



Village of
ESTERO

VILLAGE OF ESTERO
VILLAGE COUNCIL MEETING
PACKET
MARCH 13, 2024, 09:30 AM



The Village Council Meeting will be conducted physically in Council Chambers at Village Hall, 9401 Corkscrew Palms Circle, with an opportunity for members to participate virtually. The meeting will be broadcasted live via the Village of Estero website <https://estero-fl.gov/council/watch-meetings-online/>. Please see the [bottom of this agenda](#) for further information and instructions for public participation.

AGENDA
VILLAGE COUNCIL MEETING
9401 Corkscrew Palms Circle, Estero, Florida
March 13, 2024, 09:30 am

1. CALL TO ORDER

INVOCATION

PLEDGE OF ALLEGIANCE

ROLL CALL

2. WORKSHOP

a. INTERVIEWS OF PLANNING, ZONING, AND DESIGN BOARD APPLICANTS

Attachment: [SS 3-13-24 PZDB Interviews.pdf](#)

Attachment: [0_2024 Applicants cs.pdf](#)

Attachment: [1_Norm Reno.pdf](#)

Attachment: [2_Phil Costello.pdf](#)

Attachment: [3_Dan Williams.pdf](#)

Attachment: [4_AI Paivandy.pdf](#)

Attachment: [5_Jeff Riopelle.pdf](#)

Attachment: [6_Mel Bahr.pdf](#)

Attachment: [7_Gary Welch.pdf](#)

Attachment: [8_Deb Waszak.pdf](#)

Attachment: [9_Lauren Willison.pdf](#)

Attachment: [10_Anthony Gargano - PZD BD Member.pdf](#)

Attachment: [11_James Tatoes - PZD BD Member.pdf](#)

Attachment: [12_M Sheeley - PZD BD Member.pdf](#)

Attachment: [13_S Wood - PZD BD Member.pdf](#)

Attachment: [LDC Section 2-302.pdf](#)

3. PUBLIC COMMENT ON AGENDA ITEM

4. ADJOURNMENT

General Attachments

[- Transcript.pdf](#)

VILLAGE OF ESTERO SPECIAL COUNCIL MEETING
WEDNESDAY, MARCH 13, 2024, 9:30 A.M.

DISCLAIMER:

THIS FILE REPRESENTS AN UNEDITED VERSION OF REALTIME
CAPTIONING WHICH SHOULD NEITHER BE RELIED UPON FOR COMPLETE
ACCURACY NOR USED AS A VERBATIM TRANSCRIPT.
ANY PERSON WHO NEEDS A VERBATIM TRANSCRIPT OF THE
PROCEEDINGS MAY NEED TO HIRE A COURT REPORTER.

09:31:12 >>Mayor McLain: IT'S 9:30.
09:31:15 I WOULD LIKE TO WELCOME EVERYBODY TO THE MARCH 13th, 2024,
09:31:20 VILLAGE COUNCIL MEETING, WHICH IS A SPECIAL MEETING FOR
09:31:25 CANDIDATES INTERVIEWING FOR THE PLANNING ZONING AND DESIGN
09:31:28 BOARD.
09:31:29 I WOULD LIKE TO REMIND EVERYBODY, INCLUDING MYSELF, THAT OUR
09:31:34 SOUND SYSTEM IS GOOD IN HERE, BUT YOU NEED TO BE CLOSE TO
09:31:39 THE MICROPHONES WHEN YOU SPEAK.
09:31:40 I'D ALSO LIKE TO REMIND EVERYONE THAT IF YOU HAVE A CELL
09:31:43 PHONE, INCLUDING MYSELF, MAKE SURE THAT IS OFF SO IT DOESN'T
09:31:47 INTERRUPT ANYBODY WHILE THEY ARE TRYING TO SPEAK.
09:31:50 I'D ALSO JUST LIKE TO WELCOME EVERYBODY.
09:31:52 WE HAVE A BEAUTIFUL DAY OUT THERE AND WELCOME YOU ALL TO THE
09:31:56 VILLAGE OF ESTERO.
09:31:56 IT'S A PLACE THAT WE CALL PARADISE.
09:31:59 AND WHAT YOU GUYS ARE VOLUNTEERING FOR TODAY WILL HELP US
09:32:02 ENSURE THAT THAT PARADISE EVEN GETS BETTER THAN WHAT WE
09:32:06 VISUALIZE RIGHT HERE TODAY.

09:32:09 WITHOUT FURTHER ADO, I WOULD LIKE TO START THE MEETING WITH
09:32:11 AN INVOCATION AND OUR COUNCILMEMBER FIESEL HAS VOLUNTEERED
09:32:15 TO DO THE INVOCATION FOR US TODAY.
09:32:17 THANK YOU.
09:32:18 >>Larry Fiesel: THANK YOU, MR. MAYOR.
09:32:20 BOW OUR HEADS AND PRAY, PLEASE.
09:32:22 HEAVENLY FATHER, LORD, WE THANK YOU FOR THIS BEAUTIFUL DAY
09:32:25 THAT YOU HAVE GIVEN TO US.
09:32:26 WE THANK YOU FOR THIS BEAUTIFUL CITY THAT WE LIVE IN AND WE
09:32:31 HAVE THE PRIVILEGE OF REPRESENTING.
09:32:33 AND WE ASK FOR OUR COUNCIL THIS MORNING THAT YOU WOULD GIVE
09:32:36 EACH ONE OF US WISDOM, DISCERNMENT AS WE MAKE DECISIONS
09:32:40 REGARDING THE AFFAIRS OF THIS BEAUTIFUL CITY.
09:32:44 FATHER, WE THANK YOU FOR THE STAFF THAT WE HAVE THAT WORK SO
09:32:47 DILIGENTLY TO GET ALL THESE THINGS ACCOMPLISHED THAT WE HAVE
09:32:49 TO VOTE ON.
09:32:51 LORD, JUST BE WITH EACH ONE OF THEM, GIVE THEM WISDOM AS
09:32:54 THEY MAKE THEIR DECISIONS ALSO.

09:32:56 LORD, WE JUST THANK YOU FOR ALL YOUR MANY BLESSINGS.
 09:32:58 WE THANK YOU FOR THE SEASON THAT WE ARE ABOUT TO ENTER INTO,
 09:33:01 THE SEASON OF HANUKKAH AND EASTER.
 09:33:07 WE JUST THANK YOU SO MUCH FOR YOUR SON WHO GAVE HIS LIFE FOR
 09:33:12 THE SINS WE HAVE COMMITTED AND GIVE US ENTRANCE TO HEAVEN
 09:33:15 FOR THE BLOOD HE SHED ON THE CROSS.
 09:33:18 FATHER, WE ASK ALL THESE THINGS IN THE NAME OF YOUR SON

 09:33:20 JESUS CHRIST.
 09:33:20 AMEN.
 09:33:22 >>Mayor McLain: THANK YOU, COUNCILMAN FIESEL.
 09:33:24 WOULD YOU PLEASE JOIN US IN THE PLEDGE OF ALLEGIANCE, GOING
 09:33:27 TO BE LED BY COUNCILMAN LOPEZ, OUR MARINE.
 09:33:30 [PLEDGE OF ALLEGIANCE]
 09:33:46 THANK YOU.
 09:33:47 MADAM CLERK, WOULD YOU PLEASE CALL THE ROLL.
 09:33:50 >>Vice-Mayor Ribble: HERE.
 09:33:52 >>Larry Fiesel: HERE.
 09:33:53 >>Mayor McLain: HERE.
 09:33:56 >>Lori Fayhee: HERE.
 09:33:58 >>Rafael Lopez: HERE.
 09:33:59 >>Jim Ward: HERE.
 09:34:01 >>George Zalucki: HERE.
 09:34:03 >>Mayor McLain: THANK YOU.
 09:34:04 SO WE ARE IN -- WE'RE GOING TO GO FROM REGULAR MEETING INTO
 09:34:08 THIS WORKSHOP, SO WE'LL HAVE SOME GOOD DISCUSSION GOING ON.
 09:34:12 BEFORE WE START, I KNOW ALL THE COUNCIL MEMBERS HERE AND OUR
 09:34:18 STAFF WANT TO EXTEND OUR HEARTFELT THANK YOU FOR, ONE,
 09:34:23 APPLYING FOR THESE POSITIONS.
 09:34:25 THIS IS VERY IMPORTANT FOR OUR VILLAGE, AS I MENTIONED.
 09:34:30 WE WANT TO SEE PARADISE EVEN GET MORE AND MORE RICH AND MORE
 09:34:34 PROSPEROUS FOR EVERYONE.
 09:34:35 SO HAVING A VIBRANT PLANNING ZONING AND DESIGN BOARD IS

 09:34:40 INSTRUMENTAL TO THE CHARACTER AND THE FUTURE, I THINK, THAT
 09:34:45 WE HAVE HERE IN THE VILLAGE OF ESTERO.
 09:34:47 SO HAVING PEOPLE VOLUNTEER TO DO THAT.
 09:34:50 UNFORTUNATELY, WE CAN'T SELECT EVERYONE, BUT YOUR INPUT IS
 09:34:55 IMPORTANT AS ALL OUR RESIDENTS HAVE.
 09:34:59 BECAUSE COLLECTIVELY IT IS WHAT THE VILLAGE OF ESTERO IS.
 09:35:01 SO THANK YOU ALL FOR COMING AND HAVE PATIENCE WITH THE
 09:35:05 PROCESS THAT WE HAVE.
 09:35:08 AND THAT PROCESS I THINK MARY GIBBS WILL MAKE A QUICK
 09:35:13 INTRODUCTION MAYBE TO THAT AND ANY OTHER COMMENTS THAT SHE
 09:35:17 MAY HAVE.
 09:35:21 >>Mary Gibbs: GOOD MORNING, EVERYBODY.
 09:35:22 JUST TO GIVE YOU A LITTLE BIT OF THE GENESIS OF HOW THIS
 09:35:28 CAME ABOUT AND WHAT WE'RE GOING TO DO TODAY IS THAT ON OUR

09:35:32 PLANNING ZONING AND DESIGN BOARD, WE CURRENTLY HAVE SEVEN
 09:35:35 MEMBERS.
 09:35:36 FOUR OF THOSE MEMBERS HAVE TERMS THAT ARE GOING TO EXPIRE AT
 09:35:40 THE END OF APRIL.
 09:35:41 WE ALSO HAVE TWO VACANCIES ON THE PLANNING ZONING AND DESIGN
 09:35:46 BOARD THAT YOU MIGHT REMEMBER BOARD MEMBER LEVITAN MOVED
 09:35:50 BACK TO MAINE AND BOARD MEMBER NARATIL MOVED TO NAPLES.
 09:35:55 WE HAVE THE TWO VACANCIES AND THE FOUR THAT ARE GOING TO
 09:35:57 EXPIRE.
 09:35:58 THE LAND DEVELOPMENT CODE KIND OF ESTABLISHES OUR PLANNING
 09:36:01 ZONING AND DESIGN BOARD.

09:36:03 IF YOU RECALL BACK IN 2021, WE TOOK THE DESIGN REVIEW BOARD
 09:36:07 AND THE PLANNING AND ZONING BOARD WHICH WERE TWO SEPARATE
 09:36:09 BOARDS AND WE MERGED THEM TOGETHER INTO ONE BOARD TO TRY TO
 09:36:13 STREAMLINE THE PROCESS.
 09:36:14 IN THE LAND DEVELOPMENT CODE, WE HAVE A RANGE OF MEMBERS.
 09:36:17 IT SAYS THAT WE HAVE BETWEEN SEVEN TO NINE MEMBERS ON THE
 09:36:20 BOARD.
 09:36:20 RIGHT NOW WE HAVE SEVEN.
 09:36:22 SO WE WENT OUT, WHEN WE HAD THESE FOUR MEMBERS' TERMS THAT
 09:36:27 ARE EXPIRING, WE WENT OUT, AS WE TYPICALLY DO, TO KIND OF
 09:36:31 ADVERTISE THIS BROADLY TO THE COMMUNITY TO SEE IF WE COULD
 09:36:35 SOLICIT INTEREST TO FILLING SOME OF THE POSITIONS.
 09:36:37 WE RECEIVED 13 APPLICATIONS.
 09:36:40 WE HAVE NINE NEW APPLICATIONS.
 09:36:42 WE ALSO CHECKED WITH THE FOUR MEMBERS WHOSE TERMS EXPIRED TO
 09:36:46 SEE IF THEY WERE STILL INTERESTED IN SERVING, AND THEY SAID
 09:36:49 THEY WERE.
 09:36:49 WE HAVE THREE EXISTING MEMBERS, FOLLOW MY MATH A LITTLE BIT.
 09:36:54 THERE ARE THREE MEMBERS CURRENTLY ON THE BOARD NOW.
 09:36:56 THEIR TERMS DO NOT EXPIRE UNTIL 2026.
 09:36:59 SO THAT LEAVES BETWEEN FOUR TO SIX POSITIONS TO BE FILLED.
 09:37:02 HAD TO GO THROUGH THIS IN MY HEAD A COUPLE OF TIMES LAST
 09:37:06 NIGHT.
 09:37:07 DON'T CONFUSE ME WITH THE MATH.
 09:37:15 TO GIVE A LITTLE BIT OF BACKGROUND ON THE PLANNING ZONING

09:37:17 AND DESIGN BOARD, THEIR FUNCTION IS TO REVIEW REZONINGS AND
 09:37:22 SITE PLAN APPROVALS, WHICH WE CALL DEVELOPMENT ORDERS,
 09:37:26 SPECIAL EXCEPTIONS, VARIANCES, THINGS LIKE THAT.
 09:37:31 BASICALLY ALL NEW PROJECTS IN THE VILLAGE ARE REVIEWED BY
 09:37:34 PLANNING ZONING AND DESIGN BOARD IN SOME WAY OR MANNER.
 09:37:38 IN THE REZONINGS, THEY PROVIDE RECOMMENDATION AND THE
 09:37:40 RECOMMENDATION COMES TO VILLAGE COUNCIL AND THE COUNCIL
 09:37:44 MAKES THE FINAL DECISION.
 09:37:46 BUT IN THE EVENT OF DEVELOPMENT ORDERS, SITE PLAN APPROVALS
 09:37:49 THAT ALREADY HAVE ZONING ESTABLISHED, THEY WILL REVIEW THOSE

09:37:52 PROJECTS AND THOSE TYPICALLY MAKE THE FINAL DECISION ON
 09:37:56 THOSE UNLESS THE COUNCIL WANTS TO TAKE JURISDICTION WHICH IS
 09:37:59 PRETTY RARE.
 09:38:01 IT'S A VERY IMPORTANT FUNCTION.
 09:38:04 IT'S A LITTLE BIT TIME-CONSUMING.
 09:38:08 PUT THE TWO BOARDS TOGETHER INTO ONE, WE MEET ONCE A MONTH.
 09:38:12 WE CAN MEET TWICE A MONTH IF NEEDED.
 09:38:14 WE'VE HAD TO DO THAT A FEW TIMES WHEN WE HAVE HEAVY AGENDAS.
 09:38:17 WE TYPICALLY MEET ON THE SECOND TUESDAY OF THE MONTH.
 09:38:19 WE START AT 4:30 AND WE GO UNTIL WE'RE DONE.
 09:38:23 WE TRY NOT TO OVERLOAD THE AGENDAS, BUT IT JUST DEPENDS ON
 09:38:26 WHAT WE'VE GOT IN THE SYSTEM AT THE TIME.
 09:38:28 LAST NIGHT WE HAD A MEETING.
 09:38:29 AND WE GOT OUT EARLY.
 09:38:30 WE STARTED AT 4:30 AND WE FINISHED BY 7:30.

 09:38:34 SO IT WAS AN EARLY NIGHT.
 09:38:36 WE HAD A CELL TOWER ON THE AGENDA.
 09:38:38 WE HAD THE TV STATION WAITING OUT IN THE PARKING LOT, SO WE
 09:38:41 HAD A PRETTY GOOD CROWD, NOT JAM-PACKED AND OVERFLOWING, BUT
 09:38:45 THAT'S TYPICALLY 7:30 OR 8.
 09:38:48 WE HAVE HAD MEETINGS THAT HAVE RUN PAST 9.
 09:38:51 WE TRY TO KEEP THEM, BECAUSE I HAVE AN EARLY BEDTIME, SO WE
 09:38:55 TRY NOT TO GO AFTER 9:00, BUT WE HAVE HAD SOME THAT GO AFTER
 09:38:59 9.
 09:38:59 SOMETIMES WE HAVE TO SCHEDULE AN EXTRA MEETING IN THE MONTH
 09:39:03 BECAUSE WE HAVE TOO MANY CASES ON THE AGENDA.
 09:39:05 THAT'S A LITTLE BIT OF THE BACKGROUND.
 09:39:09 WE HAVE THE INTERVIEWS SCHEDULED FOR TODAY.
 09:39:11 THERE ARE NO DECISIONS THAT WILL BE MADE TODAY.
 09:39:14 NO VOTE.
 09:39:15 IT'S A WORKSHOP.
 09:39:16 SO WE'RE JUST GOING TO CONDUCT THE INTERVIEWS.
 09:39:19 WE'LL BE BACK PROBABLY APRIL 3rd, DEPENDING ON THE AGENDA,
 09:39:23 WE'LL COME BACK TO COUNCIL FOR A VOTE.
 09:39:26 AS THE MAYOR SAID, JUST A REMINDER, THESE ARE VOLUNTEER
 09:39:29 POSITIONS.
 09:39:30 SO WE'RE REALLY GRATEFUL FOR THE ASSISTANCE THAT WE GET FROM
 09:39:34 THE PEOPLE ON THE BOARD BECAUSE IT REALLY IS AN IMPORTANT
 09:39:37 FUNCTION AND IT REALLY HELPS THE STAFF, TOO, TO HAVE A
 09:39:40 SECOND SET OF EYES ON THESE PROJECTS.

 09:39:43 WE JOKED LAST NIGHT THAT THEY GET PAID A LOT TO STAY LATE,
 09:39:47 WHICH IS NOT TRUE.
 09:39:48 WE DON'T PAY ANYTHING.
 09:39:50 BUT WE DID GIVE THEM A LITTLE EXTRA CANDY WHEN WE RUN LATE.
 09:39:56 >>Mayor McLain: NONE LEFT OVER.
 09:39:57 >>Mary Gibbs: WE ACTUALLY ORDERED SANDWICHES ONE NIGHT

09:40:00 BECAUSE THE MEETING WENT UNTIL 10.
 09:40:02 THE WAY WE'VE GOT THIS STRUCTURED TODAY IS EACH APPLICANT
 09:40:06 HAS THREE MINUTES TO JUST KIND OF GIVE A GENERAL BACKGROUND
 09:40:09 OF THEMSELVES AND WHY THEY ARE INTERESTED IN THE POSITION.
 09:40:12 AND THEN THE COUNCIL CAN ASK A FEW QUESTIONS FOR EACH
 09:40:17 APPLICANT IF YOU FEEL LIKE YOU NEED TO ASK THEM SOMETHING
 09:40:20 ADDITIONAL OR YOU NEED THEM TO ELABORATE, FEEL FREE TO ASK
 09:40:24 THEM QUESTIONS.
 09:40:24 WE'RE NOT, YOU KNOW, WE'RE NOT GOING TO HAVE ANY TRICK
 09:40:28 QUESTIONS.
 09:40:29 JUST FOR THE AUDIENCE, WE'RE NOT TRYING TO TRICK ANYBODY.
 09:40:32 THERE WILL BE NO POP QUIZ.
 09:40:33 NO NEED TO BE NERVOUS.
 09:40:36 IT'S JUST BASIC QUESTIONS.
 09:40:38 WE WILL GO IN THE ORDER OF THE PACKET, EXCEPT WE HAVE A
 09:40:42 MINOR CHANGE.
 09:40:44 AND THE PEOPLE IN THE AUDIENCE, EVERYBODY IS WELCOME TO STAY
 09:40:48 FOR EVERYBODY'S INTERVIEWS OR IF YOU HAVE TO LEAVE, YOU CAN
 09:40:51 LEAVE AFTER YOUR INTERVIEW, DON'T FEEL LIKE YOU HAVE TO

 09:40:53 STAY.
 09:40:54 BASICALLY, AGAIN, WE WILL GO IN THE ORDER OF THE PACKET,
 09:40:59 EXCEPT WE HAVE ONE PERSON, GARY WELCH, WHO IS NUMBER 7 IN
 09:41:06 THE PACKET LIST, HE IS A POLL WORKER, SO HE'S GOT TO GO OVER
 09:41:09 TO THE REC CENTER FOR EARLY VOTING.
 09:41:11 HE'S REQUESTED THAT HE COULD GO FIRST, WHICH WE THINK IS
 09:41:17 FINE BECAUSE HE'S GOT ANOTHER VOLUNTEER JOB TO GO TO.
 09:41:20 WE ALSO HAVE, JUST FOR YOUR INFORMATION, NUMBER 10, ANTHONY
 09:41:24 GARGANO COULD NOT -- HE IS A CURRENT BOARD MEMBER.
 09:41:27 HE COULD NOT BE HERE TODAY.
 09:41:28 HE IS THE EMCEE OF A FIVE-COMMUNITY MEETING THAT RUNS FROM 9
 09:41:34 TO 12, SO WE ASKED HIM IF HE COULD VIDEOTAPE HIMSELF.
 09:41:37 SO WE HAVE A VIDEOTAPE FOR HIM.
 09:41:39 AND THEN MIKE SHEELEY, WHO IS NUMBER 12 ON THE LIST, HE'S AN
 09:41:45 ARCHITECT, AND HE'S ACTUALLY AT WORK.
 09:41:48 HE COULDN'T COME IN, SO WE HAVE HIM ON ZOOM.
 09:41:50 WHEN WE GET TO HIM, HE WILL BE ON ZOOM.
 09:41:52 DID YOU HAVE ANY QUESTIONS BEFORE WE GET STARTED?
 09:41:56 >>Mayor McLain: ONE OTHER CHANGE TO THE LIST, MEL BAHR
 09:42:00 WITHDREW THIS MORNING AT 8:30.
 09:42:02 RATHER THAN 13, WE'LL HAVE 12.
 09:42:07 I HAVE A COUPLE OF QUESTIONS FOR YOU.
 09:42:08 WE'RE GOING TO LISTEN TODAY AND ASK QUESTIONS AND THEN ON
 09:42:12 APRIL WHATEVER, 3rd, OR WHATEVER, WE'LL CONVENE AGAIN NOT
 09:42:17 IN A WORKSHOP, BUT WE WILL VOTE AT THAT POINT AND WILL THAT

