movements through the intersection. Project completed two months ahead of schedule.

Key Personnel

Project Manager: Chris Rawl
Project Manager: Alex Slaibe

Engineer: Cardno

Contact: Jason Yam
727.431.1617
jason.yam@cardno.com

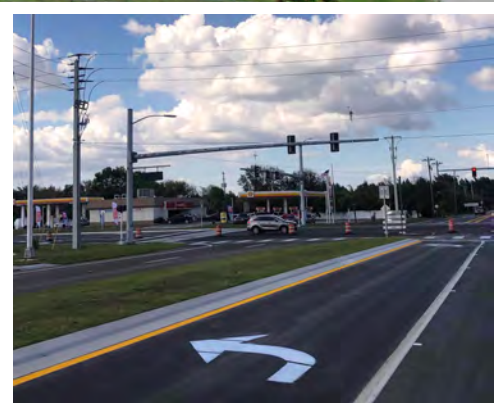
Engineer: Cardno

Contact: Katie Agoado
727.531.3505
kathleen.agoado@cardno.com

Client Name: Lee 7 ounty DOT

Contact: David Murphy
239.271.4299
dmurphy@leegov.com





PIPER ROAD EXTENSION

PRIME CONTRACTOR | 1.5 Miles | \$7,282,641.00

CHARLOTTE COUNTY, FL

Piper Road was extended north from Henry Street for 1.5 miles to US 17. The project included new roadway, sidewalks, drainage and street lighting. This roadway created an arterial access from US 17 to the Punta Gorda Airport and additional access to I-75. The project was constructed ahead of schedule and 15% under budget.

Key Personnel

Project Executive: Andy Powell
 Project Manager: Chris Rawl, P.E.
 Estimator: Robbie Powell
 Superintendent: Billy Garcia

Client Name: Charlotte County BOCC

Contact: Lindsey Johnson
 941.575.3639
 lindsey.johnson@charlottecountyfl.gov

Engineer: Johnson Engineering

Contact: Josh Hildebrand
 239.461.2481
 jjh@johnsoneng.com





SANDS AND OASIS PARK IMPROVEMENT PROJECTS

PRIME CONTRACTOR | \$5,185,732.06

LEE COUNTY, FL

Project description: Construction of Sands Park and Joe Coveillo Park (FKA Oasis Woods Park) located in Cape Coral, FL. Sands Park included a playground, various sports facilities: Tennis courts, pickleball courts, basketball court, cornhole, bocce ball courts, and an artificial putting green. Joe Coveillo Park has over 1-mile of nature trail along with a boardwalk into a pond. Both parks include restrooms and shade structures.

Key Personnel

Project Executive: Andrew Powell
 Project Manager: Chris Rawl
 Superintendent: Carlos Menendez

Client Name: City of Cape Coral

Contact: Gino Notarianni
 239.242.3225
 gnotarianni@capecoral.gov

Architect: AECOM

Contact: Chris Bryant
 813.286.1711
 christopher.bryant@aecom.com

Sands Park

Start Date: January 2022 | End Date: May 2023

Joe Coveillo Park

Start Date: July 2022 | End Date: August 2023





SHELL POINT SINGLE ENCLAVE COMMUNITY

CM AT RISK | Various SF | \$18,220,931.00

LEE COUNTY, FL

The Enclave at Shell Point was a new gated community of 35 residences, 26 attached villas and 9 single homes. In addition to the homes, the project also included a large site package that began with the excavation of a lake and significant import of fill to raise the entire site. Additionally, the project called for all site utilities and the construction of roadways within the site as well as a significant entrance feature.

Key Personnel

Project Executive: Mark Valin
Civil Operations: Michael Valin
Project Manager/Estimator: David Valin
Superintendent: Jimmy DiBernardo

Client Name: Shell Point Retirement Community

Contact: Julie Nipper
239.454.8792
julienipper@shellpoint.org

Architect: RDG Schutte Wilscam Birge

Contact: Dave Heuring
239.274.0208
dheuring@rdgusa.com





SHELL POINT SINGLE FAMILY HOMES AT THE ESTUARY

CM AT RISK | Various SF | \$12,000,000.00

LEE COUNTY, FL

The Estuary at Shell Point is a gated community of 50 residences, 42 attached villas and 8 single homes. In addition to the homes, the project also included a large site package that began with the excavation of a lake and significant import of fill to raise the entire site. Additionally, the project called for all site utilities and the construction of roadways within the site as well as a significant entrance feature.

Key Personnel

Project Executive: Mark Valin
Project Manager: David Valin
Estimator: Michael Brooks
Superintendent: Jeff Sinatra

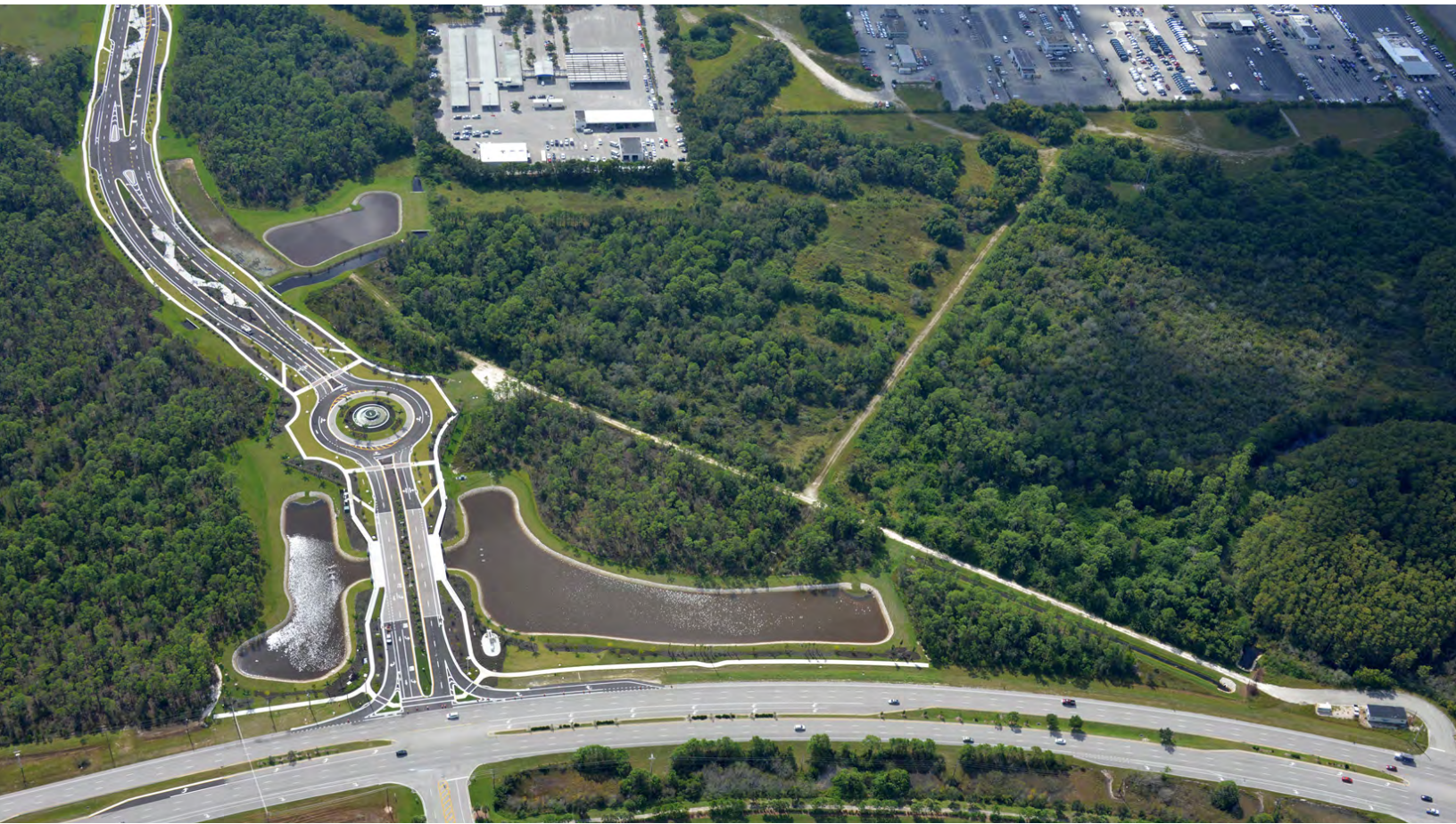
Client Name: Shell Point Retirement Community

