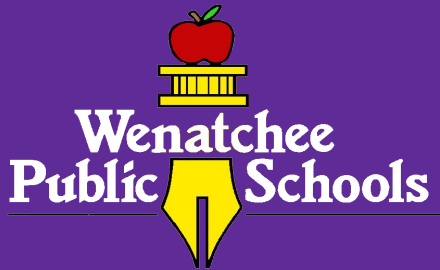


2021-2022 Budget



August 10, 2021
Janette Jeffris

A Budget is a Value Statement



We must create alignment of our *budget* with our *values*.

Wenatchee School District Values

Excellence in Learning

Building the knowledge, understanding, and skills of all to achieve at the highest levels.

Equity

Creating systems, structures, and practices to meet the individual needs of our students and staff, while eliminating practices, policies, and procedures that produce barriers.

Accountability

Setting expectations and holding ourselves to the highest standards of integrity, learning, fiscal responsibility, and transparency.

Budget Timeline



- ~~February-June: Enrollment Estimates, Staffing Meetings w/ buildings, Fund Balance Projections, 5 Year Budget Building~~
- ~~April 27th: Board Presentation- Enrollment, Revenue, & Staffing~~
- ~~May 17th: Budget Workshop- Legislative Update, Revenue Update, Staffing Update, Non-Staffing Costs, & Fund Balance~~
- ~~June 22nd: Board Presentation- General Fund Updates + 4 year Projection and Other Funds Budgets~~
- ~~July 12th: Budget Due to ESD & Available for the Public~~
- July 27th August 10th: Special Board Meeting- Budget Public Hearing
- August 24th: Budget Approval

District Funds



- **General Fund** Accounts for all the financial resources except those required to be accounted for another fund
- **Associated Student Body Fund** For non-curricular Cultural, Athletic, Recreational, or Social (CARS) benefit to students
- **Debt Service Fund** For the accumulation of resources for, and the payment of, general long-term debt principal and interest related to the redemption of outstanding bonds and notes, as well as other long-term liabilities
- **Capital Projects Fund** For the financial resources to be used for the acquisition or construction of major capital facilities
- **Transportation Vehicle Fund** For the purchase and major repair of pupil transportation equipment (buses)