 09:42:22 BE AN OPEN VOTE?
 09:42:24 OR HOW DO WE ACTUALLY CONDUCT THE VOTING FOR THESE

09:42:27 POSITIONS?
 09:42:29 >>Mary Gibbs: WE'RE GOING TO TALK TO OUR ATTORNEY AND DECIDE
 09:42:32 HOW HE TABULATES THE VOTE.
 09:42:34 >>Robert Eschenfelder: WHEN THAT AGENDA ITEM COMES UP, THE
 09:42:37 PLANNING DIRECTOR WILL AGAIN REMIND THE COUNCIL HOW MANY
 09:42:41 OPENINGS NEED TO BE FILLED.
 09:42:43 AND THEN YOU ALL WILL HAVE YOUR NOTES WITH YOU.
 09:42:45 BETWEEN NOW AND THEN, PART OF WHY WE'RE NOT ACTING TODAY IS
 09:42:49 TO ALLOW YOU ALL TO HEAR WHAT EVERYBODY HAS TO SAY.
 09:42:52 GO HOME.
 09:42:53 DIGEST THAT.
 09:42:53 DO YOUR DUE DILIGENCE, CALL REFERENCES, WHATEVER YOU WANT TO
 09:42:56 DO SO WHEN YOU COME TO THE NEXT MEETING YOU FEEL CONFIDENT
 09:43:01 OF WHO YOU WANT TO SUPPORT.
 09:43:03 AFTER THE PLANNING DIRECTOR SAYS, OKAY, WE'VE GOT TO FILL
 09:43:05 THESE SEATS, THEN YOU, MAYOR, OPEN IT UP FOR NOMINATIONS AND
 09:43:10 THEN ANY COUNCILMEMBER CAN SAY I WOULD LIKE TO NOMINATE THIS
 09:43:14 PERSON, IF THAT PERSON GETS A SECOND, THEN YOU ALL ACT ON
 09:43:18 THAT PARTICULAR PERSON.
 09:43:20 AND IT JUST GOES ON WHO GETS NOMINATED AND WHO GETS MAJORITY
 09:43:23 OF THE VOTE UNTIL ALL THE SEATS ARE FILLED.
 09:43:27 >>Mary Gibbs: I THINK WE'LL HAVE TO HAVE SOME DISCUSSION
 09:43:29 BECAUSE THE WAY IT IS NOW, THE WAY WE HAVE WORDED IT IN OUR

 09:43:33 CODE, WE REALLY HAVE BETWEEN FOUR TO SIX VACANT POSITIONS.
 09:43:37 I THINK YOU ALL NEED TO DECIDE, SEVEN MEMBERS ON THE BOARD
 09:43:40 OR NINE MEMBERS ON THE BOARD.
 09:43:41 SO THAT MIGHT BE A LITTLE BIT OF A DISCUSSION.
 09:43:43 AND THEN ONE OF THE THINGS WE COME BACK WITH WILL BE A
 09:43:46 RESOLUTION THAT APPOINTS THE MEMBERS.
 09:43:49 SO WHOEVER YOU VOTE ON WILL BE APPOINTED AND WE'LL TALK
 09:43:53 ABOUT THE TERMS FOR THE MEMBERS AS WELL.
 09:43:56 BECAUSE RIGHT NOW IN THE CODE, WE HAVE STAGGERED TERMS.
 09:43:59 WE HAVE THE THREE PEOPLE ON THE BOARD THAT DON'T EXPIRE
 09:44:02 UNTIL 2026, BUT WHEN WE APPOINT NEW MEMBERS, I'M THINKING,
 09:44:06 JUST THINKING OUT LOUD, WE MIGHT WANT TO DO THREE-YEAR TERMS
 09:44:10 BECAUSE THEY WOULD EXPIRE IN 2027.
 09:44:12 WE DON'T WANT EVERYBODY EXPIRING AT THE SAME TIME IN 2026 OR
 09:44:15 WE COULD HAVE A LITTLE PROBLEM ON OUR HANDS.
 09:44:18 WE'LL TALK ABOUT THAT.
 09:44:19 THE RESOLUTION WILL PROBABLY PUT SOME DATES IN, BUT THAT
 09:44:22 MIGHT BE A DISCUSSION POINT FOR YOU ALL AS WELL WHEN WE COME
 09:44:24 BACK.
 09:44:25 >>Mayor McLain: I THINK THE OTHER ONE WOULD BE ANY
 09:44:26 RECOMMENDATIONS YOU'VE GOT, IF WE GO FROM SEVEN TO NINE,
 09:44:31 WHICH ONE WORKS BEST SO THAT WHEN WE'RE IN THE VOTING, WE
 09:44:35 CAN KNOW VOTING ON SEVEN OR NINE.
 09:44:39 >>Mary Gibbs: SURE.

09:44:39 >>Mayor McLain: ANY OTHER COUNCIL MEMBERS HAVE ANY

09:44:41 QUESTIONS?

09:44:41 I WANT TO MAKE SURE THAT ALL THE APPLICANTS UNDERSTAND THAT

09:44:46 THIS IS AN OPEN PROCESS, SO YOU'LL KNOW WHAT'S GOING ON.

09:44:52 THERE'S NO SECRET BALLOTING AND THE LIKE.

09:44:55 IT'S AN OPEN PROCESS.

09:44:57 >>Jim Ward: JUST FOR CLARIFICATION FOR THE COUNCIL, CAN YOU

09:45:01 ADDRESS THE QUESTION I RAISED WITH YOU YESTERDAY REGARDING

09:45:03 THE THREE DISCIPLINES?

09:45:05 >>Mary Gibbs: YEAH, THE WAY THE CODE IS WORDED, WE HAVE

09:45:08 SEVEN TO NINE MEMBERS, BUT WE LIKE TO HAVE SOME

09:45:14 PROFESSIONALS ON THE BOARD THAT HAVE SOME EXPERTISE.

09:45:16 THE WAY THE CODE IS WORDED, IT SAYS WE WOULD LIKE TO HAVE AN

09:45:20 ENGINEER, AN ARCHITECT AND A LANDSCAPE ARCHITECT.

09:45:23 SO WE'VE ALREADY GOT THE EXISTING MEMBERS WE DO HAVE A

09:45:27 LANDSCAPE ARCHITECT AND ENGINEER.

09:45:30 THE OTHER ONE I SAID.

09:45:31 YEAH.

09:45:31 WE'VE GOT THOSE ON THE BOARD ALREADY.

09:45:33 NOT ONE PERSON THAT HAS TO DO ALL THREE OF THOSE BECAUSE

09:45:38 OBVIOUSLY THEY WOULD BE SUPERMAN OR SUPERWOMAN IF THEY COULD

09:45:41 DO ALL THREE OF THOSE.

09:45:43 SO WE TRY TO MIX DESIGN PROFESSIONALS WITH KIND OF GENERAL

09:45:49 CITIZENS OR PEOPLE THAT MIGHT HAVE OTHER EXPERTISE, PLANNING

09:45:53 EXPERTISE, LAND USE OR BEEN ON A BOARD UP NORTH SOMEWHERE.

09:45:58 WE'VE HAD PEOPLE THAT HAVE DONE THIS IN OTHER PLACES.

09:46:00 SO WE LIKE TO GET A BROAD RANGE, BUT WE DO REALLY LIKE TO

09:46:05 HAVE THOSE THREE DESIGN PROFESSIONALS.

09:46:07 AGAIN, MIXING IT UP WITH OTHERS.

09:46:11 >>Mayor McLain: DID YOU STATE THAT WE HAVE THE THREE

09:46:14 DISCIPLINES COVERED BY STATUTE OR ORDINANCE?

09:46:18 >>Mary Gibbs: WE CURRENTLY HAVE THREE.

09:46:19 IT DOESN'T HURT TO HAVE MORE.

09:46:20 AGAIN, WE LIKE TO GET THAT BALANCE ON THE BOARD BECAUSE

09:46:24 WE'RE REALLY MIXING TWO COMPONENTS.

09:46:26 WHEN WE HAD THE TWO SEPARATE BOARDS, THE DESIGN REVIEW BOARD

09:46:28 WAS STRICTLY TECHNICAL PEOPLE THAT HAD THE EXPERTISE AND

09:46:33 ENGINEERING AND LANDSCAPE AND ARCHITECTURE.

09:46:37 WE DIDN'T HAVE -- TYPICALLY DIDN'T HAVE GENERAL-TYPE PEOPLE

09:46:41 ON THERE.

09:46:42 PLANNING AND ZONING BOARD WAS MORE GENERAL PEOPLE.

09:46:45 WHEN WE MIX THEM TOGETHER, WE TRY TO COME UP WITH A GOOD

09:46:47 BALANCE.

09:46:50 >>Rafael Lopez: DO THEY HAVE TO LIVE IN THE VILLAGE?

09:46:52 >>Mary Gibbs: YOU DO NOT HAVE TO LIVE IN THE VILLAGE.

09:46:54 YOU DO NOT HAVE TO -- WE LOOSENEED UP THE LANGUAGE A LITTLE

09:46:58 BIT WHEN WE PUT THE TWO BOARDS TOGETHER BECAUSE WE HAD SOME
 09:47:02 DIFFICULTIES WITH DESIGN PROFESSIONALS, MAYBE NOT LIVING IN
 09:47:06 THE VILLAGE, SO WE PUT THE LANGUAGE IN THAT WE WOULD LIKE
 09:47:10 YOU TO BE A RESIDENT.
 09:47:11 WE WOULD LIKE YOU TO LIVE OR WORK HERE.

09:47:13 IF YOU DO WORK IN THE VILLAGE OR YOU LIVE -- YOU CAN LIVE
 09:47:17 OUTSIDE THE VILLAGE.
 09:47:18 SO IT'S NOT REQUIRED.
 09:47:23 >>George Zalucki: IS IT TRUE YOU HAVE TO HAVE A MAJORITY OF
 09:47:25 THE MEMBERS OF THE BOARD THAT LIVE IN THE VILLAGE?
 09:47:28 IS THAT WHAT I READ OR AM I MISREADING THAT?
 09:47:32 THE MAJORITY OF THE BOARD HAS TO LIVE IN THE VILLAGE?
 09:47:35 >>Mary Gibbs: YOU KNOW, I THINK YOU JUST STUMPED ME.
 09:47:38 I FEEL LIKE I FAILED NOW.
 09:47:40 >>George Zalucki: THAT'S OKAY.
 09:47:42 I JUST WANTED TO CLARIFY.
 09:47:43 >>Mary Gibbs: I WOULD HAVE TO GO BACK AND LOOK AT THAT.
 09:47:46 >>Jim Ward: THAT IS STATED THE MAJORITY SHOULD BE.
 09:47:50 >>George Zalucki: MEMBERSHIP, ITEM NUMBER 2.
 09:47:52 >>Mary Gibbs: BUT IT'S NOT REQUIRED FOR EVERYBODY.
 09:47:56 >>Rafael Lopez: THE REASON I ASKED THE QUESTION, BECAUSE I
 09:47:58 FELT THE INTEREST OF THE VILLAGE WOULD BE SERVED IF THE
 09:48:01 INDIVIDUALS LIVED IN THE VILLAGE AND THEY HAD A VESTED
 09:48:04 INTEREST IN WHAT HAPPENS IN THE VILLAGE.
 09:48:06 I KNOW THAT WHEN WE FIRST GOT INCORPORATED, IT WAS HARD
 09:48:10 FINDING INDIVIDUALS TO SERVE ON THE BOARD.
 09:48:12 I JUST WANTED TO BRING THAT QUESTION UP TO SEE HOW EVERYONE
 09:48:16 FELT ABOUT MAKING IT THAT THEY HAVE TO LIVE IN THE VILLAGE.
 09:48:21 >>Mayor McLain: MY THOUGHTS ON THAT ARE, THE VILLAGE, WE
 09:48:26 KNOW THE BOUNDARIES OF THE VILLAGE AND WE KNOW THAT OUR ZIP

09:48:29 CODE, THE MAIN ONE, 33928, GOES ALL THE WAY OUT TO THE PLACE
 09:48:34 AND DOES NOT INCLUDE THE PLACE, DOES NOT INCLUDE CORKSCREW
 09:48:37 SHORES, DOES NOT INCLUDE WILD BLUE.
 09:48:40 THERE ARE A LOT OF FOLKS THERE AND SOME OF THEM MAY BE HERE
 09:48:43 TODAY.
 09:48:44 SO THAT'S TECHNICALLY NOT THE VILLAGE OF ESTERO, BUT KNOWN
 09:48:49 BY ADDRESS AS ESTERO.
 09:48:52 I THINK THAT'S MAYBE WHY WE HAVE THE EXCEPTION IN THE 2021
 09:48:56 CODE THAT WE HAVE.
 09:48:58 WE'RE NOT LOOKING AT SOMEBODY -- WELL, I WON'T SAY WHAT THE
 09:49:01 BOUNDARY WOULD BE IN THERE, BUT I THINK WHAT WE STATED IS
 09:49:03 THE MAJORITY HAS TO BE RESIDENTS OF THE VILLAGE OF ESTERO,
 09:49:08 ACCORDING TO CODE, I GUESS.
 09:49:10 I DON'T THINK WE'LL HAVE A PROBLEM WITH THAT.
 09:49:12 >>Mary Gibbs: I WAS JUST THINKING OF AN EXAMPLE WHEN WE DID
 09:49:15 MERGE THE BOARDS AND OUR LANDSCAPE ARCHITECT, KRISTIN

09:49:18 JEANNIN, WHOSE TERM DOESN'T EXPIRE UNTIL 2026, SHE USED TO
 09:49:23 LIVE IN THE VILLAGE.
 09:49:24 BUT SHE DOESN'T LIVE IN THE VILLAGE ANYMORE.
 09:49:27 SHE LIVES IN NAPLES BUT SHE DID A LOT OF WORK IN THE VILLAGE
 09:49:30 AND VERY FAMILIAR WITH THE VILLAGE FROM HAVING LIVED THERE.
 09:49:33 WHEN THE COUNCIL DID HER INTERVIEW AND SHE EXPLAINED SHE
 09:49:36 LIVED IN ESTERO X YEARS, NOT ANYMORE AND SHE DID WORK AND WE
 09:49:41 NEEDED A LANDSCAPE ARCHITECT, SO SHE WAS APPOINTED.
 09:49:43 SHE WOULD BE THE EXCEPTION THAT DOESN'T LIVE IN THE VILLAGE.

09:49:48 >>Rafael Lopez: DEFINITELY PROS AND CONS TO BOTH SIDES.
 09:49:51 >>Mary Gibbs: YEAH.
 09:49:51 >>Robert Eschenfelder: TO CLARIFY IN TERMS OF LIVING IN THE
 09:49:53 VILLAGE, THE CODE SAYS THAT THE MEMBERS OF THE BOARD --
 09:49:58 SORRY, IT SAYS AT LEAST A MAJORITY OF THE MEMBERS OF THE
 09:50:01 PZDB APPOINTED BY THE VILLAGE COUNCIL SHALL BE RESIDENTS OF
 09:50:05 THE VILLAGE.
 09:50:06 ALL OTHER MEMBERS SHALL EITHER OWN A BUSINESS IN THE
 09:50:11 VILLAGE, OWN PROPERTY IN THE VILLAGE, OR WORK IN THE
 09:50:14 VILLAGE.
 09:50:15 IF YOU'RE NOT A RESIDENT, YOU HAVE TO FIT WITHIN THAT
 09:50:19 BUBBLE, SO YOU CAN'T JUST BE SOMEBODY LIVING IN TAMPA WHO
 09:50:23 WANTS TO SERVE.
 09:50:26 >>Mayor McLain: ALL RIGHT.
 09:50:27 ANY OTHER QUESTIONS?
 09:50:31 >>Mary Gibbs: OUR FIRST INTERVIEW IS NUMBER 7, GARY WELCH.
 09:50:40 >>Mayor McLain: WELCOME, GARY.
 09:50:43 >> GOOD MORNING, EVERYBODY.
 09:50:44 THANK YOU.
 09:50:44 >>Mayor McLain: I'D LIKE TO START, EVEN THOUGH WE INTRODUCED
 09:50:48 YOU, JUST FOR THE RECORD, MAYBE STATE YOUR NAME AND YOUR
 09:50:51 ADDRESS.
 09:50:51 >> MY NAME IS GARY WELCH.
 09:50:53 I LIVE AT 20272 LEOPARD LANE IN WILDCAT RUN.
 09:50:57 I'VE BEEN A RESIDENT OF ESTERO SINCE 2019.

09:51:04 I'VE BEEN COMING TO ESTERO SINCE BEFORE IT WAS INCORPORATED.
 09:51:08 MY BROTHER LIVES LITERALLY DOWN THE STREET FROM ME AND HAS
 09:51:11 LIVED THERE FOR A NUMBER OF YEARS, MORE THAN 20 IN THE
 09:51:15 VILLAGE BEFORE IT WAS INCORPORATED AND, AS YOU SAID, PEOPLE
 09:51:20 REFERRED TO IT AS THEY LIVED IN ESTERO BUT ESTERO DIDN'T
 09:51:23 EXIST AS IT DOES TODAY.
 09:51:24 I'M LIKE MOST PEOPLE.
 09:51:27 I'M FROM UP NORTH.
 09:51:28 I CAME DOWN HERE.
 09:51:29 I LIVED IN KILDEER, ILLINOIS, NORTHWEST SUBURB OF CHICAGO.
 09:51:35 I WORKED IN MY CAREER STARTED OUT IN THE HOME BUILDING
 09:51:39 BUSINESS.

09:51:40 WORKED MY WAY THROUGH THAT.
 09:51:42 I RAN SEVERAL COMPANIES.
 09:51:45 WE DID DESIGN-BUILD PRODUCT.
 09:51:48 WE DEVELOPED SUBDIVISIONS AND LATER ON IN MY CAREER, I GOT
 09:51:54 INVOLVED MORE IN THE COMMERCIAL DEVELOPMENT WHEN RESIDENTIAL
 09:51:58 CEASED IN 2008.
 09:52:03 DURING MY TIME LIVING IN KILDEER, I WAS APPOINTED TO THE
 09:52:06 PLANNING COMMISSION.
 09:52:07 I SERVED FOR A NUMBER OF YEARS ON THE PLANNING COMMISSION
 09:52:09 AND THEN SERVED AS CHAIRMAN OF THE PLANNING COMMISSION.
 09:52:11 I WAS APPOINTED TO THE VILLAGE BOARD WHEN THERE WAS A
 09:52:14 VACANCY.
 09:52:15 RAN FOR ONE TERM ON THE BOARD.

 09:52:19 AFTER THAT, I HAD ENOUGH OF POLITICS AND THE LIKE AND I
 09:52:24 DIDN'T SEEK REELECTION.
 09:52:25 I ENJOYED MY TIME BEING ON THE VARIOUS BOARDS AND IT GAVE ME
 09:52:33 A GREAT INSIGHT INTO HOW THINGS WORK.
 09:52:35 I THINK YOU FOLKS ALL SITTING UP HERE UNDERSTAND THAT TO A
 09:52:39 GREAT EXTENT.
 09:52:39 ONE OF THE THINGS I GUESS THAT I BRING IS I DO HAVE
 09:52:44 EXPERIENCE SITTING ON BOTH SIDES OF THE TABLE.
 09:52:46 IT WAS BENEFICIAL TO ME BACK THEN.
 09:52:50 I THINK IT'S BENEFICIAL TO ME NOW.
 09:52:54 I DO HAVE VESTED INTEREST IN THAT I LIVE IN THE VILLAGE.
 09:52:57 I'M CONCERNED ABOUT THE DEVELOPMENT OF THE COMMUNITY AND,
 09:53:03 FRANKLY, A LOT OF THE AREAS AROUND IT, BUT, OBVIOUSLY, I
 09:53:05 DON'T HAVE MUCH INFLUENCE RELATIVE TO THAT.
 09:53:08 I'D LIKE TO JUST BE CONSIDERED FOR A POSITION ON THE BOARD
 09:53:15 AND GLAD TO ANSWER ANY QUESTIONS ANYBODY HAS.
 09:53:19 >>Mayor McLain: DOES COUNCIL HAVE ANY QUESTIONS?
 09:53:22 >>George Zalucki: THANK YOU FOR COMING TODAY.
 09:53:24 THANKS FOR YOUR PRESENTATION.
 09:53:26 I'M JUST INTERESTED IN, YOU'RE RETIRED, BEEN A RESIDENT IN
 09:53:30 ESTERO, YOU HAVE A VESTED INTEREST AS YOU EXPLAINED.
 09:53:33 WHAT'S REALLY YOUR DRIVER TO BECOME PART OF THIS BOARD?
 09:53:36 IS IT SOMETHING THAT YOU FIND FASCINATING OR THINK YOU CAN
 09:53:40 CONTRIBUTE TO?
 09:53:41 JUST IF YOU COULD SUMMARIZE THAT.

 09:53:44 >> SURE.
 09:53:44 WELL, I CAN TELL YOU THAT BASED ON MY PRIOR EXPERIENCE, I
 09:53:48 REALLY GOT A GREAT AMOUNT BACK FROM THE BOARD, MUCH MORE
 09:53:55 THAN I PUT IN.
 09:53:56 I GUESS IT'S KIND OF HARD TO PUT INTO WORDS IN THAT RESPECT,
 09:54:02 BUT IT GAVE ME A SENSE -- A GREATER SENSE OF COMMUNITY,
 09:54:06 CERTAINLY, A SENSE OF ACCOMPLISHMENT IN LEVERAGING MY
 09:54:11 EXPERIENCE IN HELPING THE COMMUNITY THAT I LIVED IN.

09:54:14 SO FOR ME, IT WAS SOMETHING THAT I REALLY ENJOYED.
 09:54:17 I ENJOYED THE BREAK FROM IT, TO BE HONEST WITH YOU.
 09:54:20 BUT NOW I'M RETIRED.
 09:54:21 I HAVE PLENTY OF TIME ON MY HANDS.
 09:54:24 WHEN I SAW THAT THIS WAS ADVERTISED, I THOUGHT THIS WAS THE
 09:54:27 PERFECT OPPORTUNITY TO GET INVOLVED YET AGAIN.
 09:54:32 >>George Zalucki: THANK YOU.
 09:54:33 APPRECIATE THAT.
 09:54:33 >>Mayor McLain: ANY OTHER QUESTIONS?
 09:54:34 I'VE GOT A QUESTION.
 09:54:38 ONE OF THE THINGS THAT BOTH THE PLANNING ZONING AND DESIGN
 09:54:41 BOARD AND WHEN THINGS COME BEFORE US, ONE OF THE THINGS THAT
 09:54:44 WE HEAR PRETTY FREQUENTLY IS WE HAVE DESIGN STANDARDS.
 09:54:52 WE'RE TRYING TO BE UNIQUE WITHIN THE VILLAGE OF ESTERO SO
 09:54:56 WHEN YOU DRIVE IN OUR COMMUNITY FROM ELSEWHERE THAT YOU SAY,
 09:55:01 THIS LOOKS DIFFERENT.
 09:55:02 AND WE LIKE THAT.