Contact: Bob Southern
239.454.2168
bobsouthern@shellpoint.org

Architect: RDG Schutte Wilsam Birge

Contact: Dave Heuring
239.274.0208
dheuring@rdgusa.com





LEE COUNTY PORT AUTHORITY
SKYPLEX BOULEVARD IMPROVEMENTS
 CONSTRUCTION MANAGER | \$11,620,900.00

LEE COUNTY, FL

Wright provided construction management services for an entrance into Southwest Florida International Airport, otherwise known as Skyplex Blvd. The roadway connects Daniels Parkway to Chamberlin Parkway and also connects the main access road for the Skyplex Commercial Complex. Items of work included clearing, complete roadway construction, concrete curbing, sidewalks, street lighting, and asphalt paving. Two new ponds with fountains were constructed, along with significant landscape and irrigation. Also included in the project scope was the construction of an innovative arch bridge, complete with an MSE wall, as well as a roundabout with a three-tier fountain.

Key Personnel
 Project Manager: Neil Monkman
 General Superintendent: Andrew Powell
 Estimator: Robbie Powell
 Superintendent: Fabian Lopez

Client Name: Lee County Port Authority
 Contact: Hector Yanez
 239.590.5826
 hyanez@flylcpa.com

Design: David Douglas Associates
 Contact: Clair Wright, P.E.
 239.337.3330
 dc@ddai-engineers.com





SRQ NORTH QUAD DEVELOPMENT
 PRIME CONTRACTOR | \$3,897,100.68

SARASOTA COUNTY, FL

This project was the airside construction for the future development of aviation activities at the Sarasota Bradenton International Airport. The project consisted of demolition, site and earthwork, drainage, roadway construction and paving, milling, fencing, utilities (power, communication, potable water, storm sewer) and erosion control. The project also included limited airfield lighting and duct bank work.

Key Personnel

Project Executive: Andy Powell
 Project Manager: Chris Rawl, P.E.
 Superintendent: Garnet McCurdy

**Client Name: Sarasota Manatee
 Airport Authority**

Contact: Kent D. Bontrager, C.M., P.E.
 941.323.2001
 kent.bontrager@srq-airport.com

Engineer: AECOM

Contact: Edgar J. Figueroa, P.E.
 813.636.2428
 ed.figueroa@aecom.com





THOMASSON DRIVE BEAUTIFICATION

PRIME CONTRACTOR | Approximately 1 Mile | \$5,396,300.00

COLLIER COUNTY, FL

Construction services were provided to Collier County and the Bayshore Area CRA for the construction of the Thomasson Drive Beautification project. This project included the improvement of existing drainage and roadway features along with new pedestrian crosswalks, landscaping, hardscapes, and a roundabout. The project goal was to improve the safety and beauty of the Bayshore District in Naples, Florida. The project was completed within the corridor of multiple neighborhoods, an Elementary School, and the host of the annual US Open Pickleball Champions at East Naples Community Park.

Key Personnel

Project Executive: Andy Powell
 General Superintendent: Andrew Powell
 Senior Estimator: Robbie Powell
 Project Manager: Chris Rawl, P.E.
 Superintendent: Manny Mendez

Client Name: Collier County

Contact: Tami Scott
 239.252.8407
 tami.scott@colliercountyfl.gov

Engineer: RWA

Contact: Chris Wright
 239.449.6629
 cwright@consult-rwa.com





WASTEWATER INTERCONNECT FROM SOUTH TO CENTRAL ADVANCED WWTP

CONSTRUCTION MANAGER | \$30,134,917.00

FORT MYERS, FL

The Fort Myers Interconnect Project was the replacement of 42" main sanitary lines going north through the city to the Wastewater Treatment Plant. Construction was through neighborhoods and commercial areas so public relations and sensitivity to the public were critical. Due to the size and depth of the pipe, all improvements from the right-of-way on one side of the road to the right-of-way on the other side would need to be removed. In addition to the sanitary lines, construction included stormwater systems, potable water distribution systems, curbs and gutters, sidewalks and drives, traffic signalization controls (loops), complete roadway construction, and full-time maintenance of traffic for the duration of the project. Also included were over 2 million directional bores including one 36" bore at just over 1,000 feet at 25' depth under a railroad easement.

Key Personnel

Project Executive: Andy Powell
 Project Manager: Mark Valin
 Estimator: Robbie Powell
 General Superintendent: Andrew Powell
 Superintendent: Jeff Kelly

Client Name: City of Fort Myers

Contact: Jason Sciandra
 239.321.7467
 jsciandra@cityftmyers.com

Client Name: TKW Consulting

Contact: Mike McGee, P.E.
 239.278.1992
 info@tkwonline.com





WEST DEARBORN STREET IMPROVEMENTS

PRIME CONTRACTOR | Approximately 1 Mile | \$7,431,166.91 SARASOTA COUNTY, FL

Wright Construction performed downtown redevelopment and beautification to West Dearborn Street within Englewood, Florida. The project included the reconstruction of all intersections, road access and parallel parking areas to maximize pedestrian access and safety. New features such as pervious concrete parking, kiosk and gateway signs were installed to create a destination point feel while still adhering to SWFWMD storm water requirements.