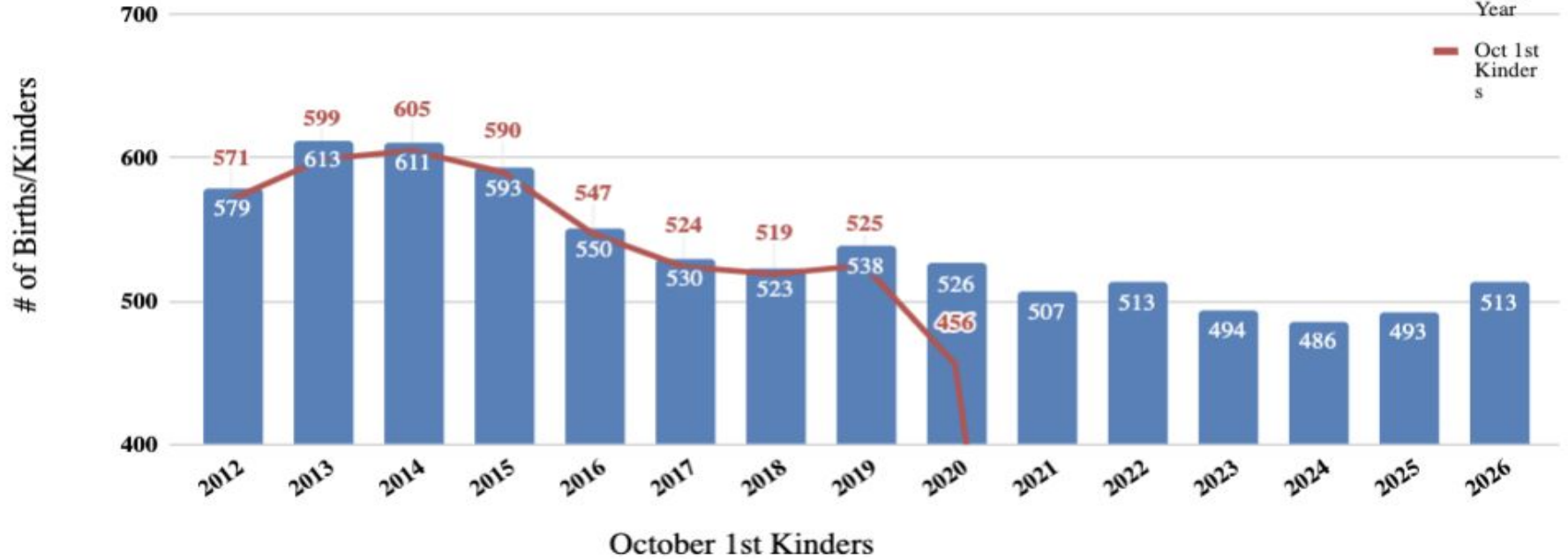
Revenues

2021-2022 Enrollment Assumptions



- April 2021 counts by building rolled up
- 4 year cohort survival analysis in each grade level
- Analysis of Birth Rate Information
- Analysis of pre-registration and enrollment surveys
- Analysis of Pinnacles Prep enrollment impacts
- Estimates of impacts of expansion of CTE offerings at FMS, OMS, PIO, and WHS
- Continued evaluation of the need for WIA in long term

Wenatchee School District Match of October 1st Kinders to Births



| Fiscal Year | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Births * | 508 | 547 | 577 | 579 | 613 | 611 | 593 | 550 | 530 | 523 | 538 | 526 | 507 | 513 | 494 | 486 | 493 | 513 |
| Oct 1st | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| Kinders | 578 | 582 | 638 | 571 | 599 | 605 | 590 | 547 | 524 | 519 | 525 | 456 | 0 | 0 | 0 | 0 | 0 | 0 |
| Elem Buildings | 572 | 564 | 618 | 559 | 578 | 593 | 573 | 522 | 505 | 501 | 504 | 443 | | | | | | |
| Valley Academ | 6 | 18 | 20 | 12 | 21 | 12 | 17 | 25 | 19 | 18 | 21 | 13 | | | | | | |
| Births to Kinder | 113.9% | 106.4% | 110.6% | 98.7% | 97.8% | 99.0% | 99.5% | 99.4% | 98.9% | 99.2% | 97.6% | 86.7% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

| Description | 2021-2022 Current | 2022-2023 Forecast | 2023-2024 Forecast | 2024-2025 Forecast |
|--|-------------------|--------------------|--------------------|--------------------|
| 1. Kindergarten /2 | 487.00 | 492.00 | 475.00 | 467.00 |
| 2. Grade 1 | 408.00 | 458.00 | 463.00 | 446.00 |
| 3. Grade 2 | 455.00 | 417.00 | 458.00 | 464.00 |
| 4. Grade 3 | 459.00 | 465.00 | 420.00 | 457.00 |
| 5. Grade 4 | 482.00 | 458.00 | 456.00 | 407.00 |
| 6. Grade 5 | 527.00 | 511.00 | 476.00 | 468.00 |
| 7. Grade 6 | 483.00 | 497.00 | 468.00 | 425.00 |
| 8. Grade 7 | 496.00 | 497.00 | 500.00 | 462.00 |
| 9. Grade 8 | 554.00 | 519.00 | 509.00 | 505.00 |
| 10. Grade 9 | 545.00 | 594.00 | 548.00 | 530.00 |
| 11. Grade 10 | 578.00 | 551.00 | 601.00 | 546.00 |
| 12. Grade 11 (excluding Running Start) | 413.00 | 479.00 | 439.00 | 478.00 |
| 13. Grade 12 (excluding Running Start) | 409.00 | 411.00 | 457.00 | 403.00 |
| 14. SUBTOTAL | 6,296.00 | 6,349.00 | 6,270.00 | 6,058.00 |
| 15. Running Start | 250.00 | 236.00 | 243.00 | 241.00 |
| 16. Dropout Reengagement Enrollment | 77.00 | 77.00 | 77.00 | 77.00 |
| 17. ALE Enrollment | 509.00 | 330.00 | 254.00 | 254.00 |
| 18. TOTAL K-12 | 7,132.00 | 6,992.00 | 6,844.00 | 6,630.00 |