 09:55:03 BUT WE HAVE HAD A LOT OF COMMENTS FROM DEVELOPERS AND THE
 09:55:08 LIKE THAT SAY, WHAT YOU REALLY NEED TO DO IS GO TO WHITES
 09:55:15 AND GRAY IN THE COASTAL DEVELOPMENT.
 09:55:16 WHAT ARE YOUR THOUGHTS RELATIVE TO OUR STRICT DESIGN?
 09:55:21 AND WE ARE ACTUALLY IN A TRANSITION OF TRYING TO BE --
 09:55:24 DOESN'T HAVE TO BE ALL PASTELS AND THE OLD MEDITERRANEAN
 09:55:30 LOOK, BUT WE NEED LEADERSHIP TO HELP US MAKE THAT
 09:55:33 TRANSITION.
 09:55:34 IT'S HARD TO DEFINE THAT.
 09:55:37 >> WELL, I CAN TELL YOU THAT WE REPAINTED OUR HOUSE IN A
 09:55:43 WHITE COLOR.
 09:55:44 WE DID SO TO UPDATE THE HOUSE.
 09:55:48 IT HADN'T BEEN CHANGED IN 30 YEARS.
 09:55:52 IT NEEDED PAINTING.
 09:55:54 MY WIFE, THE ONE THING THAT SHE REALLY DESPISED ABOUT THE
 09:55:58 HOUSE WAS THE COLOR.
 09:55:59 IT WAS JUST AN OFF COLOR, IN MY OPINION.
 09:56:03 ONE OF THE THINGS I THINK THAT DESIGN STANDARDS DO IS THEY
 09:56:09 ELIMINATE THE POSSIBILITY OF SOME REALLY UNUSUAL PRODUCT.
 09:56:15 I'VE SEEN THAT IN MY EXPERIENCE UP NORTH.
 09:56:19 IT'S NOT OVERLY COMMON, BUT SOMETIMES DEVELOPERS COME IN AND
 09:56:23 THEY ARE LIKE I HAVE THIS GREAT IDEA, THIS GREAT PRODUCT,
 09:56:26 HERE'S THE WAY IT WILL BE AND WHAT HAVE YOU.
 09:56:29 I'VE ALWAYS FELT THAT AS LONG AS YOU'RE TRUE TO THE DESIGN,
 09:56:33 IF IT'S MEDITERRANEAN, THAT IT'S TRUE MEDITERRANEAN.

 09:56:36 IF IT'S COLONIAL, TRUE COLONIAL.
 09:56:40 IF CONTEMPORARY, TRUE CONTEMPORARY.
 09:56:42 I THINK THAT'S SOMETHING THAT IS TRIED AND TRUE AND
 09:56:47 HISTORICALLY I THINK PEOPLE CAN FOCUS ON AND REALLY ENJOY

09:56:54 RATHER THAN A HODGEPODGE OF THINGS.
 09:56:56 I'VE SEEN THAT AS WELL.
 09:56:57 I THINK THERE ARE SOME SITUATIONS, I KNOW IN MY OWN
 09:57:02 COMMUNITY WHERE THERE ARE A COUPLE OF HOUSES THAT THEY DEFY
 09:57:07 LOGIC, IN MY OPINION.
 09:57:08 AND THEN THERE ARE SOME REALLY WELL DONE, THAT ARE JUST VERY
 09:57:12 TASTEFULLY DONE AND THE LIKE.
 09:57:15 I THINK THERE'S SOMETHING TO BE SAID FOR MODERNIZATION.
 09:57:20 I THINK THERE'S SOMETHING TO BE SAID FOR TRIED AND TRUE.
 09:57:23 I THINK THERE COULD BE A GOOD BALANCE FOR BOTH.
 09:57:26 I HOPE THAT ANSWERS YOUR QUESTION.
 09:57:27 >>Mayor McLain: THANK YOU VERY MUCH.
 09:57:28 NO OTHER QUESTIONS, THANK YOU VERY MUCH.
 09:57:31 >>Mary Gibbs: MAY I ASK A QUESTION?
 09:57:33 COULD YOU JUST CLARIFY, YOU SAID YOU WERE ON THE PLANNING
 09:57:37 COMMISSION UP NORTH.
 09:57:38 WHEN WAS THAT?
 09:57:41 >> LET ME LOOK.
 09:57:42 >>Mary Gibbs: I WAS LOOKING, BUT I COULDN'T FIND IT.
 09:57:52 >> IT'S IN MY RESUM .
 09:57:54 I KNOW THAT.

 09:57:54 I WAS ON THE VILLAGE BOARD FROM 2001 TO 2007.
 09:58:05 I WAS ALSO ON THE SOLID WASTE AGENCY OF LAKE COUNTY FROM
 09:58:10 2001 TO 2007.
 09:58:12 CHAIRMAN OF THE PLANNING COMMISSION FROM '07 TO '09.
 09:58:16 AND ON THE PLANNING COMMISSION FROM '95 TO 2001.
 09:58:23 >>Mary Gibbs: THANK YOU.
 09:58:24 >> YOU'RE WELCOME.
 09:58:24 >>Mayor McLain: THANK YOU VERY MUCH.
 09:58:25 YOU HAVE A GOOD AFTERNOON.
 09:58:28 >>Mary Gibbs: ARE THE POLLS OPENING NOW?
 09:58:30 I THINK THE POLLS ARE OPENING.
 09:58:35 >>Mayor McLain: WE'LL GO BACK UP TO THE TOP OF THE LIST AND
 09:58:38 GO WITH NORM RENO.
 09:58:40 WELCOME, NORMAN.
 09:58:45 >> GOOD MORNING, ALL.
 09:58:46 MY NAME IS NORMAN RENO.
 09:58:47 I'M A RESIDENT OF BELLA TERRA.
 09:58:50 MY ADDRESS IS 21826 BELLA TERRA BOULEVARD.
 09:58:54 I'VE BEEN RETIRED FOR 12 YEARS AND I'VE ALWAYS BEEN PART OF
 09:59:00 THE HOMEOWNERS ASSOCIATIONS EVEN UP IN ILLINOIS AND DOWN
 09:59:04 HERE IN ESTERO.
 09:59:05 I WAS PRESIDENT OF SEVERAL HOMEOWNER ORGANIZATIONS UP NORTH
 09:59:10 WHEN THEY FIRST TURNED OVER FROM THE DEVELOPER TO THE
 09:59:13 HOMEOWNERS, SO THERE WAS A LOT OF LEGWORK THAT HAD TO BE
 09:59:16 DONE IN ESTABLISHING WHAT HAD TO BE DONE AND WHAT HAD TO BE

09:59:20 STARTED AT THAT POINT.
 09:59:22 I WAS IN CONSTRUCTION UP THERE ALL OF MY LIFE.
 09:59:24 I WAS IN HEAVY CONSTRUCTION, COMMERCIAL CONSTRUCTION,
 09:59:28 PROJECT MANAGER, SUPERINTENDENT.
 09:59:30 AFTER THE FIRST HALF OF THAT CAREER, I TRANSFERRED OVER OR
 09:59:34 TRANSFORMED OVER TO ESTIMATING.
 09:59:36 I WAS WORKING FOR A GENERAL CONTRACT AT THAT SAME TIME THAT
 09:59:40 TRUSTED ME, BROUGHT ME INTO THE ESTIMATING DEPARTMENT, AND
 09:59:44 THIS GENERAL CONTRACTOR DID A LOT OF SELF-PERFORM WORK.
 09:59:48 WE DID DIRECT HIRE.
 09:59:49 MOST PLACES WE WORKED AROUND THE COUNTRY.
 09:59:51 SO MY RESPONSIBILITY WAS NOT ONLY PROCURING COSTS FOR THESE
 09:59:56 DIFFERENT DISCIPLINES, BUT ALSO ESTIMATING THE MANPOWER, THE
 10:00:00 TIME AND ENERGY THAT HAS TO GO INTO IT.
 10:00:03 AND TO BE FAIRLY ACCURATE WITH THAT ALSO.
 10:00:05 DURING THAT TIME AS ESTIMATING, I DEVELOPED SKILLS IN
 10:00:11 AUTOCAD.
 10:00:12 AND BY USING AUTOCAD I WAS ABLE TO PUT TOGETHER PRELIMINARY
 10:00:16 CONSTRUCTION DRAWINGS TO SHOW THE CLIENT HOW PROFICIENT WE
 10:00:21 WERE IN PERFORMING THE JOB BECAUSE A LOT OF THESE JOBS USED
 10:00:25 SPECIALIZED EQUIPMENT, ONE OF THEM BEING THE LARGEST
 10:00:29 MANITOWOC CRAWLER CRANE THAT THEY HAD IN THE WORLD AT THE
 10:00:31 TIME, AND I HAD TO DISPLAY THAT IN A DRAWING THAT SHOWED THE
 10:00:35 PLACEMENT OF THE CRANE, THE CAPACITY OF THE CRANE, AND THE
 10:00:38 REQUIREMENTS THAT WERE NEEDED AND HOW WE WERE ABLE TO

 10:00:42 ACCOMPLISH THAT.
 10:00:43 THERE WERE SEVERAL EXAMPLES WHERE I USED THOSE TOOLS TO
 10:00:46 SECURE A JOB FROM THE COMPANY.
 10:00:48 THEN I MOVED DOWN HERE TO ESTERO FOR FIVE YEARS.
 10:00:55 I'VE BEEN ACTIVE, VERY ACTIVE, IN THE HOMEOWNER ASSOCIATION
 10:00:59 IN BELLA TERRA.
 10:01:01 TREASURER, BOARD MEMBER.
 10:01:03 I WAS ALSO THE CHAIR OF THE ART COMMITTEE WHICH DETERMINES
 10:01:08 THE CONTINUITY OF THE NEIGHBORHOOD WITH THE APPEARANCES OF
 10:01:11 THE BUILDINGS AND WHAT'S MANDATORY AND WHAT'S REGULATED.
 10:01:15 I REALLY ENJOYED THAT BECAUSE I BELIEVE THERE SHOULD BE A
 10:01:19 CONTINUITY AS TO STYLES BECAUSE YOU CAN'T JUST LET PEOPLE
 10:01:22 JUST LIVE A LIFE THINKING THEY OWN THIS PROPERTY AND CAN DO
 10:01:27 WHATEVER THEY CAN WITH THE PROPERTY.
 10:01:29 NOT THE EXISTENCE WE'RE IN RIGHT NOW.
 10:01:32 BESIDES THAT, I WAS IN LAW ENFORCEMENT FOR A WHILE UP IN
 10:01:40 ILLINOIS BEFORE I CAME DOWN HERE.
 10:01:42 COMING DOWN HERE WAS AN EASY TRANSITION INTO WORKING
 10:01:47 SECURITY, PART-TIME SECURITY, CONCERT VENUES, SPORTS VENUES.
 10:01:52 I ALSO WORKED AS ARMED SECURITY AT COLLIER COUNTY
 10:01:56 COURTHOUSE.
 10:01:56 THE COLLIER COUNTY COURTHOUSE I WAS ABLE TO BE BECAUSE IT

10:02:01 WAS MANDATORY, TO BE AT THE COUNCIL -- OR THE COMMISSIONERS'
 10:02:05 MEETINGS.
 10:02:06 THE COMMISSIONERS' MEETINGS WERE AN EYE-OPENING EXPERIENCE

 10:02:11 BECAUSE I WAS ABLE TO SEE HOW A LOT OF THIS STUFF WORKS,
 10:02:14 ESPECIALLY WHEN YOU HAVE HOMEOWNERS THAT COME IN OR PEOPLE
 10:02:16 FROM THE NEIGHBORHOODS THAT COME IN AND ARE ALWAYS OPPOSED
 10:02:18 TO A NEW PROJECT OR ALWAYS OPPOSED TO EXPANSION.
 10:02:23 THEY DON'T WANT ANY GROWTH.
 10:02:24 THEY WANT TO BE LIKE ALVA THE REST OF THEIR LIVES.
 10:02:28 IT CAN'T HAPPEN.
 10:02:29 IN ESTERO, I CHOSE ESTERO BECAUSE OF THE ECONOMIC
 10:02:32 DEVELOPMENT HERE IN ESTERO AND THAT'S AN ENGINE THAT NEEDS
 10:02:36 TO BE KEPT FED.
 10:02:37 THERE ARE A LOT OF SERVICES, THERE ARE A LOT OF BUSINESSES
 10:02:40 THAT I ENJOY AND THE CONVENIENCE OF ALL OF THAT.
 10:02:43 I THINK I WOULD BE A GOOD FIT WITH THIS POSITION BECAUSE I
 10:02:51 DO HAVE A GOOD OUTLOOK FOR ESTERO AND I DO HAVE A LOT OF
 10:02:55 PROFESSIONAL BACKGROUND THAT WILL HELP SUPPORT WHATEVER
 10:02:59 OBJECTIVE WE'RE LOOKING FOR.
 10:03:02 NOW, I KNOW AT THOSE COMMISSIONERS' MEETINGS, A LOT OF
 10:03:05 PEOPLE SHOW UP, THEY WOULD HAVE THEIR T-SHIRTS ON, OPPOSED
 10:03:08 TO THIS, OPPOSED TO THAT, AND ALL COME IN AS PROFESSIONALS,
 10:03:12 BUT THE FUNNY PART ABOUT IT IS BEHIND THE SCENES, THE
 10:03:17 CLIENT'S ATTORNEY BRINGS IN THE PROFESSIONALS, AND THEY HAVE
 10:03:21 THE TRAFFIC STUDY PROFESSIONAL, NOT JUST SOME GUY SITTING
 10:03:24 OUT THERE SAYING, I DID A TRAFFIC STUDY.
 10:03:26 I COUNTED CARS.
 10:03:27 WELL, THE PROS ARE OUT THERE, AND I SEE THAT ALL THE TIME

 10:03:32 AND I CAN PREDICT WHAT'S GOING TO HAPPEN WITH THIS
 10:03:36 SITUATION, WITH THIS DEVELOPMENT.
 10:03:38 SO I THANK YOU FOR THE OPPORTUNITY.
 10:03:47 >>Mayor McLain: THANK YOU, NORMAN.
 10:03:48 ANY QUESTIONS FROM COUNCIL?
 10:03:49 I'VE GOT ONE, BUT I WANT TO CHECK WITH THE ATTORNEY IF I CAN
 10:03:53 ASK IT.
 10:03:54 SINCE YOU LIVE IN BELLA TERRA, IS IT PERMISSIBLE FOR ME TO
 10:03:57 ASK WHAT HIS THOUGHTS ARE RELATIVE TO THE CELL TOWER THAT'S
 10:04:03 GOING TO BE -- IS THAT OKAY?
 10:04:05 IN THE FRONT OF YOUR ENTRANCE, IT'S KIND OF HOT NEWS, THEY
 10:04:09 ARE PUTTING UP A NEW CELL TOWER, WHAT ARE YOUR THOUGHTS
 10:04:12 RELATIVE TO THAT?
 10:04:13 IT ACTUALLY CAME BEFORE THE BOARD LAST NIGHT.
 10:04:17 >> PERSONALLY I'M FOR THE CELL TOWER BECAUSE IT WILL PROVIDE
 10:04:20 BETTER SERVICE.
 10:04:21 SECONDLY, IT WILL ALSO PROVIDE EXTRA INCOME FOR THE MASTER
 10:04:24 HOA.

10:04:25 THERE'S TALK ABOUT A \$65,000 A YEAR RENTAL THAT WILL BE PAID
 10:04:30 TO BELLA TERRA.
 10:04:31 I DON'T SEE IT AS A DISTRACTION TO ANYTHING.
 10:04:34 THE CELL TOWER, THEY ARE ALL OVER THE PLACE.
 10:04:37 IT'S NOT LIKE THE BIG ONE SITTING ON THE CORNER OF CORKSCREW
 10:04:40 AND I-75, THE BIG LATTICE ONE.
 10:04:43 THIS IS GOING TO BE A SIMPLE POLE.

 10:04:44 I'VE SEEN THEM ALL OVER.
 10:04:46 I'M NOT OPPOSED TO THAT AT ALL.
 10:04:48 >>Mayor McLain: ENVIRONMENTALLY YOUR NEIGHBORS OUT THERE AND
 10:04:51 YOURSELF, NOT A PROBLEM?
 10:04:53 >> I DON'T GET INVOLVED IN THAT.
 10:04:54 WHENEVER THEY TALK ABOUT IT, I SHY AWAY FROM THE
 10:04:57 CONVERSATION.
 10:04:57 I'M CURRENTLY ON THE CDD, VICE-CHAIR ON THE CDD.
 10:05:03 SO I TRY AND STAY NEUTRAL IN CONVERSATION.
 10:05:07 I'M NOT TRYING TO PROMOTE IT, SELL IT, OR TURN IT DOWN.
 10:05:10 I JUST SAY IT IS WHAT IT IS AND LET THE PEOPLE SPEAK.
 10:05:14 >>Mayor McLain: DOES THAT MONEY GO TO THE CDD OR DOES IT GO
 10:05:16 TO THE HOA?
 10:05:18 >> THAT MONEY GOES TO THE HOA.
 10:05:20 CDD'S RESPONSIBILITIES ARE OUTSIDE OF THAT.
 10:05:25 >>Mayor McLain: THANK YOU.
 10:05:26 ANY OTHER QUESTIONS FROM COUNCIL? IF NOT, THANK YOU,
 10:05:29 NORMAN.
 10:05:30 OH, SORRY.
 10:05:34 >>Lori Fayhee: HAVE YOU BEEN WATCHING THE PLANNING AND
 10:05:37 ZONING DESIGN BOARD?
 10:05:39 >> NO, I HAVE NOT.
 10:05:40 I HAVE NOT.
 10:05:41 I TRIED GETTING ON YOUR WEBSITE JUST THE OTHER DAY AND FOR
 10:05:46 SOME REASON I KEPT GETTING AN ERROR WHERE I COULDN'T CONNECT

 10:05:50 UP TO ANY ESTERO WEBSITE BECAUSE IT SAYS THE CERTIFICATE WAS
 10:05:53 NOT VALID.
 10:05:54 I'M NOT SURE WHAT CERTIFICATE THAT IS, BUT MY COMPUTER IS
 10:05:57 TELLING ME IT'S NOT A VALID CERTIFICATE.
 10:06:00 WE DON'T WANT TO CONNECT YOU THERE BECAUSE IT'S DANGEROUS.
 10:06:04 >>Lori Fayhee: MAYBE IT WAS THAT CELL TOWER.
 10:06:06 [LAUGHTER]
 10:06:07 NOT HAVING IT.
 10:06:08 MARY CAN PROBABLY HELP YOU WITH THAT BEFORE YOU GO.
 10:06:12 >>Mary Gibbs: WE ACTUALLY DID HAVE A PROBLEM THE OTHER
 10:06:15 MORNING THAT TAMMY DISCOVERED WHEN THE WEB PAGE WAS DOWN.
 10:06:18 SO THERE WAS A PERIOD WHERE IT WASN'T UP.
 10:06:21 IT WASN'T YOU.
 10:06:22 IT WAS NOT OPERATOR ERROR.

10:06:25 YOU'D BE HAPPY TO KNOW.
 10:06:26 >>Mayor McLain: THANK YOU, NORMAN.
 10:06:27 YOU HAVE A GOOD AFTERNOON.
 10:06:30 >> OKAY.
 10:06:30 I'D LIKE TO BE EXCUSED.
 10:06:31 THANK YOU.
 10:06:32 >>Mary Gibbs: ADD ONE THING, TOO, ABOUT THE CELL TOWER,
 10:06:34 BECAUSE YOU ALL WILL BE HAVING A QUASI-JUDICIAL PUBLIC
 10:06:38 HEARING ON THAT COMING UP MAYBE IN APRIL.
 10:06:41 I DON'T HAVE A DATE YET.
 10:06:43 SO WE WON'T TALK ABOUT WHAT WE THINK ABOUT IT BECAUSE WE'RE

 10:06:47 GOING TO BE WAITING FOR THE WHOLE PRESENTATION, AND YOU'LL
 10:06:49 GET TO HEAR IN GREAT DETAIL FOR ABOUT AN HOUR AND A HALF
 10:06:53 DETAILS YOU NEVER KNEW ABOUT CELL TOWERS.
 10:06:55 COMING SOON.
 10:06:57 >>Robert Eschenfelder: MAYOR, I JUST THINK IT'S FAIR TO THE
 10:07:02 CANDIDATE BECAUSE HE'S INDICATED THAT HE IS ON THE CDD.
 10:07:07 THE CDD IS A GOVERNMENTAL AGENCY, SO YOU MIGHT WANT TO
 10:07:12 CONFIRM IF HE IS SELECTED THAT HE UNDERSTANDS THAT DUAL
 10:07:16 OFFICE HOLDING MAY REQUIRE HIM TO STEP DOWN FROM HIS CDD
 10:07:20 POSITION AND IF HE'S WILLING TO DO THAT.
 10:07:25 >>Mayor McLain: WHO WOULD ADVISE HIM ON THAT?
 10:07:28 >>Robert Eschenfelder: I'M THE VILLAGE ATTORNEY.
 10:07:30 I ADVISE THE VILLAGE ON VILLAGE THINGS.
 10:07:32 IF HE IS SELECTED, I WOULD ADVISE THE VILLAGE, THE
 10:07:36 CONSTITUTION PROHIBITS DUAL OFFICE HOLDING.
 10:07:39 SO THE CANDIDATE WILL NEED TO CHOOSE.
 10:07:44 THEN IT WOULD BE UP TO HIM TO DECIDE.
 10:07:46 I'M SURE THE CDD HAS ITS OWN ATTORNEY WHO CAN ADVISE HIM ON
 10:07:50 THAT END.
 10:07:51 I'M JUST PUTTING THE ISSUE OUT THERE.
 10:07:52 I WOULD HATE TO HAVE HIM SELECTED AND THEN HE DISCOVERS THIS
 10:07:56 UNPLEASANT CHOICE HE HAS TO MAKE.
 10:07:58 I'M PUTTING IT OUT THERE AND MAYBE HE CAN COME BACK UP AND
 10:08:01 CONFIRM.
 10:08:02 >>Mayor McLain: WE'RE NOT GOING TO ASK YOU TODAY TO MAKE

 10:08:04 THAT DECISION.
 10:08:07 >> [NOT SPEAKING AT A MICROPHONE]
 10:08:10 I THINK IT'S UNFAIR BECAUSE THIS IS AN UNPAID POSITION WITH
 10:08:18 THE VILLAGE.
 10:08:19 IT'S PURELY VOLUNTEER.
 10:08:21 MIXING THAT AGAINST THE CDD I THINK DOESN'T REALLY MATCH UP
 10:08:30 AS TWO OFFICE PLACEMENTS.
 10:08:31 I WOULD RESIGN FROM THE VILLAGE.
 10:08:35 I WOULD NOT TAKE THIS VOLUNTEER JOB AND GIVE UP THE CDD
 10:08:39 BECAUSE I THINK I'M MORE VALUABLE WITH THE CDD RIGHT NOW.

10:08:41 >>Mayor McLain: OKAY.
 10:08:42 WE APPRECIATE THE CANDOR ON THAT.
 10:08:44 JIM, DID YOU HAVE ANOTHER QUESTION?
 10:08:47 >>Jim Ward: I NEEDED CLARIFICATION ON THAT.
 10:08:48 BECAUSE THIS DID COME UP WHEN I JOINED THE COUNCIL BECAUSE I
 10:08:51 WAS PART OF THE CDD AT THE BROOKS.
 10:08:53 I GOT ADVICE FROM COUNSEL AT THE TIME THAT I NEEDED TO
 10:08:57 RESIGN FROM THE CDD.
 10:08:59 SUBSEQUENTLY, I THINK IT WAS BOB PRITT GAVE ME ADVICE THAT
 10:09:04 HE DIDN'T THINK THAT WAS NECESSARY AND SOME SORT OF CONFLICT
 10:09:08 IN TERMS OF UNDERSTANDING THE RULES AND REGULATIONS AND THE
 10:09:09 LAWS REGARDING THAT.
 10:09:10 BUT AT THE TIME I THOUGHT IT WAS REGARDING THE FACT THAT YOU
 10:09:14 WOULD BE ELECTED BY THE PUBLIC TO TWO DIFFERENT POSITIONS,
 10:09:19 AND THAT WAS THE CONFLICT.