Key Personnel

Project Executive: Andy Powell
 VP of Civil Operations: Andrew Powell
 VP of Civil Preconstruction: Robbie Powell
 Project Manager: Yandy Fuentes
 Superintendent: Fabian Lopez

Client Name: Sarasota County/ Englewood CRA

Contact: Alex Bublik
 941.800.1871
 abublik@scgov.net

Engineer: Kimley-Horn

Contact: Jordan Leep, P.E.
 906.869.2214
 jordan.leep@kimley-horn.com



YELLOWBIRD STREET IMPROVEMENTS

PRIME CONTRACTOR | \$4,039,695.60

COLLIER COUNTY, FL

Yellowbird Street Improvements transformed a residential road used for access to arterial roadways through Marco Island to a slower access road with traffic calming aspects such as landscape islands and mini-roundabouts. The improvements to Yellowbird Street provide safer vehicle and pedestrian access through Marco Island in residential and pedestrian areas. The project was part of a local utility and roadway improvements project, aimed at reducing vehicle speed and improving resident safety. This \$4 million project included pedestrian improvements, improved water and sewer utilities, drainage improvements, lighting, and roadway stability.

Key Personnel

Project Executive: Andy Powell
 VP of Civil Operations: Andrew Powell
 VP of Civil Preconstruction: Robbie Powell
 Project Manager: Alex Slaibe
 Superintendent: Jeff Kelly

Client Name: City of Marco Island

Contact: Tim Pinter, P.E.
 239.389.5000
 tpinter@cityofmarcoisland.com

Client Name: Hole Montes

Contact: David Schmitt
 239.985.1200
 davidschmitt@hmeng.com



ATTACHMENT "G" REFERENCES



October 18, 2023

To Whom it May Concern:

I would like to recommend Wright Construction Group for their professional competence and outstanding performance as the Construction Manager for Naples 8th Street Corridor. Every Wright Construction Group employee and manager performs in a professional and efficient manner. The quality of service provided by each sub-contractor was excellent and this is ultimately due to the leadership and management of Wright Construction Group.

GradyMinor has had the pleasure of working with Wright Construction Group for many years. Wright is consistently an excellent Construction Manager, and we look forward to using them for many more projects in the future.

Sincerely,



Daniel Flynn, P.E. PTOE
Project Manager



8TH STREET CORRIDOR IMPROVEMENTS

PRIME CONTRACTOR | \$7,425,960.00

COLLIER COUNTY, FL

The Downtown Naples roadway and parking improvement project included: Milling and asphalt resurfacing, concrete curbs, sidewalks and gutters, signage and signalization, utilities for water and sewer, lighting, landscaping and irrigation. Significant MOT was maintained to accommodate residents and hospital traffic. Additionally, the project was completed in two separate phases and mobilizations to minimize construction impacts in season.

Key Personnel

Project Executive: Andy Powell Senior
Estimator: Robbie Powell
Project Manager: Neil Monkman
Superintendent: Julio Jimenez

Client Name: City of Naples

Contact: Dave Rivera
239.213.5011
drivera@naplesgov.com

Design: Q. Grady Minor

Contact: Daniel Flynn, P.E.
239.947.1144
dflynn@gradymminor.com

Start Date:

Phase 1 - April 2019 | End Date: November 2019

Phase 2 - April 2020 | End Date: November 2020





PUBLIC UTILITIES DEPARTMENT
Director Richard Moulton, MBA
Office: 239.329.7215
www.cityftmyers.com/utilities



October 19, 2023

RE: South AWWTF Reclaimed Water

To Whom it May Concern,

I would like to recommend Wright Construction Group for their professional competence and outstanding performance as the Construction Manager for South AWWTF Reclaimed Water. Every Wright Construction Group employee and manager performs in a professional and efficient manner. The quality of service provided by each subcontractor was excellent and this is ultimately due to the leadership and management of Wright Construction Group.

The City of Fort Myers has had the pleasure of working with Wright Construction Group for many years. Wright is consistently an excellent Construction Manager, and we look forward to using them for many more projects in the future.

Respectfully submitted,
CITY OF FORT MYERS

A handwritten signature in blue ink, appearing to read 'J. Sciandra'.

Jason Sciandra, P.E.
Public Utilities City Engineer



**SOUTH AWWTF RECLAIMED WATER
CONSTRUCTION MANAGER | \$17,475,438.70**

LEE COUNTY, FL

This project was constructed using a combination of traditional open-cut (trench) pipe installation and trenchless (micro-tunneling) technology. The pipeline spans from the SAWWTF on Matthew Drive, along Barkley Circle, then across Summerlin Road to Royal Palm Square Boulevard to the connection point in the greenspace on San Marcos just south of Midpoint Bridge where it connects to the City of Cape Coral’s portion of the reclaimed water pipe. Installation of 6,500 LF of 30” DIP reclaim WM via open cut and 800 LF via micro-tunnel.

Key Personnel

Project Executive: Andy Powell
 Project Manager: Alex Slaibe, P.E.
 Estimator: Robbie Powell
 Superintendent: Jeff Kelly

Client Name: Wharton-Smith, Inc.

Contact: Michael Flaga
 813.220.6162
 mflaga@whartonsmith.com

Client Name: CDM Smith

Contact: Dornelle Thomas
 239.938.9600
 thomasds@cdmsmith.com





To whom it may concern:

Over the past year, Quay Venture, LLC had the opportunity of working with Wright Construction Group in the delivery of the U.S. 41 (S.R. 45) and Fruitville Road Roundabout Project as the Owner.

The Wright Construction team was excellent to work with and remained cooperative and sensitive to the needs of all parties involved throughout the entire project. The Wright Construction Team did an excellent job coordinating all facets of the work while incorporating all the FDOT and City of Sarasota requirements, ordinances, and existing conditions.