- State: Includes the regionalization reduction from prior legislation
- Levy: 4% Assessed Value Growth used with the voter approved tax amounts
- Federal Grants:
 - COVID Funding: Regular, SPED, & FEMA- \$25 Million
 - If preliminary allocations aren't available, 20-21 allocations are used
 - 21st Century Grants:
 - Lincoln and Lewis & Clark - 1 year extension (again)
 - Newbery expires in 21-22
 - Pioneer, Orchard, Mission View, Columbia expires in 22-23

Revenue Updates- CARES Funding

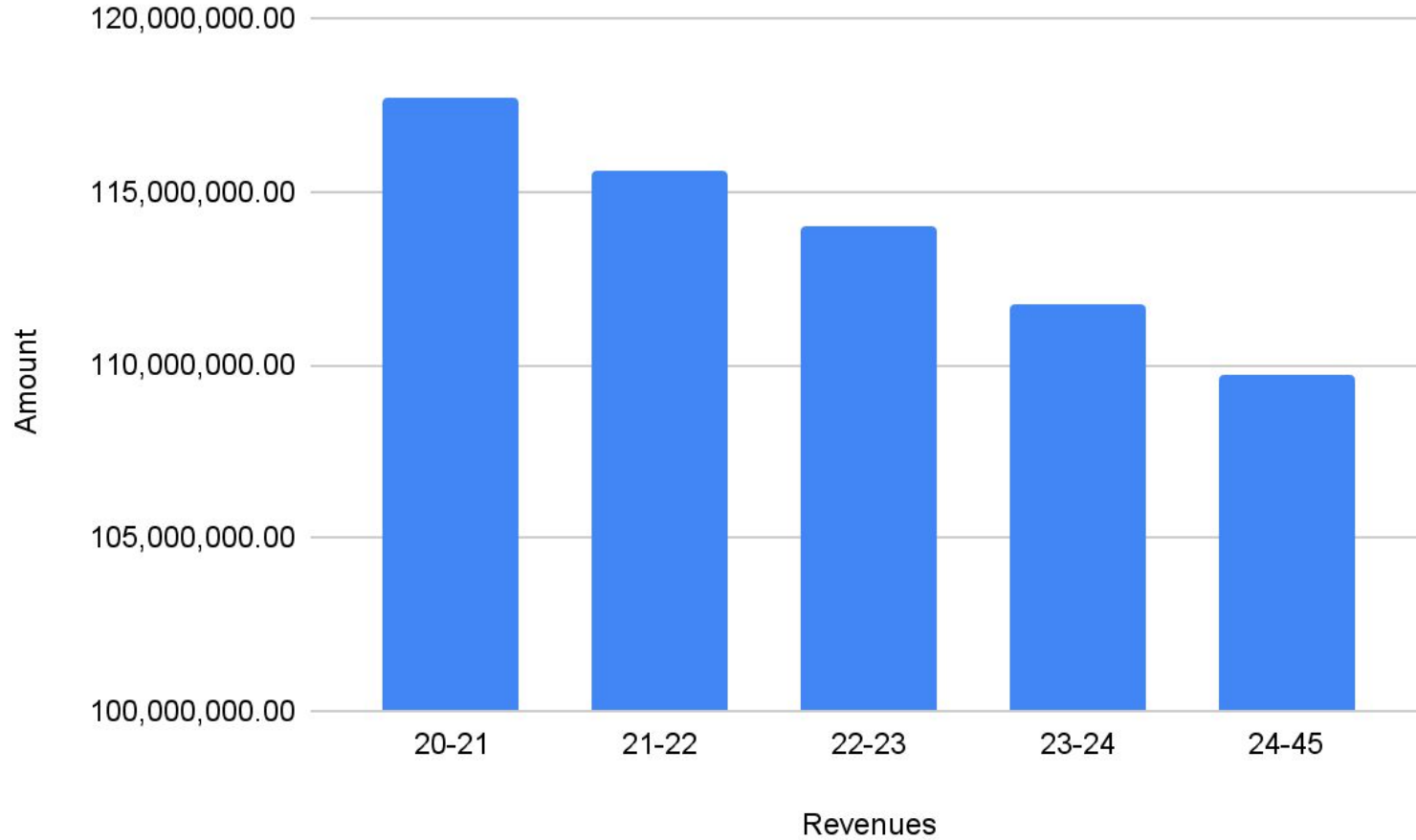


- CARES 2: \$5.77M
 - Canvas, Resource Management System, Contracted Subs, PPE, iPads/Chromebooks, WIA, Air Purifiers, Extra Staff Time for supervision, Classroom & Lunchroom Furniture, Storage container rentals, Well Being Project, PD for Admin
- CARES 3: \$12.96M
 - Canvas, ERATE Network Infrastructure, PPE, iPads/Chromebooks, WIA, Extra Staff Time for supervision, Classroom & Lunchroom Furniture, Storage container rentals, learning loss recovery (20%), Mental Health Services, HVAC projects, PD for Admin
- CARES IDEA (SPED): \$400K
- CARES Via OSPI:
 - Hot Spots, Literacy, CTE Pathways, community internet, learning recovery, etc.
- CARES other: Homeless (\$76,500),
- FEMA: applied for when we incur eligible expenses

| Revenue Category | 2020-21 Budget | | | 2021-22 Budget | |
|------------------------------------|--------------------|----------------|--|-----------------------|----------------|
| 1000 Local Taxes | 10,330,171 | 8.77% | | 11,783,642.00 | 8.38% |
| 2000 Local Nontax | 2,064,311 | 1.75% | | 2,515,300.00 | 1.79% |
| 3000 State, General Purpose | 73,258,300 | 62.23% | | 68,339,973.00 | 48.60% |
| 4000 State, Special Purpose | 21,759,885 | 18.48% | | 21,634,224.00 | 15.39% |
| 5000 Federal, General Purpose | 300,000 | 0.25% | | 250,000.00 | 0.18% |
| 6000 Federal, Special Purpose | 9,976,526 | 8.47% | | 36,077,714.00 | 25.66% |