 10:09:21 I'M A LITTLE CONFUSED AS TO YOUR COMMENTS ON BEING APPOINTED
 10:09:26 TO A POSITION AS OPPOSED TO BEING ELECTED BY THE COMMUNITY.
 10:09:33 >>Robert Eschenfelder: BECAUSE YOU'VE GOTTEN CONFLICTING
 10:09:36 OPINIONS, I'LL GO GET WITH MR. PRITT AND FIND OUT WHY HE
 10:09:40 ADVISED YOU THE WAY HE DID AND I'LL PUT OUT A FORMAL OPINION
 10:09:45 TO THE WHOLE COUNCIL BETWEEN NOW AND THE NEXT MEETING WHEN
 10:09:49 YOU ALL MAKE YOUR PICK ON THE PARAMETERS OF THAT.
 10:09:51 GENERALLY SPEAKING, THE FLORIDA CONSTITUTION PROHIBITS DUAL
 10:09:55 OFFICE HOLDING.
 10:09:57 THE ONLY EXCEPTION THAT COMES TO MY MIND IS PURELY ADVISORY
 10:10:02 BOARDS BECAUSE YOU CAN HOLD MORE THAN ONE POSITION ON A
 10:10:05 PURELY ADVISORY BOARD.
 10:10:07 OF COURSE, NEITHER CDD NOR OUR PLANNING BOARD ARE PURELY
 10:10:14 ADVISORY.
 10:10:15 THEY BOTH HAVE GOVERNMENTAL POWERS TO MAKE DECISIONS THAT
 10:10:17 ARE FINAL AND BINDING UPON PEOPLE.
 10:10:19 I'LL PUT OUT AN E-MAIL TO YOU ALL AND COPY MS. GIBBS.
 10:10:24 >>Mayor McLain: SO ONCE WE FIND OUT WHAT THE RIGHT ANSWER
 10:10:27 IS, IF, IN FACT, THERE IS NO CONFLICT, WE'LL KEEP YOUR NAME
 10:10:33 IN THE PROCESS OF BEING SELECTED.
 10:10:34 IF, IN FACT, IT SAYS THAT YOU CAN'T HAVE DUAL ROLES, THEN I
 10:10:39 THINK I HEARD YOU SAY THEN YOU WOULD WITHDRAW YOUR
 10:10:41 APPLICATION FOR THE POSITION.
 10:10:44 >> RIGHT.
 10:10:44 YEAH.

 10:10:44 I REALLY DON'T WANT TO WITHDRAW MY APPLICATION, BUT IF IT
 10:10:48 COMES TO A DECISION, IT HAS TO BE THAT WAY.
 10:10:52 I WAS HOPING BEING ADVISORY TO THE BOARD IT WOULDN'T FALL
 10:10:57 UNDER THOSE PARAMETERS.
 10:10:59 >>Robert Eschenfelder: SOME PLANNING BOARDS ARE PURELY
 10:11:02 ADVISORY.

10:11:02 OUR PLANNING BOARD DOES HAVE AUTHORITY TO MAKE DECISIONS
 10:11:05 THAT DON'T COME TO COUNCIL WHEN THEY ARE FINAL ACTIONS OF
 10:11:09 THE VILLAGE, SO THAT'S NOT PURELY ADVISORY.
 10:11:11 OUR BOARD DOES HAVE ACTUAL POWER.
 10:11:18 >>Mary Gibbs: MAY I ADD SOMETHING JUST TO MAKE IT A LITTLE
 10:11:21 MORE CONFUSING?
 10:11:22 WE HAD THE SAME ISSUE COME UP WITH ANTHONY GARGANO, WHO IS
 10:11:26 ONE OF THE APPLICANTS TODAY WHO IS ALREADY ON THE BOARD.
 10:11:29 HE WAS APPROACHED BY THE CDD TO SEE IF HE COULD BE, YOU
 10:11:33 KNOW, BE ON THE CDD.
 10:11:36 HE ASKED OUR LAND USE ATTORNEY NANCY STROUD IF THAT WOULD BE
 10:11:39 AN ISSUE AND SHE SAID, YES, YOU CAN'T BE ON BOTH BOARDS.
 10:11:43 SO HE SAID HE DECLINED THE CDD TO STAY ON PLANNING AND
 10:11:47 ZONING.
 10:11:48 JUST WHEN WE COME BACK, WHEN ROB ESCHENFELDER COMES BACK,
 10:11:53 WE'LL LOOP IN NANCY STROUD.
 10:11:54 SHE'S NOT HERE TODAY, BUT THAT WAS HER OPINION, SO WE CAN
 10:11:57 GET THE FINAL OPINION.
 10:11:59 >>Mayor McLain: GOOD.

10:12:00 THANK YOU, NORMAN.
 10:12:01 ALL RIGHT.
 10:12:02 LET'S MOVE ON HERE.
 10:12:04 MADAM CLERK, WE PROBABLY EXCEEDED THE THREE MINUTES THAT WE
 10:12:08 INDICATED IT WAS GOING TO BE.
 10:12:09 COULD WE RUN THE CLOCK?
 10:12:12 >>Carol Sacco: DO YOU WANT TO START THE CLOCK?
 10:12:15 >>Mayor McLain: I THINK I WOULD LIKE -- BECAUSE WE WENT OVER
 10:12:17 A LITTLE BIT, MAYBE WE'LL GIVE YOU A LITTLE GRACE, AT LEAST
 10:12:25 WE'LL KNOW WHERE WE ARE.
 10:12:26 WE DON'T WANT SOMEBODY TO COME UP FOR 15 MINUTES AND THEN
 10:12:29 THE OTHER CANDIDATES ARE 3 MINUTES.
 10:12:31 AS A GUIDE I WOULD LIKE TO RUN THE CLOCK ON THIS.
 10:12:33 NEXT UP IS PHIL COSTELLO.
 10:12:44 >> GOOD MORNING.
 10:12:45 MY NAME IS PHIL COSTELLO.
 10:12:47 I THINK YOU HAVE MY RESUM AND MY INFORMATION SHEET IN FRONT
 10:12:51 OF YOU THERE.
 10:12:51 MY WIFE AND I FIRST PURCHASED A HOME IN ESTERO AT LIGHTHOUSE
 10:12:56 BAY COMMUNITY IN 2017.
 10:13:01 LIKE SO MANY WE WERE SNOWBIRDS.
 10:13:03 MAINE WAS OUR GO-TO PLACE IN THE SUMMERTIME.
 10:13:05 WE THEN PURCHASED IN TIDEWATER COMMUNITY IN 2020 AND BECAME
 10:13:08 FULL-TIME RESIDENTS IN ESTERO IN SEPTEMBER OF 2022.
 10:13:11 I'M A GRADUATE OF THE UNIVERSITY OF MASSACHUSETTS WITH A
 10:13:15 DEGREE IN FORESTRY.
 10:13:17 MY FOCUS AND INTEREST IN COLLEGE AND STILL TO THIS DAY IS

10:13:21 NATURAL RESOURCES IN THE URBAN FOREST.
 10:13:23 UPON GRADUATION, I WORKED IN THE LANDSCAPE FIELD UNTIL I
 10:13:27 FOUNDED MY OWN BUSINESS, WHICH WAS LANDSCAPE IRRIGATION,
 10:13:31 CONSTRUCTION, IN CONJUNCTION WITH LANDSCAPE AND
 10:13:33 ENVIRONMENTAL DESIGN.
 10:13:35 THAT WORK WAS MY PASSION FOR ALMOST 20 YEARS UNTIL I DECIDED
 10:13:38 IT WAS TIME TO MOVE ON.
 10:13:40 I THEN FOUNDED ILLUMASCAPE WHERE WE SPECIALIZE IN
 10:13:45 ARCHITECTURAL AND LANDSCAPE LIGHTING DESIGN.
 10:13:47 SPENT COUNTLESS HOURS WORKING WITH LIGHTS ON ARCHITECTURE
 10:13:50 AND IN THE LANDSCAPE.
 10:13:52 FROM THAT I AUTHORED MY BOOK, GUIDE TO ARCHITECTURAL
 10:13:56 LANDSCAPE LIGHTING.
 10:13:57 ORIGINALLY SPENDING THE WINTER MONTHS AND NOW YEAR-ROUND IN
 10:14:02 FLORIDA, THIS GAVE ME A WHOLE NEW PALETTE OF TREES, PLANTS,
 10:14:09 AND SHRUBS TO LEARN.
 10:14:09 I'VE BEEN ON THE BOARD OF DIRECTORS IN BOTH OF MY
 10:14:11 COMMUNITIES NOW SINCE 2018.
 10:14:12 MY POSITION IS LIAISON TO LANDSCAPE COMMITTEES AND LIAISON
 10:14:17 TO OUR MANY LANDSCAPE ADVISORY GROUPS.
 10:14:20 I QUICKLY REALIZED THE IMPORTANCE OF GREENSPACE AND THE NEED
 10:14:26 FOR HEALTHY TREES AND PLANTS IN SOUTHWEST FLORIDA.
 10:14:28 IN JULY OF 2022, THE FLORIDA LEGISLATORS ADOPTED SOME STRONG

 10:14:33 LEGISLATION DEALING WITH THE PROTECTION OF A LARGE SEGMENT
 10:14:37 OF FLORIDA TREES.
 10:14:38 THE LEGISLATION PASSED MOST OF THIS RESPONSIBILITY OF
 10:14:41 CERTIFIED ARBORIST AND LANDSCAPE ARCHITECTS ALIKE.
 10:14:44 THIS PAST SUMMER BEGAN MY PROCESS OF QUALIFYING TO TAKE THE
 10:14:48 ARBORIST EXAM IN THE STATE OF FLORIDA.
 10:14:50 MY QUALIFICATION WAS GRANTED IN OCTOBER AND AS OF THIS PAST
 10:14:55 YEAR, DECEMBER 1st, I WAS A CERTIFIED ARBORIST IN THE
 10:14:59 STATE OF FLORIDA.
 10:14:59 MY REASON FOR DOING THIS AT THE AGE OF 70 WAS TO VOLUNTEER
 10:15:04 MY KNOWLEDGE AND EXPERIENCE TO THOSE ORGANIZATIONS IN NEED
 10:15:08 OF AN ARBORIST'S EXPERTISE IN SOUTHWEST FLORIDA.
 10:15:11 THE REASON I'M HERE TODAY IS BECAUSE OF MY EXPERIENCE
 10:15:14 WORKING WITH ARCHITECTURAL DESIGN AND THE UNDERSTANDING OF
 10:15:18 HEALTH AND IMPORTANCE OF GREENSPACE IN OUR URBAN COMMUNITY.
 10:15:22 ESTERO, AS WE ALL KNOW, IS UNDERGOING UNPRECEDENTED GROWTH.
 10:15:26 MR. SARKOZY POINTED OUT IN THE PUBLIC FORUM IN OCTOBER OF
 10:15:29 2023 WHAT HAS TRANSPIRED OVER THE PAST 20 YEARS AND WHAT'S
 10:15:34 PROJECTED OVER THE NEXT FIVE TO TEN YEARS.
 10:15:36 I THINK WE WOULD ALL AGREE THIS IS A LITTLE MIND-BOGGLING.
 10:15:40 IT IS ESSENTIAL THAT THE HEALTH AND VITALITY OF OUR
 10:15:43 GREENSPACE KEEP WITH THE RATE OF GROWTH.
 10:15:46 MY EXPERIENCE AND KNOWLEDGE ALONG WITH MY ARBORIST
 10:15:49 CERTIFICATION COULD BE OF GREAT VALUE TO OUR COMMUNITY.

10:15:52 I WOULD LIKE TO THANK THE COUNCIL FOR LETTING ME SPEAK TODAY

10:15:54 AND HOPE THAT YOU WOULD LOOK FAVORABLY TO ME TO FILLING THIS
10:15:58 POSITION ON THE ZONING PLANNING AND DESIGN BOARD.
10:16:01 THANK YOU.

10:16:02 >>Mayor McLain: COUNCIL HAVE ANY QUESTIONS?
10:16:03 VICE-MAYOR.

10:16:05 >>Vice-Mayor Ribble: THANK YOU, MR. COSTELLO.
10:16:07 IN YOUR RESUM , YOU SAID YOU ARE GREATLY CONCERNED ABOUT THE
10:16:10 EXPANSION OF THE ESTERO COMMUNITY.
10:16:12 CAN YOU EXPOUND ON WHAT YOUR CONCERNS ARE?
10:16:16 YOU DO REALIZE THAT ANYTHING EAST OF THE -- EAST OF
10:16:21 CORKSCREW IS OUTSIDE OF THE BOUNDARY OF THE VILLAGE AND WE
10:16:23 HAVE NO CONTROL OF WHAT'S GOING ON OUT THERE.
10:16:26 >> UNDERSTAND.
10:16:27 I HAD THE OPPORTUNITY TO READ THROUGH THIS.
10:16:29 I THINK WE HAVE ALL SEEN THIS.
10:16:31 THIS IS THE DEVELOPMENT IN ESTERO AND THE NEW PLAN
10:16:33 CONSTRUCTION.
10:16:33 IT'S JUST PHENOMENAL THE NUMBER OF UNITS THAT ARE GOING TO
10:16:36 TAKE PLACE AND BE BUILT IN THIS COMMUNITY.
10:16:38 WE ALL KNOW THAT'S IMPORTANT AND WE ALL KNOW THE IMPORTANCE
10:16:41 OF DEVELOPMENT.
10:16:42 BUT ALONG WITH THAT HAS TO GO THE PROTECTION OF THE
10:16:46 GREENSPACE IN THE COMMUNITY.
10:16:47 THAT'S WHY I THINK MY UNDERSTANDING OF GREENSPACE AND THE
10:16:50 HEALTH AND VITALITY OF TREES AND PLANTS IS SO IMPORTANT TO

10:16:53 SOMETHING LIKE THE PLANNING DESIGN ZONING BOARD.
10:16:58 >>Vice-Mayor Ribble: THANK YOU.
10:16:59 >> YOU'RE WELCOME.

10:17:00 >>Mayor McLain: ANY OTHER QUESTIONS?
10:17:01 I DON'T MEAN TO ASK THEM ALL.
10:17:06 THE GREENSPACE IS AWFULLY IMPORTANT.
10:17:11 AS YOU PUT A STRUCTURE UP, THE WAY IN WHICH YOU PUT THE
10:17:14 TREES, THE VEGETATION IN THERE I THINK IS EXTREMELY
10:17:17 IMPORTANT.
10:17:18 IF YOU LOOK AT SOME BUILDINGS THAT WERE BUILT BEFORE US
10:17:22 BEING A VILLAGE THAT DIDN'T REALLY MEET OUR STANDARDS, THE
10:17:26 ABUNDANCE OF TREES AROUND THAT PARTICULAR BUILDING, NOT TO
10:17:29 BE NAMED, IT'S NICE BECAUSE IT COVERS IT UP A LITTLE BIT.
10:17:35 WHEN I FIRST GOT ON COUNCIL, I WAS ASSIGNED TO REDO ESTERO
10:17:42 PARKWAY, AND WE HAD SOME PRETTY ACTIVE DISCUSSIONS FOR A
10:17:47 GOOD AMOUNT OF TIME IN THERE ABOUT THE COST AND WHAT SHOULD
10:17:51 BE DONE WITH LIGHTING AND THE TREES AND LANDSCAPE.
10:17:55 HAVE YOU HAD THE OPPORTUNITY TO GO DOWN ESTERO PARKWAY IN
10:17:57 THE LAST SEVERAL MONTHS?
10:17:59 AND IF SO, WHAT'S YOUR OPINION OF THAT?

10:18:02 >> LIVING IN TIDEWATER, I PROBABLY GO DOWN THAT WAY DAILY.
 10:18:05 IT WAS REALLY WELL DONE.
 10:18:08 AGAIN, WHAT WAS SO CHALLENGING FOR ME WAS COMING FROM THE
 10:18:12 NORTHERN ENVIRONMENT, NEW ENGLAND, WHERE I GREW UP AND
 10:18:14 WORKED AND LIVED AND THEN DOWN TO FLORIDA.

10:18:17 AGAIN, AT THE SAME TIME I HAD THE OPPORTUNITY TO LEARN SO
 10:18:20 MUCH WHAT THE TYPE OF PLANT MATERIAL IS DOWN HERE AND HOW
 10:18:23 YOU WORK WITH THE PLANT MATERIAL.
 10:18:25 AGAIN, GIVEN THE OPPORTUNITY TO BECOME AN ARBORIST AND TAKE
 10:18:28 THE NEXT STEP AND LEARN MORE, THAT'S WHAT I DID.
 10:18:30 I THINK YOU ASKED THE QUESTION PREVIOUSLY ABOUT ESTERO.
 10:18:34 I THINK ESTERO IS ON TRACK TO BECOME A UNIQUE COMMUNITY IN
 10:18:37 SO MANY WAYS, ARCHITECTURE-WISE, BUT PLANT-WISE.
 10:18:40 WHAT HAS TAKEN PLACE ON ESTERO PARKWAY IS VERY, VERY
 10:18:43 IMPRESSIVE.
 10:18:44 WHAT'S TAKEN PLACE, THE CONSTRUCTION GOING ON IN THIS
 10:18:46 COMMUNITY IS IMPRESSIVE.
 10:18:47 BUT MY THINKING, MY ADVANTAGE, I THINK, OR THE ADVANTAGE OF
 10:18:51 ME WORKING WITH ESTERO, THE BOARD ITSELF, IS BEING ABLE TO
 10:18:55 BRING WHAT I KNOW AND WHAT I'VE LEARNED SO FAR IN MY SEVEN
 10:18:59 YEARS HERE IN THE COMMUNITY IS THE TYPE OF PLANTING MATERIAL
 10:19:02 AND HOW IT'S SUPPOSED TO BE DESIGNED AND MOST IMPORTANTLY
 10:19:07 HOW YOU LIGHT IT IN THE EVENING TIME.
 10:19:08 THAT WAS MY FORTE FOR MY LAST 12 YEARS IN BUSINESS.
 10:19:11 >>Mayor McLain: WHAT ABOUT WETLAND EXPERIENCE?
 10:19:13 KNOWLEDGE ON WETLAND --
 10:19:14 >> I WAS ON OUR CONSERVATION COMMISSION BACK IN MY ORIGINAL
 10:19:18 COMMUNITY.
 10:19:18 THAT, OF COURSE, IS SO IMPORTANT, ESPECIALLY HERE.
 10:19:20 WE HAD A VERY UNIQUE INCIDENT IN 2017 WITH IRMA.

10:19:25 WE BASED A LOT OF THINGS ON WHAT WE CALL THE HUNDRED-YEAR
 10:19:28 STORM.
 10:19:28 AND WE HAD TWO HUNDRED-YEAR STORMS WITHIN A TEN-DAY PERIOD
 10:19:34 BACK IN 2017.
 10:19:36 IT WAS INITIALLY WE HAD A VERY HEAVY RAIN THAT WAS A
 10:19:40 HUNDRED-YEAR STORM AND TEN DAYS LATER WE HAD IRMA WHICH IS A
 10:19:44 HUNDRED-YEAR STORM.
 10:19:45 WETLANDS ARE THE MOST IMPORTANT THING.
 10:19:46 WE CAN BUILD, WE CAN EXPAND, WE CAN DO ALL THOSE THINGS, WE
 10:19:49 CAN DEVELOP, BUT WE HAVE TO MAINTAIN THOSE WETLANDS TO BE
 10:19:52 ABLE TO ABSORB ALL THAT MOISTURE THAT NATURE HAS GIVEN US --
 10:19:56 THAT MOTHER NATURE HAS GIVEN US IN THE PAST AND WILL
 10:19:59 CONTINUE TO GIVE US IN THE FUTURE.
 10:20:00 >>Mayor McLain: THANK YOU.
 10:20:01 NO OTHER QUESTIONS, THANK YOU FOR YOUR TIME AND INTEREST.
 10:20:03 >> THANK YOU.

10:20:05 >>Mayor McLain: NEXT WE HAVE DAN WILLIAMS.
 10:20:13 >> GOOD MORNING, COUNCIL.
 10:20:15 MY NAME IS DAN WILLIAMS.
 10:20:17 I RESIDE AT 11840 SOLEMAR COURT IN GRANDEZZA.
 10:20:23 WE HAVE BEEN HERE FULL-TIME FOR APPROXIMATELY THREE AND A
 10:20:26 HALF YEARS.
 10:20:27 I'M INTERESTED IN SERVING ON ESTERO'S PLANNING ZONING AND
 10:20:31 DESIGN BOARD BECAUSE, ONE, I HAVE EXPERIENCE.
 10:20:34 TWO, I REALLY ENJOY THE WORK.