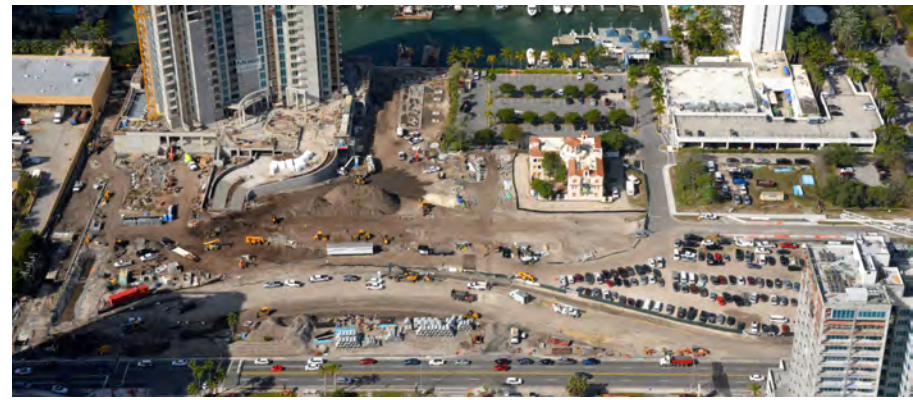
The team members managing the project were professional, excellent communicators and problem solvers, and were able to keep the project moving forward even when unexpected impediments occurred. I was very impressed by the quality of construction and the attention to detail of the Wright Construction team. Wright Construction provided a superior product, on time, and under budget.

My experience with Wright Construction Group has been very positive and they have exceeded my expectations. I highly recommend Wright Construction group for any upcoming project or award and I look forward to working with them again in the future.

Sincerely submitted,

Brett Blank

(Name)



FRUITVILLE ROAD ROUNDABOUT
 PRIME CONTRACTOR | \$7,625,000.00

SARASOTA, FL

The completed Fruitville Road/US 41 improvement project transformed a three-way intersection into a roundabout intersection with improved access to US 41 northbound, southbound, Fruitville Road and new developments within downtown Sarasota. The project was part of a revitalization to downtown Sarasota aimed at improving traffic flow and pedestrian safety. Team members involved in the project included Green Pointe LLC, Wright Construction Group, The City of Sarasota, Florida Department of Transportation, EXP Inc. and Stantec. This \$7.6 million project began in October of 2019 and was completed on time and under budget in December of 2020. Construction included removal and reconstruction of existing US 41 at Fruitville Road, improvements to drainage, existing city utilities, lighting, pedestrian safety aspects and landscaping.

Key Personnel

Project Executive: Andy Powell
 General Superintendent: Andrew Powell
 Estimator: Robbie Powell
 Project Manager: Chris Rawl
 Superintendent: Fabian Lopez

Client Name: Ei UmJ Ybhi fYz @@

Contact: Ó!^cBlank
 303.944.0316
 bblank@greenpointllc.com

Engineer: Stantec

Contact: Ted Aiken
 850.878.5001
 ted.aiken@stantec.com





October 23, 2023

9101 Bonita Beach Road
Bonita Springs, FL 34135
Tel: (239) 949-6262
Fax: (239) 949-6239
www.cityofbonitasprings.org

Rick Steinmeyer
Mayor

Jamie A. Bogacz
Council Member
District One

Jesse Purdon
Council Member
District Two

Laura Carr
Council Member
District Three

Chris Corrie
Council Member
District Four

Nigel P. Fullick
Council Member
District Five

Fred Forbes, AIA
Council Member
District Six

Arleen M. Hunter
City Manager
(239) 949-6267

Derek P. Rooney
City Attorney
(239) 949-6254

City Clerk
(239) 949-6248

Public Works
(239) 949-6246

Neighborhood Services
(239) 949-6257

Parks & Recreation
(239) 992-2556

Community Development
(239) 444-6150

To Whom it May Concern,

I am writing to recommend Wright Construction Group for their professionalism and performance as the Construction Manager for the Bonita Springs Downtown Redevelopment project.

Throughout our collaboration, we have witnessed the dedication and efficiency of every employee and manager at Wright Construction Group. They maintain high standards of professionalism in their work.

Wright Construction Group excels in coordinating sub-contractors, resulting in excellent service quality during the Bonita Springs Downtown Redevelopment project. This can be attributed to their strong leadership and effective management.

Our partnership with Wright Construction Group has been marked by their commitment to excellence in construction management. They consistently meet and exceed our expectations.

We look forward to future collaborations with Wright Construction Group. Their competence, professionalism, and commitment align with our vision for successful projects.

Sincerely,

Joel Langaney
Project Manager
City of Bonita Springs
9101 Bonita Beach Road
Bonita Springs Florida 34135
Off: (239) 949-6242
Fax: (239) 949-6245
www.cityofbonitasprings.org



**CITY OF BONITA SPRINGS
DOWNTOWN IMPROVEMENT PROJECT**
DESIGN-BUILD | \$15,648,000.00

LEE COUNTY, FL

The City of Bonita Springs engaged with Wright Construction as the design-builders for the revitalization project in the city's historic downtown area. The intent was the encouragement of redevelopment by improving the roadways, sidewalks, streetscape, and drainage system. As part of the improvements, a walkable downtown with a core feature and entry gateways was a part of the overall goal. The southern entry feature was the Oak Creek Bridge. The northern entry feature was the Imperial River Bridge with an elaborate roundabout in between.

Key Personnel

Project Executive: Andy Powell
General Superintendent: Andrew Powell
Project Manager: Joe Restino
Superintendent: Julio Jimenez/Billy Garcia

Client Name: City of Bonita Springs

Contact: Matt Feeney
239.949.6246
matt.feeney@cityofbonitasprings.com

Engineer 1: Agnoli, Barber & Brundage

Contact: Dan Brundage, P.E.
813.321.7500
brundage@abbinc.com

Engineer 2: HighSpans Engineering

Contact: Vincent Zaliauskas, P.E.
239.433.7160
vincez@highspans.com

Engineer 3: Stantec

Contact: Kevin Mangan
780.917.4850
kevin.mangan@stantec.com

Start Date: July 2015
End Date: November 2017





Lee County
Southwest Florida

Board of County Commissioners

Kevin Ruane
District One

October 23, 2023

Cecil L. Pendergrass
District Two

Ray Sandelli
District Three

Re: Reference Letter Wright Construction – Gateway Blvd / Griffin Drive Roundabout

Brian Hamman
District Four

To Whom it May Concern.

Mike Greenwell
District Five

Dave Harner, II
County Manager

Wright Construction Group has done an excellent job to date for this project. They have completed the utility portion of the project and has about 70% of the road portion completed. The project also has a fountain in the middle of the roundabout and that has just begun. They have done a very good job managing all the subcontractors in a very tight location.

Richard Wm. Wesch
County Attorney

Donna Marie Collins
County Hearing Examiner

Wright Construction Group has done a great job on advancing the schedule and it is anticipated to be complete two months ahead of the construction time. Wright Construction Group has been very professional in all levels of their management team. All work completed has met or exceeded the specification for the project.

I look forward to completing this project ahead of schedule and under budget.