| 7000 Revenues from Other Districts | 35,000 | 0.03% | | 15,000.00 | 0.01% |
| 8000 Revenues from Other Agencies | 5,000 | 0.00% | | 2,000.00 | 0.00% |
| 9000 Other Financing Sources | 0 | 0.00% | | 0.00 | 0.00% |
| Total Revenues | 117,729,193 | 100.00% | | 140,617,853.00 | 100.00% |

21-22: includes \$25 Million of ONE TIME Federal CARES Funds in 6000 Federal, Special Purpose

| | Description | 2021-2022 Current | 2022-2023 Forecast | 2023-2024 Forecast | 2024-2025 Forecast |
|--|--------------------------------------|--------------------------|---------------------------|---------------------------|---------------------------|
| 1000 | Local Taxes | 11,783,642 | 12,187,737 | 12,537,737 | 12,887,737 |
| 2000 | Local Nontax Support | 2,515,300 | 1,945,300 | 1,905,300 | 1,915,300 |
| 3000 | State, General Purpose | 68,339,973 | 67,033,399 | 64,579,419 | 61,912,619 |
| 4000 | State, Special Purpose | 21,634,224 | 21,890,682 | 22,151,287 | 22,416,106 |
| 5000 | Federal, General Purpose | 250,000 | 250,000 | 250,000 | 250,000 |
| 6000 | Federal, Special Purpose | 36,077,714 | 10,677,958 | 10,312,932 | 10,312,932 |
| 7000 | Revenues from Other School Districts | 15,000 | 15,000 | 15,000 | 15,000 |
| 8000 | Revenues from Other Entities | 2,000 | 2,000 | 2,000 | 2,000 |
| 9000 | Other Financing Sources | | | | |
| A. TOTAL REVENUES AND OTHER FINANCING SOURCES | | 140,617,853 | 114,002,076 | 111,753,675 | 109,711,694 |



21-22:
excludes \$25
Million of ONE
TIME Federal
CARES Funds
for on-going
comparison

Staffing Levels

Staffing

| | 20-21 Budget | 21-22 Budget | 22-23 Budget | 23-24 Budget | 24-25 Budget |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|
| FTE Certificated Employees | 569.821 | 588.224 | 573.224 | 558.224 | 553.224 |
| FTE Classified Employees | 339.084 | 333.911 | 330.911 | 327.911 | 324.911 |