 10:20:38 THREE, I LIKE GIVING BACK TO THE COMMUNITY IN A MEANINGFUL
 10:20:41 WAY.
 10:20:42 I SERVED ON THE LIBERTY MISSOURI PLANNING AND ZONING
 10:20:47 COMMISSION FOR APPROXIMATELY FIVE YEARS AND AS CHAIRMAN FOR
 10:20:51 SIX MONTHS.
 10:20:52 LIBERTY IS SIMILAR IN SIZE TO ESTERO AND HAD SHARED SIMILAR
 10:21:03 GROWING CHALLENGES.
 10:21:04 PROFESSIONALLY, I'M A RETIRED HEALTH CARE CHIEF FINANCIAL
 10:21:07 OFFICER WITH OPERATIONS EXPERIENCE IN A COMPLEX, DYNAMIC,
 10:21:12 AND REGULATED ENVIRONMENT.
 10:21:15 WORKING IN BOTH A COMMUNITY HOSPITAL AND A SAFETY NET
 10:21:20 HOSPITAL SYSTEM.
 10:21:21 IN MY PROFESSIONAL LIFE AND WITH MY WORK ON VARIOUS BOARDS,
 10:21:27 I'M SERIOUS ABOUT KEEPING MY COMMITMENTS AND DIGGING IN AND
 10:21:31 LEARNING ABOUT THE ISSUES IN ORDER TO CONTRIBUTE AND ADD
 10:21:36 VALUE.
 10:21:36 IN CASE IT'S HELPFUL, I HAVE COMMENTS FROM TWO INDIVIDUALS
 10:21:42 THAT I WORKED WITH CLOSELY ON LIBERTY'S PLANNING AND ZONING
 10:21:45 COMMISSION.
 10:21:45 LIKEWISE, I'VE INCLUDED A RESOLUTION FROM THE TRUMAN MEDICAL
 10:21:52 CENTER BOARD WHICH PROVIDES COMMENT ON MY CHARACTER AND
 10:21:55 ACCOMPLISHMENTS.
 10:21:56 I APPRECIATE YOUR CONSIDERATION.
 10:21:59 I BROUGHT WITH ME 11 COPIES OF WHAT I HAD REFERENCED.
 10:22:13 I THINK ENOUGH FOR EVERY COUNCIL MEMBER AND ENOUGH LEFT

 10:22:15 OVER.
 10:22:16 BUT I'M GLAD TO ANSWER ANY QUESTIONS YOU HAVE.
 10:22:18 >>Mayor McLain: ANY QUESTIONS FROM COUNCIL?
 10:22:19 VICE-MAYOR.
 10:22:24 >>Vice-Mayor Ribble: THANK YOU.
 10:22:25 MR. WILLIAMS, SINCE YOU'VE BEEN ON THE PLANNING AND ZONING
 10:22:28 BOARD BEFORE, CAN YOU GIVE US ANY EXPERIENCE THAT YOU HAD
 10:22:31 PREVIOUSLY THAT WAS VERY DIFFICULT OR CHALLENGING THAT YOU
 10:22:34 CAME ACROSS?
 10:22:36 >> I'LL GIVE YOU TWO EXPERIENCES.
 10:22:39 ONE, THERE WAS A HOTEL CHAIN THAT WANTED TO BUILD A FACILITY
 10:22:46 ON A HILLSIDE IN LIBERTY AND THERE WERE SOME RESIDENTIAL

10:22:50 HOUSES CLOSE TO THAT.
 10:22:51 SO THERE WAS SOME CONTENTION ABOUT BLOCKING VIEWS HAVING TO
 10:22:57 DO WITH THAT.
 10:22:58 ONE OF THE THINGS THAT I NOTICED LAST NIGHT, I WATCHED THE
 10:23:03 PLANNING AND ZONING MEETING LAST NIGHT, STREAMED IT, THAT
 10:23:07 YOU ARE VERY GOOD ABOUT, YOU HAVE TO GIVE PEOPLE THE
 10:23:11 OPPORTUNITY FOR INPUT.
 10:23:12 AND YOU HAVE TO BE RESPECTFUL OF THAT INPUT AND YOU GUYS DID
 10:23:18 A LIGHTS-OUT JOB LAST NIGHT ON THAT.
 10:23:20 SO THAT WAS ONE EXAMPLE.
 10:23:26 ANOTHER EXAMPLE IS WHEN THERE WAS ANOTHER ISSUE AND THERE
 10:23:30 WERE MANY, MANY PEOPLE THAT WANTED TO PROVIDE FEEDBACK ON
 10:23:33 THAT ISSUE, AND WE HAD IMPLEMENTED, SIMILAR TO WHAT YOU HAVE

 10:23:38 DONE, A THREE-MINUTE TIME LIMIT ON THAT.
 10:23:40 ONE OF THE THINGS WE STRESSED UP FRONT WAS ASKING EVERYONE
 10:23:47 TO KEEP WITHIN THAT THREE MINUTES, BUT ALSO KNOWING SEVERAL
 10:23:51 PEOPLE WANTED TO GO WELL BEYOND THAT.
 10:23:54 AGAIN, YOU HAVE TO BE RESPECTFUL AND BEING RESPECTFUL OF ONE
 10:23:58 PERSON, YOU'RE ALSO GIVING ANOTHER PERSON THE OPPORTUNITY TO
 10:24:00 HAVE THE -- SAY WHAT THEY WANT TO SAY ON THAT PARTICULAR
 10:24:06 ISSUE.
 10:24:07 I DON'T KNOW IF THAT ANSWERS YOUR QUESTION.
 10:24:09 >>Vice-Mayor Ribble: THAT'S FINE.
 10:24:10 THANK YOU, MR. WILLIAMS.
 10:24:12 >>George Zalucki: THANK YOU, MR. WILLIAMS.
 10:24:13 I SEE YOU HAVE A VERY STRONG BACKGROUND IN FINANCE.
 10:24:15 SERVING ON THE BOARD BACK IN MISSOURI, WHAT DO YOU THINK IS
 10:24:18 THE MAIN THING THAT YOU CONTRIBUTED TO THAT BOARD LOOKING
 10:24:22 THROUGH THE LENS OF FINANCE, BUT WHERE WAS YOUR EXPERTISE ON
 10:24:25 THAT BOARD?
 10:24:30 >> ONE OF THE THINGS THAT I PRIDE MYSELF ON IN MY JOB AND IN
 10:24:34 THAT BOARD IS TO BE ABLE TO ANALYZE A SITUATION AND WORK
 10:24:41 BACKWARDS FROM THAT.
 10:24:44 PROJECTING WHAT THE IMPACT MIGHT BE IN THE FUTURE, BUT THEN
 10:24:49 UNDERSTANDING THE COMPONENTS THAT MIGHT LEAD UP TO THAT.
 10:24:54 THAT'S NOT DIRECTLY RELATED TO FINANCE.
 10:24:58 HOWEVER, IN THE FINANCE COMPONENTS OF MY JOB, I HAD TO
 10:25:02 UNDERSTAND WHAT A CURRENT ACTION'S IMPACT WOULD HAVE ON THE

 10:25:08 FUTURE JUST AS ALL OF YOU HAVE TO UNDERSTAND ACTIONS YOU
 10:25:12 TAKE TODAY, HOW WILL THAT IMPACT ESTERO IN THE FUTURE.
 10:25:20 ANY OTHER QUESTIONS?
 10:25:25 >>Lori Fayhee: YOU'RE CURRENTLY WORKING RIGHT NOW?
 10:25:27 >> NO, MA'AM.
 10:25:28 I'VE BEEN RETIRED FOR THREE AND A HALF YEARS.
 10:25:32 >>Lori Fayhee: I'M SORRY.
 10:25:33 OKAY, THANK YOU.

10:25:34 I LOST MY PLACE.
 10:25:36 >> IT WAS UNUSUAL, BUT I WAS AT THE SAME FACILITY FOR THREE
 10:25:40 YEARS -- EXCUSE ME, THREE DIFFERENT TIMES.
 10:25:42 YOU NEVER BURN BRIDGES.
 10:25:44 THE THIRD TIME WHEN I STARTED I SAID FIVE YEARS AND I'M
 10:25:46 RETIRING.
 10:25:47 THAT FIVE YEARS ENDED THE FEBRUARY BEFORE THE OUTBREAK OF
 10:25:51 COVID.
 10:25:55 >>Mayor McLain: THANK YOU, DAN, FOR YOUR TIME AND YOUR
 10:25:58 INTEREST.
 10:25:58 HAVE A GREAT AFTERNOON.
 10:26:00 >> THANK YOU.
 10:26:00 I WANT TO MENTION IN WHAT I PASSED OUT, BOTH INDIVIDUALS
 10:26:06 INDICATED THEY WOULD BE HAPPY WITH CONTACT.
 10:26:12 >>Mayor McLain: NEXT, WE HAVE AL PAIVANDY.
 10:26:15 HOPE I PRONOUNCED THAT PROPERLY.
 10:26:18 WELCOME.

10:26:19 >> GOOD MORNING, EVERYBODY.
 10:26:20 THANK YOU FOR THE OPPORTUNITY.
 10:26:21 MY NAME IS AL PAIVANDY.
 10:26:26 I RESIDE IN BELLA TERRA.
 10:26:29 21247 BELLA TERRA BOULEVARD, ESTERO, FLORIDA, 33928.
 10:26:37 I'M HERE FOR THE VOLUNTEER POSITION.
 10:26:42 I DON'T REMEMBER PROVIDING YOU WITH ANY RESUM .
 10:26:46 I BELIEVE I STILL WORK.
 10:26:49 HAVING SAID THAT, I'LL GO BACKWARD THROUGH MY HISTORY A
 10:26:54 LITTLE BIT.
 10:26:55 I'M A GRADUATE OF THE UNIVERSITY OF OKLAHOMA, LONG, LONG
 10:26:59 TIME AGO.
 10:27:00 I THINK IT WAS BEING BUILT WHEN I WENT THERE AND DINOSAURS
 10:27:04 ROAMED THE EARTH, ACCORDING TO MY CHILDREN ANYWAY.
 10:27:09 I GRADUATED WITH A BACHELOR DEGREE IN ENVIRONMENTAL DESIGN,
 10:27:14 BACHELOR IN ARCHITECTURE AND MASTERS IN ARCHITECTURE.
 10:27:16 MOVED TO NEW JERSEY.
 10:27:19 WORKED THERE PRIOR TO THAT IN OKLAHOMA.
 10:27:23 I DID WORK FOR HALLIBURTON WHICH PROVIDED ME LAND
 10:27:27 DEVELOPMENT FOR ABOUT EIGHT YEARS THROUGHOUT THE COUNTRY
 10:27:30 FROM LAFAYETTE, LOUISIANA, TO ROCK SPRINGS, WYOMING.
 10:27:34 AFTER MOVING TO NEW JERSEY, I WORKED FOR PRIVATE SECTOR IN
 10:27:38 THE ARCHITECTURAL FIELD AND DEPARTMENT OF NAVY PICKED ME UP
 10:27:41 AT LAKE HURST.
 10:27:43 I WORKED FOR THEM FOR 32 YEARS.

10:27:46 I RETIRED FROM THE NAVY FIVE YEARS AGO WHILE DOING DESIGN
 10:27:56 FOR UNITED STATES INCLUDING THE ISLANDS AND ATLANTIC.
 10:27:58 AND GUANTANAMO BAY WAS ONE OF THEM.
 10:28:02 WITH THAT IN MIND, I CONTINUED MY WORK OUTSIDE ALSO, WHICH

10:28:10 -- MAY BE WORKAHOLIC.
 10:28:12 TRIED TO RETIRE THREE YEARS AGO, WHICH MY DAUGHTERS LIVE
 10:28:15 HERE IN TOWN MANY, MANY YEARS, FORCED ME TO MOVE DOWN HERE
 10:28:19 MAINLY BECAUSE OF THE GRANDCHILDREN.
 10:28:20 HAVING BEEN IN JACKSONVILLE FOR THE PAST 30 YEARS, I MOVED
 10:28:25 DOWN HERE.
 10:28:25 I'VE BEEN DOWN HERE FOR ABOUT THREE YEARS NOW.
 10:28:28 TRIED RETIRING AND STAYED AT HOME FOR ABOUT THREE MONTHS.
 10:28:33 MY WIFE DIDN'T LIKE ME THE WAY I LOADED THE DISHWASHER, SO I
 10:28:40 WENT BACK TO WORK.
 10:28:42 I HAVE AN OFFICE IN FORT MYERS AREA DOING ARCHITECTURAL
 10:28:47 WORK.
 10:28:48 ABOUT 75, 80 PERCENT OF MY WORK IS RESIDENTIAL AND THE
 10:28:54 REMAINDER IS COMMERCIAL, MAINLY INTERIOR BUILD-OUT FOR
 10:28:58 DOCTORS, ACCOUNTANTS, ATTORNEYS, SO ON AND SO FORTH.
 10:29:01 I HAVE BUILT FROM THE ARCHITECTURAL SIDE WITH THE ZONING AND
 10:29:08 PLANNING BOARD AND I AM DEALING WITH ONE RIGHT NOW IN FORT
 10:29:11 MYERS BEACH FOR A PROJECT I HAVE OVER THERE FOR VERY CUSTOM
 10:29:17 HOME.
 10:29:17 NOT SURE WHAT ELSE I NEED TO ADD.
 10:29:20 I AM LICENSED IN THE STATE OF FLORIDA AND THE STATE OF NEW

 10:29:25 JERSEY AS AN ARCHITECT AND LICENSED ALSO WITH THE NATIONAL
 10:29:32 COUNCIL ARCHITECTURAL BOARD FOR MANY, MANY YEARS.
 10:29:36 IN ADDITION, SINCE I DID WORK IN CONSTRUCTION, I'M ALSO
 10:29:38 LICENSED GENERAL CONTRACTOR.
 10:29:40 I MAINLY BUILT FOR MYSELF BECAUSE I GET BORED QUICKLY.
 10:29:46 >>Mayor McLain: ALL RIGHT.
 10:29:47 LET'S SEE IF WE HAVE ANY QUESTIONS.
 10:29:49 ANY COUNCIL QUESTIONS?
 10:29:52 >>George Zalucki: THANK YOU VERY MUCH FOR YOUR PRESENTATION,
 10:29:54 SIR.
 10:29:55 JUST CURIOUS, IT SOUNDS LIKE YOU'RE REALLY BUSY AND YOU'VE
 10:29:59 GOT A GREAT HISTORY OF A BACKGROUND IN ARCHITECTURE AND
 10:30:03 ENGINEERING.
 10:30:04 WHAT IS YOUR MAIN MOTIVATOR FOR BECOMING A BOARD MEMBER?
 10:30:09 >> IT'S VERY EASY.
 10:30:10 HAVING WORKED 80 TO 90 HOURS A WEEK, THAT'S WHAT I'VE DONE
 10:30:18 FOR 30 SOME ODD YEARS.
 10:30:20 I CAN'T SIT STILL, NEITHER CAN I WATCH TV.
 10:30:24 PERRY MASON IS VERY EXCITING TO ME, BUT, YEAH, I THINK MOST
 10:30:28 OF YOU KNOW PERRY MASON.
 10:30:29 WITH THAT IN MIND, I GET BORED QUICKLY.
 10:30:36 HAVING SAID THAT, I DON'T DO AS MUCH WORK AS MUCH AS I CAN
 10:30:42 GET AROUND AND HELP PEOPLE.
 10:30:44 I'VE GONE THROUGH FORT MYERS BEACH QUITE A BIT.
 10:30:48 ACTUALLY HELPING WITH THE ZONING AND PLANNING BOARD OVER

10:30:51 THERE, ANY ASSISTANCE THEY NEED OR ANY HOMEOWNERS THEY WANT
 10:30:56 ME TO ASSIST.
 10:30:59 NOT NECESSARILY WORKING FOR THE MONEY AT ALL TIMES.
 10:31:02 AT THIS MOMENT, ALSO VISIT WITH SOME PEOPLE IN SANIBEL
 10:31:06 BECAUSE THEY HAVE OPENED THE WORK SITUATION THERE.
 10:31:16 I DO A LOT OF VOLUNTARY WORK AND NOT TRYING TO GET PAID.
 10:31:19 HAVING WORKED WITH THE NAVY 30 SOME ODD YEARS IN A
 10:31:21 MANAGERIAL POSITION, I'M NOT SURE IF I'M SEARCHING FOR MONEY
 10:31:27 AT THIS TIME.
 10:31:27 I BELIEVE YOU ASKED ME ABOUT THE TIME REQUIREMENT THAT YOU
 10:31:31 HAVE.
 10:31:32 AS LONG AS YOU DON'T GO TOO FAR PAST 9, DOZE OFF, SHOULD BE
 10:31:37 OKAY.
 10:31:37 AND I DON'T NEED SANDWICHES AFTER 9:00.
 10:31:41 [LAUGHTER]
 10:31:42 I DID LISTEN CAREFULLY.
 10:31:47 >>Mayor McLain: THE TEN HOURS IS FLEXIBLE THAT YOU'VE GOT.
 10:31:50 ON --
 10:31:52 >> YEAH, ANYTIME YOU NEED ME IS FINE.
 10:31:54 I MAINLY DRIVE AROUND TO WHOEVER NEED HELP.
 10:31:58 IF YOU WENT TO THE ISLAND, ALLOWED TO GO TO THE ISLAND ONE
 10:32:02 WEEK AFTER IT WAS DEVASTATED.
 10:32:04 I HAVE QUITE A FEW PICTURES.
 10:32:05 A LOT OF PEOPLE DIDN'T KNOW WHAT TO DO NEXT.
 10:32:10 DIDN'T MIND SPENDING WEEKS OVER THERE HELPING THEM.

 10:32:13 AS I SAID, NOT TRYING TO GET JOB OR ANYTHING.
 10:32:17 BETWEEN WIFE AND A DISHWASHER AND BEING OUT OF THE HOUSE,
 10:32:24 KEEP MY MARRIAGE THAT WAY.
 10:32:25 >>Mayor McLain: YOU ARE A SMART MAN.
 10:32:27 ANY OTHER QUESTIONS?
 10:32:29 >>Mary Gibbs: I HAVE A QUESTION.
 10:32:30 MAY I ASK A QUESTION?
 10:32:31 ARE YOU FAMILIAR WITH OUR ARCHITECTURAL DESIGN STANDARDS?
 10:32:35 DO YOU HAVE AN OPINION ON THE ARCHITECTURE IN ESTERO?
 10:32:39 >> I DO HAVE AN OPINION, PROBABLY EVERYBODY DOES.
 10:32:43 I BELIEVE THE MAYOR ASKED THE QUESTION EARLIER.
 10:32:50 IT IS MY BELIEF BECAUSE I DO DESIGN CUSTOM HOMES, VERY LARGE
 10:32:55 ONE, DESIGNED ONE IN JACKSONVILLE, ABOUT 12,000 SQUARE FEET.
 10:32:58 WITH THAT IN MIND, IF WE HAVE SOME FORM OF A BOARD THAT
 10:33:04 WOULD RESTRICT WHAT YOU WANT ESTERO TO BE LIKE WOULD MAKE IT
 10:33:10 EASIER FOR PEOPLE TO SELECT.
 10:33:11 I CAN TELL YOU IN JOBS THAT I'M GETTING, TALKING TO PEOPLE
 10:33:15 IN FORT MYERS BEACH, A LOT OF PEOPLE TEND TO DECIDE THAT
 10:33:19 THEY WANT TO BE MORE LIKE KEY WEST, NOT SURE WHY, THEN
 10:33:28 DIFFERENT OPINION COMES UP.
 10:33:31 DOING A JOB RIGHT NOW FOR THE PERSON OUT OF PHILADELPHIA,
 10:33:36 PENNSYLVANIA, AND HE DOESN'T WANT THAT LOOK.

10:33:40 IF THE ISLAND DOESN'T COME UP SOONER OR LATER WITH SOME FORM
 10:33:45 OF A RESTRICTION OF WHAT THE LOOK SHOULD BE LIKE, WE'RE
 10:33:51 GOING TO HAVE A NICE HODGEPODGE.

10:33:54 IT'S GOING UP RIGHT NOW AS I GO OVER AND LOOK AT DIFFERENT
 10:33:58 THINGS.
 10:33:59 THERE IS A BOX BEING PUT ON TOP OF A PILING, THAT LOOKS LIKE
 10:34:02 A BOX ON TOP OF A PILING AND NEXT TO IT IS ACTUALLY --
 10:34:08 THREE, THREE AND A HALF MILLION DOLLARS HOME.
 10:34:11 NOT SURE WHO WILL BE HAPPY AT THE END, BUT IT'S GOING TO BE
 10:34:13 INTERESTING.
 10:34:13 >>Mary Gibbs: INSTEAD OF HODGEPODGE, WE CALL IT ECLECTIC.
 10:34:21 >> REMEMBER, I WAS RAISED WITH THE DINOSAURS, SO I MIGHT NOT
 10:34:25 REMEMBER ALL THE PROPER WORDING.
 10:34:28 >>Mary Gibbs: THANK YOU.
 10:34:32 >>Lori Fayhee: IF I COULD ASK OUR ATTORNEY A QUESTION.
 10:34:34 WHEN SOMEONE IS EMPLOYED ALREADY OR WORKS AS AN ARCHITECT OR
 10:34:44 A GENERAL CONTRACTOR, IS THERE ANY CONFLICT?
 10:34:48 >>Robert Eschenfelder: THE SAME FLORIDA CODE OF ETHICS FOR
 10:34:52 PUBLIC OFFICER, EMPLOYEE RULES ON ETHICS THAT APPLY TO YOU
 10:34:55 ALL WOULD APPLY TO OUR PLANNING BOARD MEMBERS.
 10:34:57 REALLY IT COMES DOWN TO THE SPECIAL PRIVATE GAIN OR LOSS
 10:35:01 TEST.
 10:35:01 IF A MATTER WAS COMING BEFORE THE PLANNING BOARD ON WHICH A
 10:35:06 MEMBER WAS WORKING, HAD A CONTRACT TO DESIGN IT, WHATNOT, HE
 10:35:12 OR SHE WOULD HAVE TO RECUSE THEMSELVES.
 10:35:14 IF IT'S GENERALLY IN THE VILLAGE OF ESTERO, IT DOESN'T
 10:35:16 MATTER.
 10:35:17 YOU CAN STILL BE OF A PROFESSION AND BY CALLING IT OUT IN

10:35:21 OUR CODE THAT WE WANT THESE TYPE OF PEOPLE, IT'S ALMOST A
 10:35:24 GIVEN THAT THEY ARE GOING TO BE WORKING IN THE VILLAGE.
 10:35:26 SO REALLY THE TEST IS, IS THE THING COMING BEFORE THE BOARD
 10:35:30 SOMETHING YOU ACTUALLY HAVE A FINANCIAL INTEREST IN ONE WAY
 10:35:32 OR THE OTHER.
 10:35:33 >>Lori Fayhee: THANK YOU MUCH.
 10:35:36 >> MAYBE I CAN HELP ANSWER THAT QUESTION, MAKE IT EASIER.
 10:35:39 PROBABLY FOR THE PAST 30 YEARS IN THE PRIVATE SECTOR I'VE
 10:35:43 NEVER BEEN EMPLOYED BY ANYONE.
 10:35:45 I OWN BOTH OF MY BUSINESSES.
 10:35:47 >>Lori Fayhee: UNDERSTAND.
 10:35:49 THANK YOU.
 10:35:50 >> NO PROBLEM.
 10:35:50 >>Mayor McLain: THANK YOU, AL.
 10:35:52 YOU HAVE A GREAT AFTERNOON.
 10:35:53 NEXT WE HAVE JEFF RIOPELLE.
 10:36:02 >> I THINK I TALK LOUD ENOUGH.
 10:36:05 CAN YOU HEAR ME WELL?

10:36:06 GOOD MORNING, BOARD AND COUNCIL, EVERYONE IN THE CHAMBER,
 10:36:11 LISTENING ONLINE, MY NAME IS JEFF RIOPELLE.
 10:36:14 I RESIDE AT 13410 VILLA DI PRESERVE LANE IN ESTERO, FLORIDA,
 10:36:18 33928.
 10:36:20 I INITIALLY APPLIED TO BE INTERESTED IN THIS POSITION DUE TO
 10:36:27 MY VAST EXPERIENCE AND KNOWLEDGE OF ESTERO.
 10:36:30 I MOVED TO ESTERO IN 2000.