Sincerely,

David M. Murphy, P.E.
Project Engineer, Lee County Department of Transportation



GATEWAY BLVD & GRIFFIN DR ROUNDABOUT
 PRIME CONTRACTOR | \$5,855,807.69

LEE COUNTY, FL

The Gateway Boulevard & Griffin Drive roundabout improvements is changing an existing arterial roadway and intersecting side streets to a traffic calming pedestrian-safe roundabout intersection. This project is part of an ongoing effort by Lee County and the Gateway Community to improve safety while increasing the beautification of the area. The Gateway/Griffin roundabout will improve vehicle and pedestrian safety, improve local utilities such as sanitary sewer and potable water, and increase beautification by adding a fountain to the center of the roundabout. This \$5.8 million project started in April of 2023 and be completed by January 2024. Our team is proud to help our local community improve safety and beautification for its local residents.

Key Personnel

Project Manager: Chris Rawl
 Project Manager: Alex Slaibe

Engineer: Cardno

Contact: Jason Yam
 727.431.1617
 jason.yam@cardno.com

Engineer: Cardno

Contact: Katie Agoado
 727.531.3505
 kathleen.agoado@cardno.com

Client Name: Lee 7 ounty DOT

Contact: David Murphy
 239.271.4299
 dmurphy@leegov.com



TAB 5: APPROACH/METHODOLOGY



Proposed Approach/Methodology

Wright Construction delivers a Construction Management (CM) methodology and approach that provides real value to The Village of Estero. We measure value by our adherence to our value proposition which demands that we deliver safe and high-quality projects on a timely basis while fiercely protecting the owner's budget in the process.

VALUE PROPOSITION

SAFETY

We will be first among our peers in our commitment to safe working environments. Best of class for the sake of our people, our subcontractors, and for the reputation of our client.

QUALITY

Both our reputation and reality shall be that Wright Construction delivers the highest quality workmanship and overall project in our marketplace.

TIMELINESS

Wright Construction Group will drive the schedule. Not just delivering projects on time but pressing to significantly reduce the time it takes to complete a project for the benefit of the entire team.

VALUE

We will fiercely control project spending, protecting the client's budget so that when combined with our commitment to safety, quality and timeliness we guarantee the very best value on the projects we deliver.

Value starts with the Wright process and ends with the Wright people and we are committed to teaming with the Owner's project managers and Design Team by selecting the best products, systems, and construction methods that will deliver a sustainable design and lower life cycle cost for you. The following are the critical points to our program.

Pre-Construction Phase

VP of Preconstruction Robbie Powell will be responsible for producing budgets and/or estimates, along with value engineering studies, throughout the pre-construction phase. In addition, the preconstruction phase must include the following critical functions:

- Review of the Design Documents for Constructability & Practicality
- Review the Design Documents for Errors, Omissions, or Conflicts; this is accomplished through our project team's review plans and specification requirements. This has resulted in literally hundreds of clarifications prior to the pricing of the Guaranteed Maximum Price (GMP).
- Review of Materials for Pricing and Availability

- Review of the Design Documents for Possible Value Engineering Options
- Establishment of a construction baseline schedule based upon the Village's needs, including any necessary phasing. This schedule will be created with Primavera P6 and will be updated at regular intervals to provide the project team with the appropriate milestone dates.

These initial processes establish a project culture that enable us to pursue the delivery of projects with zero (0) change orders as well as real value for the client.

The importance of preconstruction on many projects is often overlooked. However, preconstruction is where all the stakeholders can create a Teaming atmosphere, setting the stage for project success while removing many of the pitfalls that could otherwise happen during the construction phase(s). Wright Construction (WCG) believes that for any project to be successful, coming together as a Team to work in harmony throughout both preconstruction and construction is probably the most important aspect for the success of any construction management project.

To facilitate the creation of a teaming environment, we propose an initial kickoff meeting to serve as a point of

APPROACH/METHODOLOGY

introduction for the project that would include the Village's representatives, the design consultants, and the proposed Wright Construction Team. At this meeting we will gain a more concise understanding of the project design, objectives, concerns, and anticipated schedule. With this knowledge, we will develop a preconstruction strategy and schedule that meets the objectives of the Village.

While there will be much to discuss in the initial meetings, one important task will be to set the agenda for a future Teaming meeting that would incorporate all the stakeholders – *including the affected utility owners* on the project and any other agencies that would be involved. This Teaming meeting will be an open forum to introduce all the players involved, discuss issues, introduce the initial project schedule, and foster an atmosphere of cooperation.

At each milestone within the preconstruction phase (30%, 75% and 100% design), our Team will provide input on cost, constructability, means and methods, segmentation (phasing), materials and material availability, maintenance of traffic, value engineering, cost saving initiatives and scheduling. We will analyze material acquisition for direct material purchase (DMPO) options to enhance cost savings. We will develop concise and effective bid scopes that promote participation while enhancing competition. We will develop a comprehensive project schedule to promote buy-in from potential subcontractors. We will pre-qualify bidders to ensure their ability to perform the more sensitive scopes of work such as landscaping and irrigation.

One of the primary benefits of the Construction Management (CM) approach is the ability for the construction personnel and design personnel to work together in collaborative fashion. Wright Construction has a long history of cooperative work with RWA and specifically Chris Wright. Our last project together, Thomasson Drive, was a safety and beautification project for Collier County and the Bayshore Development District. With the already established relationship with Chris Wright and his team we were able to work through all aspects of construction with efficiency and partnership. We believe this cooperative approach is essential, especially in a project such as this.

Development of the construction schedule will be an integral part of the preconstruction process. The goal will be to look at the overall work program which will include Chicken N Pickle and High 5, in conjunction with material availabilities and task durations to create a harmonious project that minimizes impacts to the community. The comprehensive construction schedule as developed will be incorporated into the bid process so that all bidders understand the expectations and

goals of the Village. We will hold pre-bid conferences on each phase of the project prior to receiving bids to allow each bidder the opportunity to ask questions, provide input on the process and offer alternative ideas. We will seek alternative bids for any scope of work that could provide better value to the Village.