FTE= Full Time Equivalent

Certified Staff 1 FTE= 7.5 hours per day, 180 days per year

Admin/Classified Staff 1 FTE= 8 hours per day, 260 days per year

Staffing Starting in 22-23

In an effort to create equity within our staffing practices:

- Classroom Teachers will be allocated based on a student FTE driven funding model
- Intervention Support allocated based on a funding model
- Classified positions based on a funding model

This process began in a “soft launch” this year and will be formally rolled out in January/February 2022.

Expenses (\$)

Expenses

| | 2020-21 Budget | | | 2021-22 Budget | |
|-----------------------------------|-----------------------|----------------|--|-----------------------|----------------|
| Certified Salaries | 51,116,313.00 | 43.38% | | 53,594,451.00 | 37.36% |
| Classified Salaries | 18,088,221.00 | 15.35% | | 18,500,520.00 | 12.90% |
| Benefits | 29,539,690.00 | 25.07% | | 29,076,261.00 | 20.27% |
| MSOC- Non- Staffing Costs | 19,091,939.00 | 16.20% | | 41,798,692.00 | 29.13% |
| Transfers Out to Capital Projects | | 0.00% | | 500,000.00 | 0.35% |
| Total Expenses | 117,836,163.00 | 100.00% | | 143,469,924.00 | 100.00% |

21-22: MSOC (non-staffing costs) includes \$21.75 Million of ONE TIME Federal CARES Funds

There are no CARES funds accounted for in Staffing

2021-2022 MSOC Disclosure

As part of the budget development, hearing, and review process required by RCW 28A.505, each school district must disclose:

- The amount of state funding to be received by the district for materials, supplies, and operating costs (MSOC);
- The amount the district proposes to spend for materials, supplies, and operating costs (MSOC);
- If (A) exceeds (B) any proposed use of this difference, and how this use will improve student achievement.

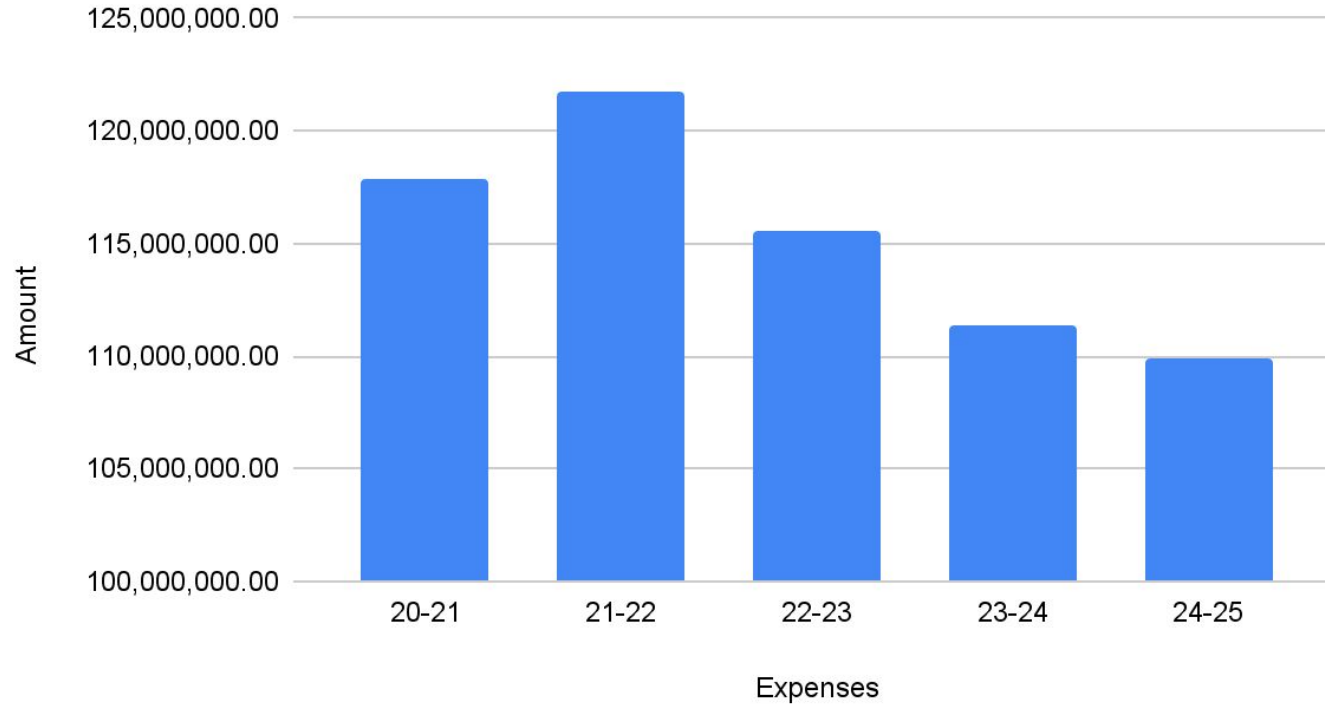
For the Wenatchee School District No. 246 these values are:

- Amount of budgeted Stated MSOC funding: \$7,751,552.26
- Amount District proposes to spend for MSOC: \$11,411,420.00
- Difference between amounts: -\$3,659,867.74
- The amount the District anticipates spending on MSOC exceeds the amount of anticipated state funding.

Description 2021-2022 Current 2022-2023 Forecast 2023-2024 Forecast 2024-2025 Forecast

| | | | | |
|---|-------------|-------------|-------------|-------------|
| 00 Regular Instruction | 63,089,783 | 58,439,783 | 54,686,383 | 53,216,383 |
| 10 Federal Special Purpose Funding | 21,750,000 | | | |
| 20 Special Education Instruction | 14,101,979 | 14,001,979 | 14,001,979 | 14,001,979 |
| 30 Vocational Education Instruction | 5,445,525 | 5,445,525 | 5,445,525 | 5,445,525 |
| 40 Skill Center Instruction | 1,746,142 | 1,746,142 | 1,746,142 | 1,746,142 |
| 50 and 60 Compensatory Education Instruction | 15,409,207 | 15,146,977 | 14,907,203 | 14,907,203 |
| 70 Other Instructional Programs | 1,938,120 | 1,688,120 | 1,472,527 | 1,472,527 |
| 80 Community Services | 161,595 | 161,595 | 161,595 | 161,595 |
| 90 Support Services | 19,327,573 | 18,977,573 | 18,977,573 | 18,977,573 |
| B. TOTAL EXPENDITURES | 142,969,924 | 115,607,694 | 111,398,927 | 109,928,927 |
| C. OTHER FINANCING USES--TRANSFERS OUT (G.L.536) 1/ | 500,000 | | | |

Amount



21-22:
excludes
\$21.75 Million
of ONE TIME
Federal
CARES Funds
for on-going
comparison

Fund Balance Projections

2021-2022 Beginning Balance



| 2021-2022 Est. Beginning Fund Balance | | | |
|---------------------------------------|--|---------------------|--|
| 821 | Restricted for Carryover of Restricted Revenue | 780,000 | LAP, LAP HP, & CTE Carryovers |
| 825 | Restricted for Skills Center | 600,000 | Wen Valley Tech. Skills Center Carryover |
| 840 | Inventory-Nonspendable | 60,000 | Food Inventory & Prepaid Items |
| 884 | Assigned to Capital Projects | | |
| 888 | Assigned to Other Purposes | 450,000 | Donations, Admin Match, Misc. Carryovers |
| 890 | Unassigned | 3,846,000 | |
| 891 | Unassigned to Min Fund Bal Policy | 5,800,000 | Minimum 5% of Current Year Expenditures. Policy 6022 |
| | Total Beginning Fund Balance | \$11,536,000 | 9.94% |