10:36:34 ALMOST 25 YEARS AGO.
 10:36:36 BOUGHT MY FIRST HOME IN FOUNTAIN LAKES.
 10:36:38 I CURRENTLY RESIDE IN DISTRICT 7.
 10:36:43 BEEN BACK HERE FOR THREE YEARS IN THAT NEIGHBORHOOD.
 10:36:47 I'VE MOVED AROUND QUITE A BIT FOR WORK.
 10:36:50 BUT ESTERO AND SOUTHWEST FLORIDA HAS BEEN HOME TO ME FOR
 10:36:53 OVER 25 YEARS.
 10:36:54 ACTUALLY, I WAS MARRIED IN ESTERO AS WELL, SO PERSONALLY I'M
 10:37:01 PRETTY TIED HERE.
 10:37:03 MY SON IS STARTING SCHOOL HERE IN ESTERO.
 10:37:05 STARTED A FAMILY AT A VERY LATE AGE.
 10:37:08 HE'S JUST NOW STARTING IN A SCHOOL THAT'S AN ACADEMY OPENING
 10:37:14 UP HERE NEXT YEAR.
 10:37:15 BEEN IN BUSINESS IN REAL ESTATE DEVELOPMENT FOR OVER 25
 10:37:19 YEARS.
 10:37:19 I GRADUATED FROM MICHIGAN TECHNOLOGICAL UNIVERSITY WITH AN
 10:37:23 ENVIRONMENTAL ENGINEERING DEGREE IN '96.
 10:37:25 MOVED TO NAPLES IN '98 TO WORK FOR AN ENGINEERING FIRM,
 10:37:30 WilsonMiller.
 10:37:31 THEY WERE VERY INTEGRAL IN A LOT OF DEVELOPMENT AND GROWTH,
 10:37:34 PLANNING AND ZONING AS WELL, SURVEYING ACROSS ALL FLORIDA.
 10:37:40 I SERVED ON MANY BOARDS OVER THE PAST FEW DECADES IN A LOT
 10:37:46 OF DIFFERENT POSITIONS WITH HOAs, CONDOMINIUM
 10:37:50 ASSOCIATIONS, CDDs, BUILDER ASSOCIATIONS.
 10:37:56 I WAS ON THE KNIGHTS COLUMBUS, HEAD GRAND KNIGHT UP IN

10:38:02 MISSISSIPPI.
 10:38:03 SOME OF MY LARGEST CLIENTS WHEN I WAS IN THE CONSULTING
 10:38:06 BUSINESS WAS PLANNING AND ZONING, COUNTY BOARDS, UTILITY
 10:38:13 AUTHORITIES.
 10:38:13 SO I'M VERY FAMILIAR WITH HOW THE BOARDS RUN AND THE RULES
 10:38:20 OF ORDER AND FOLLOWING THE GUIDELINES THAT WE HAVE TO STICK
 10:38:23 WITHIN.
 10:38:23 I'VE HAD A VERY DIVERSE 25 YEARS, I'D SAY.
 10:38:30 I'VE ENJOYED IT.
 10:38:31 I WORKED FOR MULTIPLE PUBLICLY TRADED HOME BUILDERS, PRIVATE
 10:38:35 ENGINEERING SURVEYING ENVIRONMENTAL PROJECT MANAGEMENT
 10:38:37 CONSULTING FIRMS.
 10:38:38 I CURRENTLY HAVE MY OWN BUSINESS DOING REAL ESTATE,
 10:38:45 DEVELOPMENT CONSULTING, ALSO INVESTMENT PROPERTIES.

10:38:48 MY WIFE OWNS A HOME STAGING COMPANY THAT SHE'S JUST NOW
 10:38:52 STARTING HERE IN ESTERO, WHICH IS EXCITING NOW THAT HER SON
 10:38:55 IS OLD ENOUGH, SHE'S JUMPING BACK INTO THAT.
 10:38:58 I'VE HAD EXTENSIVE EXPERIENCE IN WRITING ARCHITECTURAL
 10:39:03 GUIDELINES, CONDO DOCS, HOA DOCS.
 10:39:06 CREATED CDDs LIKE I MENTIONED BEFORE.
 10:39:08 I'VE BEEN VERY BLESSED IN MY EXPERIENCES OVER THE PAST FEW
 10:39:13 DECADES WITH MASTER PLANNED COMMUNITIES.
 10:39:16 I'VE WORKED IN OVER TEN STATES AND MANAGED ENGINEERS,
 10:39:20 LANDSCAPE ARCHITECTS, ARCHITECTS, AS MARY MENTIONED EARLIER,
 10:39:24 NOT SUPERMAN BUT ACTUALLY MANAGED EVERY ONE OF THOSE.

10:39:32 FEEL FREE TO ANSWER ANY QUESTIONS THE BOARD MAY HAVE.
 10:39:36 >>Mayor McLain: ANY QUESTIONS?
 10:39:38 >>Vice-Mayor Ribble: HAVE YOU PRESENTED TO A PLANNING AND
 10:39:41 ZONING BOARD?
 10:39:42 >> ABSOLUTELY.
 10:39:42 >>Vice-Mayor Ribble: WHAT ARE SOME OF THE DIFFICULTIES YOU
 10:39:44 FIND TRYING TO GET YOUR IDEAS OVER TO THEM AND WHAT NEGATIVE
 10:39:50 FEEDBACK HAVE YOU GOTTEN?
 10:39:51 WHAT IS SOME OF THE CONTENTION YOU FOUND BETWEEN, ONE,
 10:39:56 PRESENTING, AND THE BOARD THEMSELVES?
 10:39:58 >> GREAT QUESTION.
 10:39:59 I WOULD ANSWER THAT MAYBE WITH A SPECIFIC ONE DOWN IN
 10:40:04 COLLIER COUNTY THAT I DID.
 10:40:07 IT SEEMED LIKE A LOT OF THE FEEDBACK THAT WAS COMING IN WAS
 10:40:10 NOT SPECIFIC TO WHAT THE ZONING WAS ABOUT.
 10:40:15 PEOPLE WERE THERE MORE INTERESTED IN WHAT IT WILL DO TO THE
 10:40:19 VALUE OF MY HOME RIGHT NEXT DOOR.
 10:40:21 I THINK WE DID A GOOD JOB WITH OUR CONSULTANT OF RELAYING
 10:40:28 THE FACT THAT WE WERE UTILIZING THE PLANNING AND ZONING OF
 10:40:33 WHAT WAS ALLOWED THERE, AND WE WERE USING THE HIGHEST AND
 10:40:36 BEST USE FOR THE PROPERTY, WHETHER IT WAS FROM DRAINAGE,
 10:40:39 ENVIRONMENTAL, TRAFFIC, VALUES OF HOMES WHICH REALLY DOESN'T
 10:40:43 FALL IN LINE WITH THAT, BUT I THINK WE DID A GOOD JOB OF
 10:40:49 ANSWERING ALL THE QUESTIONS OF THE NEIGHBORS.
 10:40:53 THEY JUST SEEMED TO ASK A LOT OF OTHER QUESTIONS THAT DON'T

10:40:56 PERTAIN TO ACTUALLY THE PLANNING AND ZONING BOARD, BUT WE
 10:41:01 STAYED THERE AND MET AND ANSWERED ALL THEIR QUESTIONS.
 10:41:05 I DON'T KNOW IF I'M ANSWERING YOUR QUESTION ALL THE WAY.
 10:41:07 >>Vice-Mayor Ribble: YES SO IF YOU WERE TO SIT ON THIS
 10:41:09 BOARD, YOU CAN UNDERSTAND WHERE THE PEOPLE ARE COMING FROM
 10:41:12 AND PROBABLY BE ABLE TO EXPLAIN TO THEM THROUGH YOUR
 10:41:17 EXPERIENCE HOW WHAT THE BOARD NEEDS TO DO IS NOT NECESSARILY
 10:41:22 WHAT THE RESIDENTS WANT.
 10:41:26 >> CORRECT.
 10:41:26 IT'S NOT A PERSONAL OPINION.

10:41:28 IT'S BASED ON WHAT THE RULES AND REGULATIONS ARE AND THAT'S
 10:41:30 WHAT WE'RE HERE TO VOTE ON.
 10:41:31 >>Vice-Mayor Ribble: THANK YOU, MR. RIOPELLE.
 10:41:35 >>Jim Ward: FIRST OF ALL, THANK YOU FOR COMING HERE AND YOUR
 10:41:37 PARTICIPATION.
 10:41:38 HAVING LIVED IN ESTERO FOR 20 YEARS AND SEEING THE
 10:41:41 DEVELOPMENT IN ESTERO, HOW WOULD YOU CHARACTERIZE IT FROM
 10:41:44 YOUR POSITION IN TERMS OF THE GOOD THINGS THAT HAVE HAPPENED
 10:41:48 AS WELL AS THE NEGATIVE THINGS THAT MAY HAVE HAPPENED?
 10:41:52 >> WELL, GREAT QUESTION, JIM.
 10:41:55 I WOULD SAY THAT MAYBE A LITTLE BIASED BECAUSE I AM SITTING
 10:42:00 ON THE DEVELOPMENT SIDE MOSTLY THROUGH MY CAREER.
 10:42:03 I THINK THE GROWTH HAS BEEN AMAZING IN MY OPINION FOR
 10:42:15 PARTICULARLY THE VILLAGE AND SEEING IT BE INCORPORATED WHILE
 10:42:18 I WAS OWNING A HOME HERE IN FOUNTAIN LAKES.

 10:42:21 AND BEING ABLE TO SEE IT ACROSS MULTIPLE STATES, NOT JUST
 10:42:25 WHERE I'M FROM, BUT ALSO UP UNTIL ABOUT A YEAR AGO I WAS
 10:42:29 MANAGING EIGHT STATES, SO I HAD OFFICES ALL OVER ALL THE
 10:42:34 STATES EAST OF MISSISSIPPI, REALLY.
 10:42:36 AND SEEING THE DIFFERENCE FROM WHAT WE'VE DONE HERE COMPARED
 10:42:40 TO OTHER AREAS, I JUST REALLY THINK IT'S A GREAT PLACE TO
 10:42:44 LIVE.
 10:42:44 THAT'S WHY WHEN I FOUND OUT -- WHEN WE FOUND OUT WE WERE
 10:42:48 HAVING A CHILD, WE DECIDED TO MOVE BACK HERE.
 10:42:50 WE HAD A SECOND HOME HERE AND WE DECIDED TO MAKE THIS OUR
 10:42:54 PERMANENT RESIDENCE THREE YEARS AGO.
 10:42:56 I THINK IT'S A GREAT PLACE AND I DON'T GET TO SEE ALL THE
 10:43:02 CONTENTIOUS STUFF BECAUSE I DON'T COME TO ALL THESE
 10:43:06 MEETINGS, BUT I THINK IT'S A GREAT PLACE TO LIVE.
 10:43:11 >>Jim Ward: THANK YOU.
 10:43:12 >>Mayor McLain: ANY OTHER QUESTIONS?
 10:43:14 >>George Zalucki: JEFF, THANK YOU FOR COMING TODAY.
 10:43:16 YOU HAVE AN IMPRESSIVE RESUM .
 10:43:18 I HAVE TWO QUESTIONS, THE SAME QUESTION I ASKED AL.
 10:43:20 WHAT IS YOUR MOTIVATION FOR BECOMING A BOARD MEMBER?
 10:43:23 NUMBER TWO, WHERE DO YOU SEE YOU STRONGEST FITTING INTO --
 10:43:28 YOUR STRONG POINT THAT YOU CAN CONTRIBUTE TO THE BOARD WITH
 10:43:31 ALL OF YOUR EXPERIENCE?
 10:43:33 >> THANKS FOR YOUR QUESTION.
 10:43:35 I SUGGEST THE REASON I'M HERE IS TO GIVE BACK.

 10:43:38 I'VE BEEN VERY BLESSED IN MY CAREER TO NOW BE HERE.
 10:43:43 I'M NOT RETIRED.
 10:43:44 I DO WORK, SO I DO HAVE A FOCUS ON, FIRST AND FOREMOST, MY
 10:43:50 FAMILY.
 10:43:51 AND THEN GROWING OUR BUSINESSES BUT IT'S GOING TO BE HERE
 10:43:55 LOCAL.

10:43:56 AS FAR AS THE SECOND PART OF THAT, OF WHAT I CAN BE MOST
 10:44:03 INVOLVED IN, I THINK I JUST HAVE VERY DIVERSE PART OF
 10:44:07 UNDERSTANDING OF THE ENGINEERING, ENVIRONMENTAL,
 10:44:10 ARCHITECTURE.
 10:44:10 I'VE DESIGNED LIKE I SAID MASTER PLANNING GOLF COURSE
 10:44:13 COMMUNITIES.
 10:44:14 I WAS THE ONE RESPONSIBLE FOR HIRING THE ARCHITECTS, DOING
 10:44:17 THE LANDSCAPE DESIGN FOR GOLF COURSES, CLUBHOUSES AND ALL
 10:44:20 THE ABOVE.
 10:44:22 SO I THINK I DON'T HAVE ONE SPECIFIC THING I WOULD SAY THAT
 10:44:27 I COULD BE SPECIFIC INTO, BUT MORE OF A VERY 30,000-FOOT
 10:44:31 VIEW OF UNDERSTANDING OF ALL OF IT.
 10:44:36 >>George Zalucki: THANK YOU.
 10:44:38 >>Mayor McLain: I'VE GOT A COUPLE HERE.
 10:44:39 ONE, YOU INDICATE TEN HOURS AVAILABILITY.
 10:44:43 DO YOU SEE ANY CONFLICTS WITH THESE MEETINGS AND YOUR WORK
 10:44:46 SCHEDULE?
 10:44:47 WILL YOU BE ABLE TO BALANCE BOTH?
 10:44:49 BECAUSE ATTENDANCE AT THE MEETINGS IS OBVIOUSLY THE FUNCTION

 10:44:53 OF THE POSITION.
 10:44:55 DO YOU HAVE ANY ISSUES YOU THINK THAT MIGHT CAUSE SOME
 10:44:57 CONFLICT?
 10:44:58 >> APPRECIATE THE QUESTION, MAYOR.
 10:44:59 I DON'T AT THE TIME.
 10:45:02 I HEARD LAST NIGHT, I WAS LISTENING IN, ABOUT IT BEING A
 10:45:06 THREE-YEAR COMMITMENT INSTEAD OF TWO.
 10:45:08 MY SON IS ABOUT TO TURN FOUR.
 10:45:10 THAT'S WHY I'M THINKING THE TWO-YEAR COMMITMENT WAS A GOOD
 10:45:13 COMMITMENT.
 10:45:13 BUT THREE YEARS GETS HIM INTO SOME THINGS THAT I'LL WANT TO
 10:45:18 BE THERE MORE FOR WHEN HE'S A LITTLE BIT OLDER.
 10:45:22 NO, I DON'T HAVE ANY BUSINESS IN ESTERO.
 10:45:23 WE RUN OUR BUSINESS OUT OF OUR HOME OFFICE IN ESTERO.
 10:45:27 BUT AS FAR AS THE TIME, I SEE MOST OF IT IS IN THE LATER
 10:45:31 AFTERNOON TO EVENINGS AND I KNOW HOW TO MANAGE MY TIME WELL.
 10:45:34 I MANAGED MULTIPLE STATES AND MANY PEOPLE AND WAS ABLE TO
 10:45:40 JUGGLE THAT IN.
 10:45:42 I CAN CERTAINLY HANDLE THAT.
 10:45:43 >>Mayor McLain: I HAVE ANOTHER QUESTION FOR YOU.
 10:45:45 I'VE GOTTEN SEVERAL COMMENTS OVER THE YEARS FOR THE VILLAGE.
 10:45:51 ONE, THE PROCESS IS CUMBERSOME.
 10:45:55 IT'S LABORIOUS, TAKES TIME.
 10:45:57 I THINK ANY VILLAGE WOULD PROBABLY HAVE THAT FROM DEVELOPERS
 10:46:03 BECAUSE MONEY IS MADE BY TIME AND WHEN TIME GETS EXTENDED,

 10:46:07 THE MONEY GETS DISBURSED DIFFERENTLY.
 10:46:09 I'VE HAD COMMENTS -- MARY, DON'T FALL OFF YOUR CHAIR -- THAT

10:46:15 THE PROCESS NEEDS MORE COMMUNITY INPUT.
 10:46:21 AND THERE ARE PEOPLE THAT COME TO THE DESIGN REVIEW BOARD,
 10:46:24 BUT WHAT'S BEEN ASKED OF ME IS TO LOOK AT CREATING AN
 10:46:33 OPPORTUNITY FOR DEVELOPERS THAT ARE DEVELOPING SHOPPING
 10:46:37 CENTER, WHATEVER THEY ARE GOING TO DEVELOP IN HERE, PRIOR TO
 10:46:40 COMING TO THE DESIGN REVIEW BOARD THAT THEY SPONSOR A PUBLIC
 10:46:46 INFORMATION MEETING AHEAD, AND HAVE TO ADVERTISE THAT, SAY,
 10:46:51 HEY, WE'LL BE TALKING ABOUT XYZ DEVELOPMENT.
 10:46:55 FIVE PEOPLE MAY SHOW UP.
 10:46:57 TEN MAY SHOW UP, OR HUNDREDS MAY SHOW UP.
 10:47:00 DEPENDING ON THE PROJECT.
 10:47:02 FROM YOUR EXPERIENCE -- I'LL TELL YOU FROM OUR EXPERIENCE, I
 10:47:07 LIKE TO SEE THE INTERACTION OF PEOPLE, LIKE THE WOODFIELD
 10:47:12 DEVELOPMENT.
 10:47:12 THERE WAS GREAT DISCUSSION WITH THE NEIGHBORHOOD THAT
 10:47:15 BORDERED THAT DEVELOPMENT, 43 ACRES OR WHATEVER, WHERE THE
 10:47:19 OTHER DEVELOPMENT OFF OF ESTERO AND 41 WHERE TEXAS ROADHOUSE
 10:47:24 IS, THAT WAS A VERY -- AND I THINK THAT WAS BEFORE WE BECAME
 10:47:28 A CITY.
 10:47:29 I GUESS IT WAS -- MAYBE JUST ON THE EDGE OF THAT.
 10:47:32 THERE WAS RESISTANCE OF THE DEVELOPER AND THEN THEY
 10:47:39 EVENTUALLY LISTENED TO THE FOLKS AND I THINK THEY CAME UP
 10:47:41 WITH A NICE DEVELOPMENT.

10:47:42 QUESTION TO YOU, DO YOU LOOK AT ADDING ANOTHER STEP TO A
 10:47:45 BUILDER, IS DEVELOPER COMING INTO THE VILLAGE OF ESTERO
 10:47:48 HAVING AN OPEN DISCUSSION WITH BASIC PLANS THAT THEY ARE
 10:47:54 GOING TO COME AND DO?
 10:47:55 YOU TALKED ABOUT ZONING AND ALL THAT, YOU'LL GET EMOTIONS IN
 10:48:00 THOSE KIND OF MEETINGS THAT IT COULD BE AN ISSUE.
 10:48:04 WHAT ARE YOUR THOUGHTS ON THOSE KIND AND ANOTHER STEP IN THE
 10:48:08 DEVELOPMENT PROCESS POTENTIALLY.
 10:48:10 >> GREAT THOUGHTS, MAYOR.
 10:48:12 I'LL GO BACK TO WHAT VICE-MAYOR AND I WERE TALKING ABOUT IS
 10:48:18 WE DID WHAT'S CALLED A DESIGN CHARRETTE WITH PUBLIC INPUT.
 10:48:23 WE FELT THAT IT WOULD HELP EXPEDITE OUR ZONING REVIEW SO
 10:48:31 THAT THE PUBLIC COMMENT WEREN'T THERE IN THE PUBLIC FORUM.
 10:48:35 IT WAS IN A DIFFERENT DESIGN CHARRETTE.
 10:48:37 WE DID IT AT A CHURCH.
 10:48:39 WE THOUGHT IT WOULD BE BETTER TO MAYBE NOT HAVE AS MANY
 10:48:42 CURSE WORDS GOING AROUND.
 10:48:46 AND IT WORKED OUT WONDERFULLY.
 10:48:47 IT WAS DOWN IN COLLIER COUNTY.
 10:48:48 PROJECT CALLED MADISON VILLAGE RIGHT OFF OF DAVIS BOULEVARD.
 10:48:53 THIS IS 20 YEARS AGO.
 10:48:54 IT JUST WORKED OUT VERY WELL.
 10:48:55 NOT TOO MUCH FOOD.
 10:48:56 DIDN'T WANT THEM STAYING TOO LONG.

10:48:58 IT SEEMED TO WORK OUT WELL.

10:49:00 AND I WOULD BE PROBABLY ON BOARD IF YOU WANT MY PERSONAL
 10:49:04 OPINION ON HAVING THAT INITIAL STEP.
 10:49:07 I THINK THAT INITIAL STEP MAY SAVE NOT ONLY THE PLANNING
 10:49:11 ZONING AND DESIGN BOARD, BUT ALSO THE COUNCIL TIME IN THE
 10:49:15 FUTURE WITH PUBLIC COMMENT.
 10:49:17 >>Mayor McLain: THANK YOU.
 10:49:18 APPRECIATE IT.
 10:49:18 NO OTHER QUESTIONS, THANK YOU FOR YOUR TIME.
 10:49:22 >>Mary Gibbs: I HAVE A QUESTION.
 10:49:23 MAY I ASK A QUESTION?
 10:49:23 I THINK YOU CLARIFIED THAT YOU'RE STILL DOING THE REAL
 10:49:28 ESTATE CONSULTING WORK BUT NOT IN ESTERO.
 10:49:32 WHAT ABOUT THE LAND ENTITLEMENT WORK?
 10:49:36 ARE YOU DOING ANY OF THAT STILL?
 10:49:38 >> I'M ACTUALLY NOT A LICENSED ENGINEER.
 10:49:41 NEVER HAVE BEEN THANKFULLY, I THINK, IN MY PERSONAL OPINION.
 10:49:47 BUT I'M NOT DOING ANYTHING IN ESTERO AT THE TIME AND I WOULD
 10:49:50 THINK THAT IF I DID, I WOULD BE ABLE TO RECUSE MYSELF FROM
 10:49:54 ANY VOTING ON THAT.
 10:49:56 >>Mary Gibbs: THANK YOU.
 10:49:57 JUST WANTED TO CLARIFY.
 10:49:58 >> SURE.
 10:49:59 THANK YOU FOR YOUR TIME.
 10:50:00 APPRECIATE IT.
 10:50:00 >>Mayor McLain: THANK YOU, JEFF.

10:50:01 APPRECIATE IT.
 10:50:02 NEXT UP WE HAVE DEB WASZAK WELCOME.
 10:50:09 >> THANK YOU, GOOD MORNING.
 10:50:10 I'M DEB WASZAK, 19727 VILLA ROSA LOOP.
 10:50:15 MY FAMILY ALSO OWNS A PLACE AT SPRING RUN AT THE BROOKS.
 10:50:19 WE HAVE BEEN COMING TO ESTERO SINCE 2010 BEFORE IT WAS
 10:50:23 INCORPORATED.
 10:50:24 LAST YEAR WE SOLD OUR HOME IN LIBERTYVILLE, ILLINOIS, AND
 10:50:28 NOW WE ARE HERE FULL-TIME.
 10:50:30 I SPENT THE LAST 20-PLUS YEARS IN MUNICIPAL MANAGEMENT.
 10:50:35 I WORKED FOR THE MOST DISTRESSED COMMUNITY IN LAKE COUNTY
 10:50:38 WHERE THEIR GOALS WERE ECONOMIC DEVELOPMENT, BLIGHT BUSTING
 10:50:44 AND CODE ENFORCEMENT.
 10:50:45 I WORKED FOR THE WEALTHIEST COMMUNITY IN LAKE COUNTY WHERE
 10:50:49 THEY WANTED NOTHING TO DO WITH ECONOMIC DEVELOPMENT, BUT
 10:50:52 THEY HAD SOME REALLY INTERESTING ZONING.
 10:50:55 SO WHEN -- SO WHEN YOU DROVE THROUGH THE COMMUNITY, YOU
 10:51:09 DIDN'T EVEN KNOW YOU WERE IN A RESIDENTIAL AREA.
 10:51:11 AND THEN I WORKED IN THE COMMUNITY THAT'S RIGHT IN THE
 10:51:15 MIDDLE, SO I DID A FULL TOUR OF DUTY OF MUNICIPAL MANAGEMENT

10:51:21 IN ILLINOIS, WHICH ISN'T EASY.
 10:51:24 I UNDERSTAND THE ECONOMIC, SOCIAL, AND POLITICAL REALITIES
 10:51:29 OF RUNNING A MUNICIPALITY.
 10:51:31 I UNDERSTAND THE HARD WORK THAT THE STAFF PUTS IN CRAFTING
 10:51:35 THE PACKETS THAT ALL OF YOU HAVE TO READ AND THAT THE BOARDS

 10:51:38 HAVE TO READ TO MAKE SURE THAT YOU MAKE INFORMED DECISIONS.
 10:51:42 WHAT I'M NOT, I'M NOT A PLANNER.
 10:51:47 I'M NOT AN ARCHITECT.
 10:51:48 I'M NOT A LAND USE ATTORNEY.
 10:51:50 I'M NOT AN ENGINEER.
 10:51:52 I'M JUST A SIMPLE GAL WITH SOME RELEVANT EXPERIENCE, AND YOU
 10:51:58 CAN RETIRE FROM YOUR PROFESSION, BUT YOU CAN'T RETIRE FROM
 10:52:02 YOUR PURPOSE OR YOUR PASSION.
 10:52:03 SO I'M HERE TO THROW MY HAT IN THE RING AND TRY TO HELP THE
 10:52:08 BOARD CONTINUE ESTERO ON ITS TRAJECTORY OF BEING THE
 10:52:14 PROSPEROUS AND LAND OF PARADISE.
 10:52:18 I'LL YIELD TO YOUR QUESTIONS.
 10:52:22 >>Mayor McLain: ANY QUESTIONS FROM COUNCIL?
 10:52:26 >>George Zalucki: DEB, THANK YOU SO MUCH.
 10:52:28 AND THANK YOU FOR YOUR PUBLIC SERVICE.
 10:52:30 YOU'VE GOT YEARS OF PUBLIC SERVICE, WHICH I THINK WE ALL
 10:52:33 RESPECT AND APPRECIATE.
 10:52:33 SO THANK YOU.
 10:52:34 MUCH ALONG THE LINES OF SOME OF THE OTHER QUESTIONS I ASKED
 10:52:38 VERY SIMILAR, IS IT SAFE TO SAY YOU WANT TO GIVE BACK,
 10:52:42 WHAT'S YOUR PURPOSE, WHAT'S YOUR DIRECTION, WHERE DO YOU SEE
 10:52:44 YOURSELF FITTING ON THE BOARD AND WHAT WOULD YOU BRING TO
 10:52:47 THE TABLE AS YOUR STRONG POINT?
 10:52:49 >> THANK YOU.
 10:52:49 I CAN'T PLAY PICKLEBALL ALL DAY BECAUSE I'LL GET HURT.