Managing Overall Cost

The Wright Construction CMAR process is designed so that virtually every aspect of our work is coordinated to manage overall project cost. We understand that the preconstruction process is critical in the open book procurement process as it culminates in the development of the project GMP which will in turn serve as a roadmap for managing cost duration of the project. Our first order of business will be a thorough plan review to identify these project specific items:

1. **Early Work Areas:** Village of Estero has made clear their desire for the Construction Manager to get this project started as quickly as possible. We believe there are a few areas that can be expedited to achieve this.
 - **Clearing and Fill:** The clearing and fill placement of the site as part of GMP Phase 1 "early work". This work can be competitively bid with local earth-work subcontractors and provided to the Village of Estero to achieve an early project start approval while the other scopes of work could be competitive bid and added later.
 - **Drainage and Utility:** Like the clearing and fill placement portion of this project, the drainage and utility work can be part of GMP Phase 1 "early work". Competitive bidding of this work using the permit ready plans from RWA would allow us to expedite the schedule and provide these completed services early.
2. **Constructability Concerns:** Identifying areas of construction concerns before actual work begins will provide an opportunity to keep cost down and minimize delays. Our team will review all plan sets and identify direct conflicts which may have been overlooked.
 - A very common conflict potential is the inverts and elevations with drainage structures and pipes in relation to new force main and water main.
 - Additionally, we know the Village is currently in the design phase of sidewalk and pathway modifications along Williams Road. Incorporating the Williams Road concepts into our Estero Entertainment Hub plan review would allow us to identify any potential conflicts or issues.

Value Engineering

As your Construction Manager it is our responsibility to represent you the client in all aspects of the project. As we perform reviews, we will be providing feedback to you and the design team with any recommendations which may add value to the project by reducing the overall cost or long term maintenance. The areas we will focus on in our review are:

- **Constructability:** Our team will review the construction requirements and the required schedule for this project to make sure both elements work harmoniously with each other. If they do not, we will recommend solutions.
- **Specifications:** Too many times we find contractors overly eager to begin construction and miss important aspects of the project specifications. The specification review will be an important part of making sure all aspects of the Village of Estero's project is completed cost effectively and provides the Chicken N Pickle and High 5 the long term product they can be a part of.
- **Material Acquisition:** Understanding the material availability and durability for a project is another key element to making sure long term maintenance is minimized and schedules are adhered to or improved. Understanding the local economy and it's challenges will help expedite long lead items.

After speaking to multiple subcontractors we know that some material items are readily available (utility and drainage pipe), however other items will require long lead times such as Lift Station Panels (up to 8 months) and Drainage Structures (up to 8 Weeks). Understanding this and early coordination with all stakeholders will allow us to procure material early and avoid unnecessary schedule impacts.

It's one thing to write in an RFQ what we plan to do but, is very different than actually doing it. Following is an example of how the item review above works on one of our previous projects.

City of Fort Myers Downtown Redevelopment

Phase 1: This project included the excavation and removal of existing land area in a waterfront location to create drainage basins for water treatment in downtown Fort Myers. The project included new drainage structures, sheet pile walls, seawalls, and multiple decorative features. Initial GMP pricing was over budget and the City of Fort Myers was unable to fund the project. Through the review process mentioned above and the partnering efforts of our team, the City of Fort Myers, and the designer we provided Value Engineering services and reduced the overall project cost by \$2,000,000.00 and several months. As a result of value engineering and including the construction team early in the project we established a work program and phased process that streamlined the overall construction schedule and completed the project several months early.



Competitive Bidding & Bid Management

Wright Construction actively solicits subcontractor participation to maintain a competitive atmosphere throughout the bidding process. Wright Construction has formed long term relationships with many subcontractors and sub consultants in civil trades that add value and quality to the selection process. We work side by side knowing that the price, commitment, and accountability that we have is shared by our subcontractors thereby guaranteeing value to the Owner. Wright Construction utilizes Procore as a bid notification system to maximize the amount of subcontractor coverage on bid day. Wright Construction diligently pursues multiple bidders for each bid package to make sure the Village of Estero is getting the very best value for their project. We also believe the best way to create competitive bidding is to level the playing field so smaller contractors who can perform projects such as this get a competitive chance against larger site development contractors. Some of the bid packages specific to this project will include:

- Clearing & Grubbing
- Earthwork (Excavation, Embankment and Base work)
- Drainage and Utilities
- Asphalt Paving
- Concrete Flatwork
- Pavement Marking & Signage
- Brick Pavers (Hardscape)
- Landscaping & Irrigation

Our subcontractor relationships and our knowledge and understanding of the work gives us a competitive advantage over other Construction Managers who work primarily on buildings and hire a single source for the site development. Our team is made of professionals who only perform work in the Civil market and do it at a high level every day. Our team understands civil work because it's all we do. This is just an example of some of the subcontractors we know and have an interest in this project specifically.



Guaranteed Maximum Price (GMP)

Wright Construction understands the need for this project to be expedited. We understand that the Village needs the site to be ready for “Chicken N Pickle” and “High 5” to have site access for construction early in the second quarter of 2024. We also understand how to expedite work specifically to achieve the Village’s goals. In order to fast track this project, we believe the best course of action to expedite construction is to first expedite the preconstruction phase, specifically competitively bidding “early work” and providing a Phase 1 Guaranteed Maximum Price (GMP) that will include Clearing & Grubbing, Excavation of the Lake, Placement of Fill, and Drainage and Utility installation. By using 60% permittable plans created by RWA we would have enough information to provide a competitive bidding atmosphere for the first phase while also keeping cost down.

Once the Phase 1 GMP is completed, it will be presented to the Village and the Design Consultants for their review and comment. This will be the final step prior to commencement of construction. The GMP will be structured and detailed to your specifications, reflecting items and amounts as requested. In addition, a copy of all the bids received will be provided to the Village for your review. Wright will make our recommendations for subcontractor selections and will solicit input and approval from the Village and the design team prior to awarding subcontracts. Once approved by the Village of Estero the preconstruction team will begin coordination with our operation team, led by Andrew Powell VP of Civil Operations, to start the construction process. During this transition, subcontractors will be provided contracts, shop drawings and submittal information will be requested for approval and Operations will begin the final steps of coordination with RWA and the Village of Estero to begin work. As this is occurring, the Preconstruction team will begin the competitive bidding and preparation of Phase 2 GMP, which will be the balance of the project construction. By using a schedule that expedites the beginning of construction the Village of Estero will have more time to make sure all of the landscape and hardscape features they desire are included in the final design.

Construction Phase Subcontractor Agreements

Detailed agreements with our subcontractor keep projects on budget and document project requirements and constraints. These subcontracts also protect the Village and Wright both during construction as well as long after the construction has been completed.

Cost Control and Monitoring

Change Management

Changes to the Entertainment District may be requested and Wright Construction uses the same diligence in acquiring accurate, competitive pricing for proposal requests as we use for the GMP development. Wright Construction, as part of our “0” Change Order process, will develop internal buyout contingencies in addition to the Owner’s contingencies. This buyout contingency is developed from subcontractor scope clarifications and negotiations prior to issuance of subcontract agreements and allows us to cover minor change requests from subs that are a result of errors or omissions in the project plans. In many instances, Wright Construction has been able to absorb many Owner change requests within the available buyout contingency. All of these efforts have resulted in a long-standing record of “0” contract-initiated change orders on any Construction Management Project.