2021-2022 Ending Balance



| 2021-2022 Est. Ending Fund Balance | | | |
|------------------------------------|--|--------------------|--|
| 821 | Restricted for Carryover of Restricted Revenue | 200,000 | LAP, LAP HP, & CTE Carryovers |
| 825 | Restricted for Skills Center | 550,000 | Wen Valley Tech. Skills Center Carryover |
| 840 | Inventory-Nonspendable | 60,000 | Food Inventory & Prepaid Items |
| 884 | Assigned to Capital Projects | | |
| 888 | Assigned to Other Purposes | 200,000 | Donations, Admin Match, Misc. Carryovers |
| 890 | Unassigned | 765,308 | |
| 891 | Unassigned to Min Fund Bal Policy | 6,908,621 | Minimum 5% of Current Year Expenditures. Policy 6022 |
| | Total Ending Fund Balance | \$8,683,929 | 6.28% |

4 Year Summary



| | 21-22 Budget | 22-23 Budget | 23-24 Budget | 24-25 Budget |
|--|--------------------|--------------------|--------------------|--------------------|
| Beginning Balance | 11,536,000 | 8,683,929 | 7,078,311 | 7,433,059 |
| Revenues | 140,617,853.00 | 114,002,076.00 | 111,753,675.00 | 109,711,694.00 |
| Expenses | 143,469,924.00 | 115,607,694.00 | 111,398,927.00 | 109,928,927.00 |
| Ending Balance | 8,683,929 | 7,078,311 | 7,433,059 | 7,215,826 |
| Ending Balance % of Expenses | 6.05% | 6.12% | 6.67% | 6.56% |
| Total Enrollment | 7,132.00 | 6,992.00 | 6,844.00 | 6,630.00 |
| FTE Certificated Employees | 588.224 | 573.224 | 558.224 | 553.224 |
| FTE Classified Employees | 333.911 | 330.911 | 327.911 | 324.911 |
| | | | | |
| Calendar Year ----->>>> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> |
| Tax Rate Est. \$/1,000 | \$2.07 | \$2.08 | \$2.06 | \$2.03 |

Other Funds

Associated Student Body (ASB)



| | 20-21 Budget | 21-22 Budget | 22-23 Budget | 23-24 Budget | 24-25 Budget |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| General Student Body | \$168,910 | \$226,234 | \$225,000 | \$225,000 | \$225,000 |
| Athletics | \$234,705 | \$260,350 | \$240,000 | \$220,000 | \$200,000 |
| Classes | \$14,800 | \$18,500 | \$12,000 | \$12,000 | \$12,000 |
| Clubs | \$675,024 | \$581,740 | \$600,000 | \$600,000 | \$600,000 |
| Private Monies | \$61,423 | \$61,600 | \$65,000 | \$65,000 | \$65,000 |
| | \$1,154,862 | \$1,148,424 | \$1,142,000 | \$1,122,000 | \$1,102,000 |
| Expenditures | | | | | |
| General Student Body | \$93,385 | \$177,536 | \$225,000 | \$225,000 | \$225,000 |
| Athletics | \$265,805 | \$296,184 | \$240,000 | \$220,000 | \$200,000 |
| Classes | \$8,620 | \$9,500 | \$12,000 | \$12,000 | \$12,000 |
| Clubs | \$602,980 | \$623,900 | \$600,000 | \$600,000 | \$600,000 |
| Private Monies | \$75,750 | \$75,677 | \$65,000 | \$65,000 | \$65,000 |
| | \$1,046,540 | \$1,182,797 | \$1,142,000 | \$1,122,000 | \$1,102,000 |
| Net Revenue-Expenses | \$108,322 | -\$34,373 | \$0 | \$0 | \$0 |
| Beginning Fund Balance | \$650,000 | \$650,000 | \$615,627 | \$615,627 | \$615,627 |
| Ending Fund Balance | \$758,322 | \$615,627 | \$615,627 | \$615,627 | \$615,627 |