 10:52:57 I HAVE TO DO SOMETHING THAT IS PURPOSEFUL, KEEPS MY MIND
 10:53:00 ENGAGED.
 10:53:00 I THINK WHAT I WOULD BRING TO THE BOARD IS MAYBE A GLOBAL
 10:53:05 PERSPECTIVE OF LAND USE AND DEVELOPMENT.
 10:53:09 LIKE I SAID, I'M NOT IN THE WEEDS.
 10:53:11 I'VE ALWAYS WHEN I WAS IN MUNICIPAL MANAGEMENT, I RELIED ON
 10:53:14 TAP AND THE ATTORNEYS AND THE PLANNERS AND SO ON.
 10:53:16 I DO BRING TO THE TABLE EXPERIENCE.
 10:53:19 LIKE I SAID, I DID A FULL TOUR DUTY.
 10:53:22 I'VE BEEN IN VERY DIFFERENT COMMUNITIES AND I MIGHT BE ABLE
 10:53:25 TO HELP WITH SOME QUESTIONS.
 10:53:28 YOU DON'T KNOW WHAT YOU DON'T KNOW.
 10:53:30 I THINK IT'S IMPORTANT TO BE ABLE TO ASK SOME SPECIFIC
 10:53:35 QUESTIONS TO EXTRACT THE INFORMATION THAT'S NECESSARY FOR
 10:53:38 THE BOARD TO MAKE DECISIONS.
 10:53:43 >>Jim Ward: AGAIN, THANK YOU FOR YOUR SERVICE TO THE

10:53:46 COMMUNITY AND BEING HERE.
 10:53:49 IN THE POSITION YOU HAD AS VILLAGE ADMINISTRATOR, DID YOU
 10:53:52 HAVE AN OPPORTUNITY TO WORK WITH PRIOR ZONING BOARDS AND
 10:53:56 PARTICIPATE IN THAT PROCESS?
 10:53:59 >> YEAH, IN ALL OF MY POSITIONS, THERE WERE PLANNING AND
 10:54:03 ZONING BOARDS AND ZONING BOARDS OF APPEALS, AND AS -- IT'S
 10:54:07 BASICALLY A CITY MANAGER POSITION.
 10:54:09 WE DO WORK WITH THOSE BOARDS.
 10:54:12 WE DID HAVE A COUPLE OF BIG DEVELOPMENTS WHERE WHEN THE

 10:54:16 MAYOR ASKED THE QUESTION OF THE PREVIOUS GENTLEMAN ABOUT
 10:54:20 TIME, I'VE LEARNED THAT TIME KILLS ALL DEALS, BUT ON THE
 10:54:23 OTHER SIDE OF THE COIN, WE HAVE HAD THOSE COMMUNITY MEETINGS
 10:54:27 BEFOREHAND.
 10:54:28 WE WENT FOR BIGGER DEVELOPMENTS THAT IMPACT THE COMMUNITY.
 10:54:32 ONE WAS HISTORIC HOTEL.
 10:54:34 WE HAD A LOT OF COMMUNITY MEETINGS WITH THAT AND WE ALSO HAD
 10:54:38 COMMUNITY MEETINGS FOR A BIG PARK DEVELOPMENT.
 10:54:41 DOES THAT ANSWER YOUR QUESTION?
 10:54:44 >>Jim Ward: JUST TO FOLLOW UP ON IT, ONE OF THE THINGS THE
 10:54:47 PLANNING ZONING BOARD HAS A CHALLENGE WITH AS WELL AS THIS
 10:54:50 COUNCIL IS SORT OF MANAGING THE RELATIONSHIP OF THE
 10:54:55 DEVELOPERS, THE COMMUNITY AND THE VILLAGE REQUIREMENTS AND
 10:54:59 TRYING TO BALANCE THAT.
 10:55:00 FROM A VILLAGE ADMINISTRATOR POSITION, CAN YOU GIVE ME YOUR
 10:55:05 THOUGHTS ON THAT?
 10:55:08 >> YEAH, IT'S ALSO -- IT IS A VERY DELICATE SITUATION AND
 10:55:12 DIFFICULT TO BALANCE, BUT IT WAS -- WHAT WAS HELPFUL AND THE
 10:55:18 ONE DEVELOPMENT I BROUGHT UP EARLIER WHERE WE DID HAVE
 10:55:21 COMMUNITY INPUT, THAT WAS REALLY IMPORTANT, AND IT WAS A
 10:55:24 PACKED, STANDING ROOM ONLY ROOM WHERE THE DEVELOPER GOT TO
 10:55:30 VOICE WHAT WAS HAPPENING AND TOOK SOME SUGGESTIONS AND
 10:55:33 ACTUALLY RAN WITH THOSE SUGGESTIONS THAT NO ONE HAD THOUGHT
 10:55:36 OF, WHICH WAS ADDING GLAMPING TO THE DEVELOPMENT AND
 10:55:42 ALLOWING, MAKING SURE THAT WHAT HE WAS DEVELOPING WAS PART

 10:55:47 OF THE CHARACTER AND THE FABRIC OF THE COMMUNITY.
 10:55:50 SO BASICALLY A LOT OF COLLABORATION.
 10:55:58 >>George Zalucki: JUST ONE QUICK FOLLOW-UP, HOW DO YOU FEEL
 10:56:02 ABOUT OUR LAND DEVELOPMENT CODE?
 10:56:03 DO YOU SEE THE THEME OF ESTERO SOMETHING THAT YOU CAN WRAP
 10:56:06 YOUR ARMS AROUND AND SAY I CAN SUPPORT THIS, LOOKING
 10:56:10 HISTORICALLY, WHAT OUR COMMISSION, WHAT OUR BOARD HAS DONE
 10:56:14 AND THE THEME OF OUR COMMUNITY.
 10:56:16 ARE YOU IN SYNC WITH THAT?
 10:56:18 >> I AM IN SYNC WITH IT, OTHERWISE I WOULDN'T MAKE THIS MY
 10:56:22 FULL-TIME HOME.
 10:56:23 I DO THINK, THOUGH, YOU HAVE TO PAY ATTENTION TO WHAT'S

10:56:25 HAPPENING WITH THE TRENDS AND BE MODERN BUT YOU DON'T WANT A
 10:56:29 SPACESHIP BUILT IN YOUR COMMUNITY THAT DOESN'T GO WITH THE
 10:56:33 REST OF WHAT THE COMMUNITY LOOKS LIKE AND THE MISSION AND
 10:56:37 THE VISION OF THE VILLAGE.
 10:56:44 >>Lori Fayhee: DO YOU HAVE FLEXIBILITY WITH THE HOURS YOU'RE
 10:56:47 WILLING TO VOLUNTEER?
 10:56:48 MARY WORKS A LOT OF HOURS.
 10:56:53 >> I KNOW.
 10:56:54 >>Mary Gibbs: BUT I GET PAID, SO IT'S OKAY.
 10:56:57 >> YES, I DO.
 10:57:01 >>Lori Fayhee: THANK YOU.
 10:57:01 >>Mayor McLain: MARY, I'M NOT GOING TO SKIP YOU THIS TIME,
 10:57:04 DO YOU HAVE QUESTIONS?

 10:57:05 >>Mary Gibbs: I HAVE A COMMENT BECAUSE YOU MADE THE COMMENT
 10:57:07 ABOUT PICKLEBALL.
 10:57:08 I JUST WANTED TO MENTION THAT AT PLANNING ZONING AND DESIGN
 10:57:11 BOARD, I THINK OUR BIGGEST CROWD, OVERFLOW CROWDS HAD TO DO
 10:57:15 WITH PICKLEBALL CASES, JUST FYI.
 10:57:22 >> WHEN I WAS WORKING, SOMETIMES WE NEEDED THE PICKLEBALL
 10:57:26 COURTS FOR OTHER ACTIVITIES, AND I COULD CANCEL SANTA CLAUS
 10:57:32 AND IT WAS OKAY.
 10:57:33 BUT IF YOU CANCELED PICKLEBALL OR CHANGED IT, IT WAS AN
 10:57:36 ISSUE.
 10:57:36 >>Mayor McLain: YEAH, THERE IS A LOT OF PASSION, OBVIOUSLY
 10:57:39 THE NOISE IS THE BIG DEAL.
 10:57:41 AND WE'VE GOT 43 HOAs HERE TRYING TO PACK IN PICKLEBALL IN
 10:57:46 AN AREA THAT WAS MASTERMINDED TO DRAW DOLLARS INTO THE
 10:57:50 POCKET OF THE DEVELOPER.
 10:57:51 IT'S TOUGH TO FIT THOSE IN AND EVEN WITH PADDLES AND BALLS
 10:57:56 AND ALL THAT, IT STILL HAS A NOISE FACTOR IN THERE.
 10:57:59 THERE IS A LOT OF EMOTION AT THESE MEETINGS IF YOU'VE SEEN
 10:58:03 THEM.
 10:58:03 I THINK THAT WILL BE ONGOING.
 10:58:04 THE GOOD NEWS IS THE VILLAGE IS UNDER-- HAS UNDERTAKEN AN
 10:58:09 ENTERTAINMENT AREA, HOPEFULLY 20, 21 PICKLEBALL COURTS THAT
 10:58:15 WILL BE HIGH END AND THE BETTER PLAYERS WILL GET TO GO AND
 10:58:18 FIND SOME REAL COMPETITION MAYBE OUT OF THEIR NEIGHBORHOODS.
 10:58:22 WE APPRECIATE YOUR COMMENTS.

 10:58:24 THANK YOU VERY MUCH FOR TAKING THE TIME TO BE HERE TODAY.
 10:58:26 >> THANK YOU.
 10:58:29 >>Mayor McLain: NEXT WE HAVE LAUREN WILLISON.
 10:58:37 >> GOOD MORNING, EVERYONE.
 10:58:38 MY NAME IS LAUREN WILLISON.
 10:58:40 9840 HORN LANE HERE IN ESTERO.
 10:58:42 I'VE RESIDED SINCE 2018.
 10:58:44 AS YOU CAN SEE BY MY RESUM , MY CAREER HAS BEEN IN

10:58:48 EDUCATION, HIGHER EDUCATION.
 10:58:50 AND THROUGHOUT THAT TIME IN HIGHER EDUCATION, I WAS ABLE TO
 10:58:53 BE A PART OF THE COMMUNITIES AND THE UNIVERSITIES THAT I
 10:58:56 SERVED, BUILDING THE COMMUNITIES, REALLY GETTING TO HAVE SAY
 10:59:00 IN WHAT WAS GOING ON WHERE PEOPLE WORKED, LIVED, AND
 10:59:03 CONTRIBUTED.
 10:59:03 AND THAT WAS REALLY SPECIAL TO ME.
 10:59:05 AS I STEPPED BACK FROM MY CAREER TO BE AT HOME WITH MY TWO
 10:59:08 LITTLE KIDS WHO ARE THREE AND ONE, ABOUT TO BE FOUR AND TWO,
 10:59:12 WHICH I'M HAVING A HARD TIME WITH, I'M MISSING THAT PART OF
 10:59:14 MY LIFE PROFESSIONALLY AND PERSONALLY TO BE A PART OF MY
 10:59:18 COMMUNITY, HAVING SOME SAY, BEING ABLE TO CONTRIBUTE IN A
 10:59:23 WAY, SO GIVING BACK TO THE COMMUNITY THAT I LIVE IN.
 10:59:26 SO I AM APPLYING FOR THIS SO I CAN CONTRIBUTE AND GIVE BACK.
 10:59:31 I HAVE A LITTLE EXTRA TIME SINCE I'M AT HOME AND STEPPED
 10:59:34 BACK FROM MY CAREER.
 10:59:35 I AM BORN AND RAISED IN SOUTHWEST FLORIDA.

 10:59:37 GREW UP IN CAPE CORAL, WENT TO FLORIDA GULF COAST UNIVERSITY
 10:59:41 WHERE I MET MY HUSBAND, SO ESTERO HAS A VERY SPECIAL PLACE
 10:59:44 IN MY HEART BECAUSE I HAVE A LOT OF CORE MEMORIES MADE RIGHT
 10:59:48 HERE IN THIS COMMUNITY.
 10:59:49 IT REALLY IS IMPORTANT FOR ME TO BE ABLE TO GIVE BACK AND BE
 10:59:53 A PART OF THAT.
 10:59:54 I KNOW I'M NOT A TRADITIONAL PERSON THAT IS COMING BEFORE
 10:59:58 YOU TO ASK TO BE ON THIS BOARD.
 11:00:00 I'M NOT AN ARCHITECT OR ANYBODY IN CONSTRUCTION.
 11:00:02 BUT I DEFINITELY WANT TO SERVE AND I WANT TO REPRESENT THE
 11:00:07 COMMUNITY MEMBERS THAT MAYBE ARE NOT RETIRED, THAT HAVE
 11:00:10 FAMILIES, THAT ARE STILL WORKING AND STILL IN THE EARLY
 11:00:14 PARTS OF THEIR CAREER RAISING THEIR FAMILIES.
 11:00:17 I WANT TO BE ABLE TO PROVIDE SOME FEEDBACK FROM THAT
 11:00:20 PERSPECTIVE AND SPEAK FOR THOSE INDIVIDUALS.
 11:00:23 I'VE NEVER PRESENTED IN FRONT OF A ZONING BOARD.
 11:00:25 I'VE NEVER GONE BEFORE ANYONE TO PRESENT A PROJECT, BUT I
 11:00:28 DEFINITELY AM A MEMBER OF A COMMUNITY THAT HAS SEEN A LOT OF
 11:00:32 GROWTH, THAT IS EXCITED TO BE A PART OF WHAT ESTERO IS GOING
 11:00:35 TO BECOME.
 11:00:37 BECAUSE IT IS A SPECIAL PLACE, AND YOU CAN DEFINITELY SEE
 11:00:40 THE FEELING WHEN YOU COME HOME TO ESTERO AT LEAST FOR ME, I
 11:00:44 FEEL IT'S DIFFERENT FROM ANYWHERE IN SOUTHWEST FLORIDA.
 11:00:47 MY WHOLE FAMILY LIVES IN CAPE CORAL AND I DECIDED TO LIVE
 11:00:51 HERE BECAUSE I THINK THAT THIS IS A SPECIAL COMMUNITY.

 11:00:53 ANY QUESTIONS THAT ANYONE HAS FOR ME, I'M HAPPY TO ANSWER.
 11:01:05 >>Jim Ward: ARE YOU CURRENTLY EMPLOYED?
 11:01:07 >> NO, I'M NOT.
 11:01:08 ABOUT A YEAR AND A HALF NOW I'VE BEEN AT HOME WITH MY TWO

11:01:11 KIDS.
 11:01:11 >>Mayor McLain: ARE YOU TRYING TO GET AWAY FROM THE KIDS?
 11:01:13 [LAUGHTER]
 11:01:13 HE'S TRYING TO GET AWAY FROM THE DISHWASHER.
 11:01:18 >> WELL, ACTUALLY, THE DISHWASHER IS PROBABLY MORE OF WHERE
 11:01:21 I WOULD LIKE TO GET AWAY FROM.
 11:01:23 NO, BUT I THINK THAT, YOU KNOW, SOMETHING THAT I DIDN'T
 11:01:27 THINK THAT I WOULD MISS, YOU KNOW, WHEN YOU'RE WORKING, YOU
 11:01:29 ARE IN THE TRENCHES OF YOUR CAREER, YOU REALLY THINK ABOUT
 11:01:32 IT, OH, I CAN'T WAIT UNTIL I CAN GET A BREAK.
 11:01:34 AND WHEN YOU GET THE BREAK AND YOU STEP INTO MOM LIFE,
 11:01:38 SOMETIMES YOU REALIZE, WOW, I REALLY DO MISS BEING OUT THERE
 11:01:42 AND HAVING AN IMPACT.
 11:01:43 THAT'S SOMETHING THAT I'M LOOKING TO ACCOMPLISH PERSONALLY
 11:01:47 HERE BUT ALSO REPRESENT THOSE WHO MAY BE IN THE SAME
 11:01:51 POSITION THAT I'M IN.
 11:01:53 >>Mayor McLain: GIVE YOU JUST A QUESTION ON THIS.
 11:01:55 OBVIOUSLY YOU HAVE GREAT COMMUNICATION SKILLS AND YOU'RE
 11:02:00 ALSO FROM FLORIDA GULF COAST UNIVERSITY.
 11:02:03 >> I AM, YES.
 11:02:04 >>Mayor McLain: ONE OF THE THINGS WE CONTINUE TO TRY TO DO,

 11:02:07 IS HOW DO WE GET THE TALENT THAT'S COMING OUT OF FLORIDA
 11:02:10 GULF COAST TO CONTINUE TO BE IN HERE AND CONTRIBUTE TO THE
 11:02:13 FABRIC OF THE VILLAGE HERE?
 11:02:16 IT'S EXTREMELY IMPORTANT.
 11:02:18 I THINK WE'RE MAKING PROGRESS.
 11:02:20 YOU'RE A GOOD EXAMPLE OF THAT.
 11:02:21 WHEN I LOOK, AND YOU PROBABLY LOOKED AT SOME OF THE PLANNING
 11:02:26 AND ZONING BOARDS, MAYBE WATCH THEM, THE ROLE THERE IS
 11:02:32 TECHNICAL IN NATURE BECAUSE WE RULE BASED ON THE FACTS OF
 11:02:39 THE ZONING.
 11:02:40 THERE'S NOT EMOTION.
 11:02:43 A GENTLEMAN TALKED ABOUT SOMEBODY PUT A HOUSE ON STILTS AND
 11:02:46 THE OTHER GUY HAS GOT A GREAT DESIGN, WE'RE REALLY DEALING
 11:02:51 WITH FACT AND LAW IN HERE.
 11:02:52 THE QUESTION I HAD FOR YOU WOULD BE, HOW DO YOU MAKE THAT
 11:02:57 TRANSITION?
 11:02:57 IT'S IMPORTANT TO GET YOUR PERSPECTIVE RELATIVE TO DESIGNS
 11:03:03 AND THE LIKE, BUT WE ALSO HAVE TO MAKE SURE THAT WHAT WE'RE
 11:03:07 ABOUT TO APPROVE AT THE PLANNING ZONING LEVEL IS LEGAL SO WE
 11:03:13 DON'T GET SUED, WHICH IS THE POSSIBILITY.
 11:03:16 HOW WOULD YOU SEE YOURSELF MAKING THAT TRANSITION?
 11:03:19 >> WELL, I THINK THIS IS RELATABLE TO WHAT I HAD DONE
 11:03:22 PREVIOUSLY, DIRECTOR OF ADMISSIONS, I HAVE TO ADHERE TO THE
 11:03:26 RULES THAT THE STATE PROVIDES, THAT THE UNIVERSITY NEEDS IN
 11:03:29 A CERTAIN STUDENT THAT THEY ARE LOOKING FOR.

11:03:31 YOUR HEARTSTRINGS GO OUT TO PEOPLE AND YOU WANT TO BE ABLE
 11:03:33 TO PROVIDE, YOU KNOW, A GO-BETWEEN, BUT SOMETIMES THE LAW IS
 11:03:39 WHAT IT IS AND THE RULES ARE WHAT THEY ARE AND YOU HAVE TO
 11:03:42 KIND OF STICK TO THAT AND PROVIDE EMPATHY TO THOSE WHO MAY
 11:03:45 NOT AGREE, BUT IT'S IMPORTANT TO ADHERE TO THE THINGS THAT
 11:03:48 ARE LAID OUT IN FRONT OF YOU.
 11:03:50 IT IS WHAT IT IS.
 11:03:51 IT'S BLACK AND WHITE, ESPECIALLY WHEN IT COMES TO THE LAW.
 11:03:54 IT DOESN'T MEAN THAT, YOU KNOW, THERE ISN'T A MIDDLE GROUND
 11:03:56 WHERE THERE IS A LITTLE BIT OF WIGGLE ROOM WHERE YOU CAN
 11:03:59 MAKE CONCESSIONS FOR PEOPLE TO BE HAPPY.
 11:04:03 I THINK WHERE YOU HAVE OPPORTUNITY TO BE FLEXIBLE, YOU MIGHT
 11:04:06 BE ABLE TO TAKE SOME LEEWAY THERE.
 11:04:07 BUT WHEN IT COMES TO LAW, AND IF IT IS WHAT IT IS, YOU HAVE
 11:04:11 TO STAY IN THE TERMS AND CONDITIONS THAT ARE SET OUT IN
 11:04:15 FRONT OF YOU.
 11:04:16 I'VE HAD TO DO THAT THROUGHOUT MY CAREER BECAUSE SOMETIMES
 11:04:21 YOU WANT TO BEND THE RULES BUT YOU CAN'T.
 11:04:24 >>Mayor McLain: THANK YOU FOR YOUR ANSWER TO THAT.
 11:04:26 I DO THINK THAT HOW WE COMMUNICATE THE RULES AND REGULATIONS
 11:04:32 IN A FAIR AND EQUITABLE WAY TO PEOPLE WHERE THEY CAN
 11:04:36 UNDERSTAND IT COULD GET EMOTIONS SOMETIMES OUT OF WHY WE'RE
 11:04:41 MAKING THIS DECISION.
 11:04:42 IF WE CAN BE CLEAR IN THAT COMMUNICATION WHERE IT DOESN'T
 11:04:45 COME ACROSS THAT WE'RE INSULTING THEIR INTELLIGENCE AND THE

 11:04:49 LIKE I THINK IS EXTREMELY IMPORTANT.
 11:04:53 >> WELL, I THINK THAT WITH TOPICS LIKE THIS WHEN PEOPLE ARE
 11:04:55 TALKING ABOUT THEIR HOME VALUES, THEIR COMMUNITY, THEY ARE
 11:04:57 VERY EMOTIONAL, BECAUSE THIS IS A PLACE THEY HAVE CHOSEN TO
 11:05:00 LIVE.
 11:05:00 THEY HAVE CHOSEN TO MAYBE PUT A LOT OF THEIR INVESTMENT
 11:05:03 INTO, THEIR TIME, THEIR ENERGY, THEIR BUSINESS, SO I THINK
 11:05:06 IT'S IMPORTANT TO HEAR WHAT PEOPLE HAVE TO SAY AND
 11:05:09 EXPLAINING TO THEM, YOU KNOW, THE PARAMETERS WE'RE GIVEN,
 11:05:14 SOMETIMES THERE'S NOT MUCH WE CAN DO BECAUSE IT'S STIPULATED
 11:05:19 ALREADY.
 11:05:20 HOWEVER, LETTING PEOPLE HAVE THEIR SAY AS FAR AS GETTING
 11:05:23 THEIR OPINION OUT THERE I THINK IS VERY IMPORTANT AND IT'S
 11:05:26 VALID.
 11:05:26 BECAUSE THE COMMUNITY IS WHO WE ALL SERVE.
 11:05:29 REGARDLESS OF OUR ROLE, WE ARE ALL A PART OF THIS COMMUNITY,
 11:05:34 SO I THINK IT'S IMPORTANT TO HEAR FROM THEM.
 11:05:36 >>Mayor McLain: THANK YOU SO MUCH.
 11:05:39 >>George Zalucki: LAUREN, THANK YOU SO MUCH.
 11:05:40 I'M NOT GOING TO ASK THE SAME QUESTION BECAUSE YOU MADE IT
 11:05:43 REALLY CLEAR WHY YOU WANT TO BE ON THE BOARD.
 11:05:45 YOU'VE GOT PASSION FOR YOUR COMMUNITY.