Reports

Wright Construction is excited to introduce Procore Construction Management Software to the Village. Procore is the Number One most widely utilized construction management software in the industry. Our software streamlines and mobilizes project communication and documentation. Procore is fully collaborative so all project team members can access important project information including the Villages staff, the design team, as well as our subcontractors. Each team member will have access to information like drawings, RFI’s, daily reports, submittals, punch list items, meeting minutes, pay applications, project directory, contingency log, etc. Procore is drawing-centric, so the project team has real time access to the most current set of construction documents. You can also access previous versions to track changes to the drawings.

Our system is completely mobile. Procore’s IOS and Android apps deliver information to the personnel in the field and allow them to upload information for the field so that information is current, and decisions can happen quicker.

Scheduling

Time is money and maintaining the schedule should be considered an integral part of cost control. As mentioned in the beginning of our approach one of our value propositions is **Value**. As part of the overall value to this project we will fiercely control project spending, protecting the client’s budget so that when combined with our commitment to safety, quality, and timeliness we guarantee the very best value on the projects we

deliver. One of the ways we do that is planning the work in a manner that will accelerate the project schedule which will reduce the overall cost and impact to the public and Village of Estero resources.

As part of this RFQ we have provided a work schedule that calls out aspects of both Pre-construction and Construction Phases (Pre and Post GMP). Understanding the provided schedule dates are “best guess” at this point, we would meet with the project stakeholders to establish any milestones the Village of Estero has and then build our final schedule to fit those milestones. Once the final schedule is completed and distributed to all parties, our team will execute all aspects of the schedule with the mindset of accelerating it where we can. An example of some of the schedule areas we will be focusing on are:

Pre-Construction Schedule

The preconstruction schedule will be used to track the design, budget development, and construction preparation activities. The preconstruction schedule will address:

- Design & Review Milestones
- Budget & Estimation (As required by the Village)
 - 30% Budgets
 - 75% Budgets
- GMP Development
 - Phase 1 GMP “Early work”
 - Phase 2 GMP “Balance of project”
- Construction Documents Preparation
- Subcontractor Buyout
- Permitting & Zoning
- Mobilization
- Owner Requirements

Construction Schedule

The construction schedule should define all activities associated with the construction and facility operations of the project. In addition to activities, specific milestones should be defined to ensure construction deadlines. Construction schedule items include:

- All construction activities sufficiently detailed into construction components.
- Detailed sequencing that reflects logistics of the Villages proposed developments.

- Submittal data including critical submittal and approval dates.
 - Lift Station Components
 - Drainage Structures and Ring and Covers
 - Landscaping and Irrigation Features
- Crucial material order dates and fabrication lead times which will be critical to the schedule
 - Lift Station Panels
 - Drainage Structures
- Inspections and testing
 - Pressure Testing
 - Density Testing
 - Material Testing
 - Concrete Cylinders
- Critical restraints as defined by the Owner.
 - Chicken N Pickle—Construction Start
 - High 5—Construction Start
- Subcontractor input as to resources required and activity durations.

Quality Control

Quality Control is a key responsibility of a construction manager and is a key differentiator with Wright Construction Group. It is this process that can have the greatest impact on the long-term life cycle cost of any of our projects. This process starts during the preconstruction phase with the design reviews and value engineering that is performed. Selecting the right products and educating the Village on the long-term impact of these products is important.

Once construction begins, quality control is a daily requirement for the construction manager (CM). It is the responsibility of the CM to ensure that all aspects of the documents and applicable standards are being followed. Our Superintendent, Pablo Perez, General Superintendent, Julio Jimenez, as well as our Project Manager, Alex Slaibe, are fully aware of industry construction standards and requirements related to your project. Our proposed Team maintains a long list of project specific individual qualifications and certifications that show our commitment to high quality.

Wright Construction has developed a process by which we develop a rolling punch list during construction that reviews daily progress, notes deficiencies, and makes corrections before the end of the project. It is this process that has allowed us to complete multiple major construction management projects with a zero (0) punch list. It is the philosophy of Wright Construction that it is never the responsibility of the Design Team, or the Owner to “punch out” our projects. This is why

these processes are mandated on all our projects whether large or small. When Wright Construction finishes a project, it is done and ready for the Owner to occupy and utilize immediately without any long-drawn-out process to correct deficiencies.

0 - PUNCH-LIST APPROACH

At Wright Construction, Quality Control is defined by our Zero (0) punch-list approach.

Zero punch occurs at the end of a project when we request substantial completion from the Architect and they come out to review the project for completion and to prepare a list of items that are deficient. However, at the end of the review, there are no items!

Wright Construction Group has incorporated a systematic quality control program on every construction management project and our success has been remarkable.

We are proud of our team’s consistent performance and relentless drive to achieve our “0” punch-list goal.

Owner Direct Purchase (ODP)

Wright Construction has extensive experience with Owner Direct Purchased material programs. We strive to obtain the maximum amount of subcontractor participation by making it a contractual obligation. As soon as Letters of Intent go out to subcontractors and vendors, WCG is already working on coordinating with subcontractors to begin tracking materials and equipment that could be an Owner Direct Purchase. We maintain a proven system for tracking the ODP. amounts, balances, tax savings, and changes with over thirty-five years of experience in managing Direct Material Purchase programs achieving substantial savings. The Project Manager verifies upon receipt of an invoice from vendors that the materials/ equipment are on-site and in good condition. Wright Construction Group will coordinate with the Village of Estero to assure that NO invoices are paid without WCG approval. With each invoice a tracking sheet will be provided to assure NO vendors are overpaid with the set original amount of the ODP. On a project of this type, the Village can expect overall reduced cost in actual sales tax savings. That money is tracked as an additional project contingency that the Village can utilize to cover any changes, they may determine are necessary during construction. Again, the ODP program is tailored for each client and WCG is flexible with developing a project and/ or client specific program.

PROPOSED WORK SCHEDULE



Phase 1—Guaranteed Maximum Price “early work”

1. Clearing and Grubbing of the site and the installation of erosion control.
2. Dewatering, Lake Excavation, Placement of Embankment. We are proposing to dewater the lake instead of a wet excavation. This will reduce the amount of moisture in the fill which would expedite the placement of the embankment and allow the proposed developments to start sooner.



3. Installation of underground drainage, water, sewer, irrigation sleeves, and lift station.



4. Installation of the base material for the parking area. This would allow these areas to be used for staging of any material needed to complete the construction of the proposed developments.