Debt Service Fund

| | <u>20-21 Budget</u> | <u>21-22 Budget</u> | <u>22-23 Budget</u> | <u>23-24 Budget</u> | <u>24-25 Budget</u> |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | | | | | |
| Taxes | \$5,908,356 | \$6,028,800 | \$6,084,000 | \$6,084,000 | \$6,084,000 |
| Local In-Lieu-Of Taxes | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| Timber Excess | \$964 | \$1,000 | \$1,000 | \$1,000 | \$1,000 |
| Investment Earnings | \$30,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| | \$5,941,320 | \$6,046,800 | \$6,102,000 | \$6,102,000 | \$6,102,000 |
| | | | | | |
| Expenditures | | | | | |
| Interest & Princ on Bonds | \$5,781,863 | \$5,892,113 | \$6,002,788 | \$6,117,413 | \$6,232,413 |
| Bond Transfer Fees | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | \$5,831,863 | \$5,942,113 | \$6,052,788 | \$6,167,413 | \$6,282,413 |
| | | | | | |
| Net Revenue-Expenses | \$109,457 | \$104,687 | \$49,212 | -\$65,413 | -\$180,413 |
| | | | | | |
| Beginning Fund Balance | \$2,621,322 | \$2,780,000 | \$2,884,687 | \$2,933,899 | \$2,868,486 |
| | | | | | |
| Ending Fund Balance | \$2,730,779 | \$2,884,687 | \$2,933,899 | \$2,868,486 | \$2,688,073 |

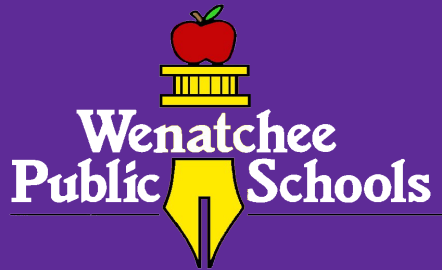
Capital Projects Fund

| | 20-21 Budget | 21-22 Budget | 22-23 Budget | 23-24 Budget | 24-25 Budget |
|-------------------------------|--------------------|--------------------|----------------|----------------|----------------|
| Revenues | | | | | |
| Rentals/Leases | \$2,600 | \$2,600 | \$2,600 | \$2,600 | \$2,600 |
| Investment Earnings | \$45,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| Misc./Other Revenue | | \$4,500,000 | | | |
| Transfer in From General Fund | | \$500,000 | | | |
| | \$47,600 | \$5,007,600 | \$7,600 | \$7,600 | \$7,600 |
| Expenditures | | | | | |
| Long Range Planning | \$400,000 | \$600,000 | | | |
| Sunnyslope Portable | \$420,000 | \$200,000 | | | |
| Building Security | \$600,000 | \$300,000 | | | |
| ERATE Network Projects | | \$300,000 | | | |
| Contingency | \$600,000 | \$300,000 | | | |
| Softball Fields | | \$5,000,000 | | | |
| | \$2,020,000 | \$6,700,000 | \$0 | \$0 | \$0 |
| Net Revenue-Expenses | -\$1,972,400 | -\$1,692,400 | \$7,600 | \$7,600 | \$7,600 |
| Beginning Fund Balance | \$3,500,000 | \$1,850,000 | \$157,600 | \$165,200 | \$172,800 |
| Ending Fund Balance | \$1,527,600 | \$157,600 | \$165,200 | \$172,800 | \$180,400 |

Transportation Vehicle Fund

| | 20-21 Budget | 21-22 Budget | 22-23 Budget | 23-24 Budget | 24-25 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| Miscellaneous Revenues | \$5,000 | \$4,500 | \$4,000 | \$4,000 | \$5,000 |
| Ecology Grant | \$105,000 | \$0 | \$0 | \$0 | \$0 |
| Depreciation (OSPI Model) | \$184,000 | \$211,000 | \$214,000 | \$216,000 | \$218,000 |
| Transfer in From General Fund | | | | | |
| | \$294,000 | \$215,500 | \$218,000 | \$220,000 | \$223,000 |
| Expenditures | | | | | |
| Bus Purchase | \$430,000 | \$295,000 | \$350,000 | \$350,000 | \$325,000 |
| Major Repairs | \$55,000 | | | | |
| | \$485,000 | \$295,000 | \$350,000 | \$350,000 | \$325,000 |
| Net Revenue-Expenses | -\$191,000 | -\$79,500 | -\$132,000 | -\$130,000 | -\$102,000 |
| Beginning Fund Balance | \$598,195 | \$555,000 | \$475,500 | \$343,500 | \$213,500 |
| Ending Fund Balance | \$407,195 | \$475,500 | \$343,500 | \$213,500 | \$111,500 |

Questions?



August 10, 2021
Janette Jeffris