Phase 2—Guaranteed Maximum Price “balance of work”

5. We will demobilize from the site and remobilize once the developments are about 75% complete.
6. Once we remobilize, we would perform any concrete curb and flatwork, finish grading of the base, irrigation installation, paving, signage, and striping.
 - Installation of the Landscaping and Irrigation. Understanding this aspect of the project will be vitally important to the Village of Estero we believe additional time and care during the design process can be taken to make sure everything is right without compromising the overall project schedule.



SCHEDULE CONTROL NARRATIVE



Schedule Control Narrative

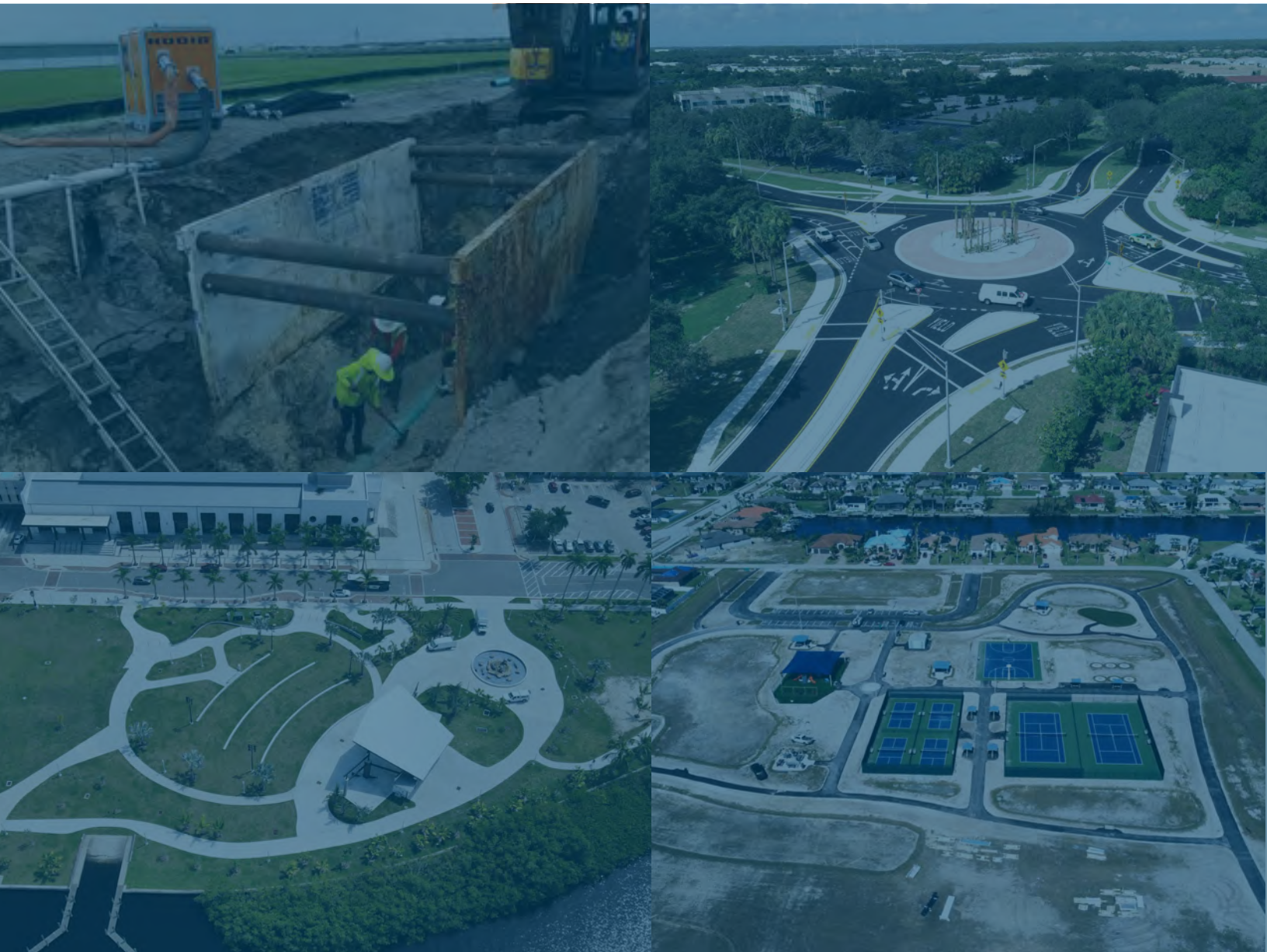
Wright Construction understands the importance of schedule control and therefore its weight holds a valuable place in our Value Proposition of “timeliness”. In our Proposed Approach / Methodology we state that we will not just deliver projects on-time but press to significantly reduce the overall project time. Our values are promoted within our processes and we employ the following methods to control and expedite the schedule:

1. Identify scopes of work which can overlap during construction.
2. Identify scopes of work that can be started and completed early.
3. Continually identify potential conflicts and potential schedule impact items and mitigate those issues to the greatest extent possible.
4. Require subcontractor progress meetings weekly to discuss the project schedule and request input from the subcontractors on areas where the schedule can be improved.
5. Two-week look-ahead schedules are updated weekly and distributed to the project team.
6. Monthly schedule updates are completed by the construction team and provided to the project team.

This list includes some of the processes our team uses daily to control and exceed schedule expectations. The schedule will be controlled and improved on by a team of people who care enough to put forth the extra effort and take pride in the work they are doing. Wright Construction is that team.



TAB 6: PROPOSED COST



Proposed Cost

The requested Pre-GMP Proposed Cost will be delivered to the Village of Estero in a seal envelope as per Addendum 3, Question 10.



TAB 7: INSURANCE





ADDITIONAL REMARKS SCHEDULE

AGENCY AssuredPartners of Florida, Naples		License # L077730	NAMED INSURED Wright Construction Group, Inc 5811 Youngquist Road Fort Myers, FL 33912
POLICY NUMBER SEE PAGE 1			
CARRIER SEE PAGE 1	NAIC CODE SEE P 1	EFFECTIVE DATE: SEE PAGE 1	

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: ACORD 25 FORM TITLE: Certificate of Liability Insurance

Description of Operations/Locations/Vehicles:
Aggregate: \$1,000,000
Self-Insured Retention: \$15,000

The Village of Estero, a Florida municipal corporation

The Village of Estero, a Florida municipal corporation, is included as Additional Insured on a primary and noncontributory basis including ongoing and completed operations and waiver of subrogation as required by written contract per forms CNA75079XX and CNA74705XX.

The Village of Estero, a Florida municipal corporation is included as Additional Insured for Auto Liability including waiver of subrogation as required by written contract per forms 58504 and 58583.

Waiver of subrogation is included in favor of the Additional Insured for Workers Compensation as required by written contract per form WC 00 03 13.

Umbrella liability policy listed above follows underlying policy forms.

30 days' notice of cancellation except 10 days for nonpayment.