11:05:47 >> YES, I DO.
 11:05:48 >>George Zalucki: THANK YOU FOR THAT.
 11:05:50 I WANT TO TALK ABOUT YOUR TIME WITH FGCU, DIRECTOR OF

 11:05:53 COMMUNITY ENGAGEMENT.
 11:05:54 DO YOU HAVE ANY SUCCESS STORIES OR EXAMPLES OF WHAT YOU DID
 11:05:57 CONNECTING COMMUNITY WITH UNIVERSITY DURING YOUR TENURE?
 11:06:00 >> SURE.
 11:06:01 WHILE I WAS AT FGCU, I ACTUALLY WORKED IN THE COLLEGE OF
 11:06:04 EDUCATION.
 11:06:04 THE COMMUNITY ENGAGEMENT ASPECT WAS MORE EDUCATION RELATED.
 11:06:07 SO THAT WAS MY JOB WAS TO KIND OF PARTNER THE COLLEGE OF
 11:06:11 EDUCATION, FGCU, WITH THE SCHOOL DISTRICTS, WITH PRIVATE
 11:06:14 SCHOOLS, WITH COMMUNITY.
 11:06:16 HAD DEGREES IN EDUCATION THAT WERE ON COMMUNITY ENGAGEMENT
 11:06:19 RELATED, SO MAYBE WORKING AT A MUSEUM IN EDUCATION, NOT
 11:06:23 SPECIFICALLY IN A CLASSROOM.
 11:06:24 IT WAS REALLY MY JOB TO GO OUT THERE AND BEAT THE STREET TO
 11:06:27 MAKE THOSE CONNECTIONS BUT ALSO RECRUIT STUDENTS TO COME IN
 11:06:30 AS FUTURE TEACHERS.
 11:06:31 SO WE DID SEE SOME GROWTH IN OUR ENROLLMENT AND I THINK THAT
 11:06:34 SPEAKS TO THE DIFFERENT RELATIONSHIPS AND THE THINGS THAT I
 11:06:38 WAS ABLE TO GO OUT AND FACILITATE.
 11:06:41 SO GROWTH AND ENROLLMENT MEANS THAT THERE ARE MORE
 11:06:44 OPPORTUNITIES, THAT THE MESSAGE IS GETTING OUT THERE.
 11:06:46 WE DID END UP HAVING I THINK OVER A HUNDRED DIFFERENT
 11:06:49 COMMUNITY RELATIONSHIPS OUTSIDE OF THE SCHOOL DISTRICTS.
 11:06:52 SO THOSE ARE VERY IMPORTANT WHEN YOU'RE TRYING TO BUILD JOB
 11:06:57 OPPORTUNITIES FOR STUDENTS OR INTERNSHIPS OR EVEN HAVING

 11:07:00 BOARDS THAT HELP BUILD CURRICULUM AND PROVIDE FEEDBACK ABOUT
 11:07:07 YOUR GRADUATE.
 11:07:08 I GUESS THAT WOULD BE SUCCESS.
 11:07:09 MY OTHER EXPERIENCE AT FLORIDA POLYTECHNIC MIGHT BE MORE
 11:07:15 RELEVANT.
 11:07:15 I WAS THE 25th EMPLOYEE AT THAT UNIVERSITY.
 11:07:18 SO I WAS THERE FROM THE GROUND UP.
 11:07:20 BUILT ALL THE POLICIES, BUILT ALL THE PROCEDURES, DID ALL OF
 11:07:23 THAT FOR ADMISSIONS.
 11:07:25 SERVED ON THE STATE FLORIDA ADMISSIONS BOARD.
 11:07:29 REALLY HAD A LOT OF INVOLVEMENT FROM LIKE THE GROUND UP IN
 11:07:33 THAT SENSE.
 11:07:34 SINCE THIS COMMUNITY IS STILL DOING A LOT OF BUILDING, I
 11:07:37 THINK THAT THAT EXPERIENCE REALLY WOULD SERVE ME WELL IN
 11:07:42 THIS ROLE.
 11:07:44 >>George Zalucki: THANK YOU VERY MUCH.
 11:07:44 >>Mayor McLain: ANY OTHER QUESTIONS?
 11:07:45 MARY, DO YOU HAVE ANY QUESTIONS.

11:07:48 >>Mary Gibbs: I WAS GOING TO ASK HER WHAT SHE THINKS ABOUT
 11:07:51 PICKLEBALL.
 11:07:52 [LAUGHTER]
 11:07:53 >> I DON'T REALLY DO THE PICKLEBALL STUFF.
 11:07:55 A LOT OF MY EXERCISE IS WALKING OUTSIDE WITH MY KIDS.
 11:07:59 MY EXPERIENCE IS MORE ON THE SIDEWALK WHILE MY DAUGHTER
 11:08:03 RIDES HER SCOOTER AND I PUSH A STROLLER WITH MY SON.

 11:08:06 I DON'T GET A LOT OF OPPORTUNITY TO DO ANY PICKLEBALL, BUT I
 11:08:09 WAS NEVER INTO TENNIS.
 11:08:10 I DON'T HAVE A DOG IN THAT FIGHT.
 11:08:13 >>Mary Gibbs: THANK YOU.
 11:08:14 >>Mayor McLain: THANK YOU SO VERY MUCH.
 11:08:16 >> THANK YOU ALL.
 11:08:17 >>Mayor McLain: WHERE WE ARE, WE'VE BEEN FORTUNATE THAT
 11:08:24 WE'VE TALKED TO A LOT OF NEW FOLKS TO APPLY.
 11:08:27 WE ARE NOW GOING TO GO INTO EXISTING BOARD FOR THEM.
 11:08:30 I CAN TELL YOU THAT FROM MY EXPERIENCE THIS MORNING, I AM SO
 11:08:36 APPRECIATIVE OF ALL THE APPLICANTS THAT HAVE COME HERE.
 11:08:41 I THINK THEY MADE OUR JOB VERY DIFFICULT IN THAT I THINK
 11:08:44 THERE'S SOME REALLY TALENTED FOLKS THAT ARE APPLYING FOR
 11:08:51 THIS AND IT'S REALLY REWARDING FOR THE VILLAGE TO BE ABLE TO
 11:08:54 HAVE THAT KIND OF TALENT THAT RESIDES IN HERE.
 11:08:57 I WANT TO THANK ALL THE NEW FOLKS FOR COMING IN HERE AND
 11:09:02 TALKING WITH US AND ANSWERING OUR QUESTIONS.
 11:09:04 THAT'S NOT TO SLIGHT OUR EXISTING BOARD.
 11:09:08 WE'VE GOT A VERY SUBSTANTIAL SLATE OF FOLKS IN HERE THAT I
 11:09:13 THINK ALL OF YOU KNOW THEM, BUT IT'S GOING TO BE GREAT TO
 11:09:17 HEAR FROM THEM ALSO.
 11:09:18 FIRST ON THAT IS GOING TO BE ANTHONY GARGANO.
 11:09:23 HE'S ON A VIDEO, HOPEFULLY.
 11:09:24 WELCOME, ANTHONY.
 11:09:27 CAN YOU HEAR US?

 11:09:28 >>Tammy Duran: IT'S PREMADE.
 11:09:30 YOU'RE JUST GOING TO LISTEN.
 11:09:31 >>Mayor McLain: OH, THIS IS A VIDEO.
 11:09:32 OKAY.
 11:09:35 >> GOOD MORNING.
 11:09:37 MY NAME IS ANTHONY GARGANO. FOR THOSE OF YOU WHO HAVE NOT
 11:09:41 YET MET ME, I SERVE AS THE VICE-CHAIR FOR THE VILLAGE OF
 11:09:46 ESTERO PLANNING ZONING AND DESIGN BOARD.
 11:09:50 I'M SORRY I CAN'T BE WITH YOU THERE IN PERSON THIS MORNING
 11:09:55 AND I DO APPRECIATE THE ACCOMMODATION BY THE COUNCIL TO
 11:09:58 PARTICIPATE WITH THIS VIDEO.
 11:10:00 A LITTLE BIT OF HISTORICAL PERSPECTIVE, I WAS ORIGINALLY
 11:10:06 APPOINTED TO THE THEN VILLAGE PLANNING AND ZONING BOARD IN
 11:10:10 APRIL OF 2016.

11:10:13 SUBSEQUENTLY, COUNCIL DISSOLVED THAT BOARD AND THE THEN
 11:10:21 DESIGN REVIEW BOARD.
 11:10:22 IN FAVOR OF MERGING THE FUNCTIONS OF THOSE TWO BOARDS INTO A
 11:10:26 SINGLE BOARD.
 11:10:27 I WAS APPOINTED TO SERVE ON THAT BOARD AND I CONTINUE TO
 11:10:34 SERVE THERE TODAY.
 11:10:35 I'VE BEEN A FULL-TIME RESIDENT HERE IN ESTERO SINCE 2014.
 11:10:40 I'VE OWNED PROPERTY IN LIGHTHOUSE BAY AT THE BROOKS SINCE
 11:10:44 2010.
 11:10:45 I MOVED DOWN IN 2014 FROM NEW JERSEY WHERE I HAD SERVED ON
 11:10:53 THE WASHINGTON TOWNSHIP ZONING BOARD OF ADJUSTMENT.

 11:10:56 I SERVED ON THAT BOARD FOR TEN YEARS.
 11:10:58 MY FINAL FIVE YEARS ON THAT BOARD I WAS THE BOARD CHAIR.
 11:11:02 FROM AN EDUCATIONAL PERSPECTIVE, I HAVE BOTH AN
 11:11:07 UNDERGRADUATE DEGREE AND AN MBA FROM ST. JOSEPH'S UNIVERSITY
 11:11:11 IN PHILADELPHIA.
 11:11:13 I'M ALSO A GRADUATE OF THE TUCK EXECUTIVE PROGRAM AT
 11:11:18 DARTMOUTH COLLEGE, THE EXECUTIVE MANAGEMENT PROGRAM AT
 11:11:24 BABSON COLLEGE, AND THE EXECUTIVE PROGRAM AT SONY INSTITUTE
 11:11:30 IN TOKYO.
 11:11:32 I'VE ALSO SERVED -- I'M A VETERAN.
 11:11:36 SERVED FOR FOUR YEARS ON ACTIVE DUTY WITH THE U.S. AIR
 11:11:40 FORCE.
 11:11:40 BY A PROFESSIONAL BACKGROUND, MANY YEARS SENIOR VICE
 11:11:46 PRESIDENT AT SONY.
 11:11:47 I TOOK EARLY RETIREMENT FROM SONY TO BECOME THE CEO OF A
 11:11:52 START-UP WHICH WAS INVOLVED IN HIGH-DEFINITION TELEVISION.
 11:11:57 UPON SELLING THAT START-UP, I THEN WENT INTO A KIND OF SEMI
 11:12:03 RETIREMENT MODE.
 11:12:04 I WROTE A MONTHLY COLUMN FOR THE INDUSTRY -- TOP INDUSTRY
 11:12:10 MAGAZINE AND I DID SOME OCCASIONAL CONSULTING.
 11:12:15 I REALLY ENJOY MY WORK ON THE PLANNING ZONING AND DESIGN
 11:12:19 BOARD.
 11:12:20 I SPENT SEVERAL YEARS DURING MY TIME ON THAT BOARD WORKING
 11:12:26 ON THE COMPREHENSIVE PLAN FOR THE VILLAGE, WHICH THIS
 11:12:30 COUNCIL SUBSEQUENTLY ADOPTED.

 11:12:33 I'M VERY PROUD OF THE WORK I DO ON THE PLANNING ZONING AND
 11:12:41 DESIGN BOARD TO HELP KEEP ESTERO THE DESIRABLE, ATTRACTIVE
 11:12:52 COMMUNITY THAT IT IS AND THAT ITS RESIDENTS WANT IT TO BE.
 11:12:59 I LOOK FORWARD TO THE OPPORTUNITY TO CONTINUE MY WORK ON THE
 11:13:03 BOARD.
 11:13:04 THANK YOU FOR YOUR TIME THIS MORNING.
 11:13:06 REALLY APPRECIATE IT.
 11:13:10 >>Mayor McLain: WELL, WE CAN'T ASK ANY QUESTIONS.
 11:13:14 I'VE GOT ONE FOR MARY, BASED ON WHAT I'VE GOT IN FRONT OF
 11:13:17 ME.

11:13:18 ANTHONY, WAS HE ONE OF OUR ORIGINAL BOARD MEMBERS?
 11:13:22 I GUESS WHEN WE TRANSITIONED -- CAN YOU GIVE ME A LITTLE
 11:13:26 HISTORY AND TIMING WITH HIM?
 11:13:29 >>Mary Gibbs: YEAH, HE WAS -- I BELIEVE HE WAS ON THE
 11:13:33 PLANNING AND ZONING BOARD FROM THE START.
 11:13:37 I'M TRYING TO REMEMBER BECAUSE WHEN I STARTED HERE IN 2015,
 11:13:42 WE ACTUALLY HAD A COUPLE OF DESIGN REVIEW BOARD MEETINGS AND
 11:13:46 THERE WERE SOME PRIOR MEMBERS THAT I DIDN'T KNOW.
 11:13:49 I BELIEVE HE WAS ON FROM THE BEGINNING.
 11:13:52 HE AND I THINK SCOTTY WOOD HAVE BEEN ON SINCE THE BEGINNING.
 11:13:57 WHEN WE MERGED, THEY WERE REAPPOINTED TO THE NEW COMMITTEE.
 11:14:03 >>Mayor McLain: DO YOU KNOW IF HE WAS INVOLVED IN THE ECCL
 11:14:06 AND THE WALMART SITUATION?
 11:14:09 >>Mary Gibbs: I DON'T KNOW IF HE WAS ON THE ECCL BEFORE.
 11:14:12 THAT WAS BEFORE INCORPORATION WHEN THE ECCL LOOKED AT

 11:14:16 WALMART AND SOME OF THOSE PROJECTS.
 11:14:19 THAT MAY HAVE BEEN MORE OF THE DESIGN REVIEW BOARD AT THE
 11:14:22 TIME BECAUSE THEY LOOKED -- THE PREDECESSOR OF OUR DESIGN
 11:14:27 REVIEW BOARD WAS THE ESTERO EDRC I THINK THEY CALLED IT.
 11:14:32 AND IT WAS A COMMITTEE, I KNOW, FOR EXAMPLE, JIM WALLACE WAS
 11:14:36 ON THAT, AND THEY LOOKED AT -- THEY DEALT WITH THE WALMART
 11:14:40 PEOPLE ON THE DESIGN.
 11:14:41 SO I THINK IT WAS REALLY MORE OF THOSE PREDECESSOR DESIGN
 11:14:44 REVIEW BOARD MEMBERS.
 11:14:46 >>Mayor McLain: THANK YOU.
 11:14:47 COUNCIL HAVE ANY QUESTIONS FOR MARY THAT SHE CAN HELP?
 11:14:54 >>Lori Fayhee: MARY, DOES HE LIVE IN BONITA SPRINGS?
 11:14:57 I SEE ON THE SECOND PAGE IT SAYS THAT.
 11:14:59 >>Mary Gibbs: I BELIEVE HE LIVES IN LIGHTHOUSE BAY.
 11:15:04 >>Mayor McLain: THAT'S WHAT IT SAYS.
 11:15:07 >>Lori Fayhee: ON THE SECOND PAGE, IT SAYS SOMETHING COAST
 11:15:11 ROAD.
 11:15:15 >>Mayor McLain: THERE'S CONFUSION WITH THE ZIP CODE THERE, I
 11:15:17 THINK.
 11:15:17 >>Mary Gibbs: I CAN VERIFY.
 11:15:19 BUT I'M PRETTY SURE HE LIVES IN LIGHTHOUSE BAY.
 11:15:24 >>Mayor McLain: WELL, WE CAN'T ASK ANY MORE QUESTIONS SO
 11:15:27 WE'LL GO TO JIM.
 11:15:29 I SEE JIM IS HERE TODAY, TATOOLE.
 11:15:32 HE'S HERE, RIGHT?

 11:15:35 SORRY, JIM.
 11:15:39 I SHOOK HANDS WITH YOU EARLIER BUT IT'S BEEN A LONG MORNING.
 11:15:43 >> GOOD MORNING, COUNCIL MEMBERS.
 11:15:45 I'M JIM TATOOLE.
 11:15:47 I LIVE AT 8524 VIA LUNGOMARE CIRCLE IN ESTERO IN RAPALLO.
 11:15:55 WHILE IT'S NAMED LUNGOMARE CIRCLE, WHICH IT MEANS ALONG THE

11:15:59 SEA SHORE, BUT THERE'S NO SEA SHORE IN RAPALLO, I CAN TELL
 11:16:03 YOU THAT.
 11:16:04 >>Mary Gibbs: SOMETIMES WHEN IT FLOODS, THERE'S SOME WATER.
 11:16:09 >> I CAME DOWN TO THIS AREA IN 2008 AS A SNOWBIRD FOR A FEW
 11:16:17 YEARS AND TRANSITIONED TO FULL-TIME IN '12.
 11:16:22 I'VE BEEN HERE IN THE ESTERO AREA, SPECIFICALLY IN RAPALLO,
 11:16:26 ALL THAT TIME.
 11:16:27 I WAS FORTUNATE ENOUGH TO BE ABLE TO GET INTRODUCED TO DON
 11:16:32 ESLICK FROM A VERY -- THE MOMENT I FIRST CAME DOWN HERE WE
 11:16:38 HAD SIMILAR INTERESTS.
 11:16:40 BECAUSE OF THAT, I BECAME INVOLVED IN ECCL WITH HIM AND
 11:16:44 EVENTUALLY BECAME THE DIRECTOR OF COMMUNITY DEVELOPMENT IN
 11:16:47 ECCL.
 11:16:48 WATCHED THE GROWTH OF THIS COMMUNITY MORPHING FROM A
 11:16:55 VOLUNTEER ORGANIZATION AND PHASING INTO AN ACTUAL VILLAGE
 11:17:00 AND THE EFFORT THAT THE PEOPLE TOOK TO CREATE THIS VILLAGE
 11:17:03 IS JUST AMAZING.
 11:17:05 SOMETHING THAT NEVER HAPPENED IN THE STATE OF FLORIDA WAS A
 11:17:10 COMMUNITY THAT WANTED TO GET ORGANIZED, PETITIONED FOR IT,

 11:17:15 AND HAD IT APPROVED THE FIRST TIME THAT THEY WENT THROUGH
 11:17:19 THE COUNCIL.
 11:17:21 WITH 85% COMMUNITY DEVELOPMENT APPROVAL.
 11:17:25 SO IT SHOWS WHAT THE COMMUNITY AROUND HERE FEELS ABOUT BEING
 11:17:30 INCORPORATED.
 11:17:33 THERE WAS A LITTLE ULTERIOR MOTIVE TO THAT, BECAUSE BONITA
 11:17:37 SPRINGS WANTED TO ANNEX ESTERO AND THE PEOPLE THOUGHT THEY
 11:17:40 WOULD RATHER GOVERN THEMSELVES THAN BE GOVERNED UNDER
 11:17:44 BONITA.
 11:17:45 THAT'S KIND OF THE BACKGROUND OF WHERE I WAS ABLE TO BE
 11:17:51 TUTORED BY I SAY THE MASTER.
 11:17:54 I SAY THE MASTER RESPECTFULLY BECAUSE DON TAUGHT US RESPECT
 11:17:59 FOR THE LAND, FOR THE ENVIRONMENT, FOR THE OPEN SPACE AND
 11:18:03 YET FOR THE FEELINGS OF THE PEOPLE WHO WANTED TO COME DOWN
 11:18:06 HERE AND LIVE HERE, HARMONIOUSLY BLENDING DEVELOPMENT AND
 11:18:14 COMMUNITY AND PROTECTION OF THE ENVIRONMENT.
 11:18:15 THAT'S MY BACKGROUND AND THE PHILOSOPHY THAT I WAS RAISED IN
 11:18:19 THROUGH DON.
 11:18:20 I DO HAVE TO GIVE HIM ALL THE CREDIT FOR IT.
 11:18:24 EDUCATION-WISE, I CAME FROM CHICAGO THROUGH A CHICAGO HIGH
 11:18:30 SCHOOL, TECHNICAL PROFESSIONAL HIGH SCHOOL COURSE.
 11:18:36 WENT TO ROSE-HULMAN INSTITUTE OF TECHNOLOGY IN TERRE HAUTE,
 11:18:43 INDIANA, A SMALL ENGINEERING SCHOOL.
 11:18:44 GRADUATED AS A MECHANICAL ENGINEER AND ALSO AS A SECOND
 11:18:49 LIEUTENANT AS A COMBAT ENGINEER.

 11:18:51 I WAS FORTUNATE ENOUGH TO BE ABLE TO GO TO GERMANY FOR A FEW
 11:18:56 YEARS AND SERVE THE COUNTRY, PROTECTING YOU PEOPLE THROUGH

11:19:01 OUR MAINTENANCE OF THE IRON CURTAIN.
 11:19:03 VERY INTERESTING JOB.
 11:19:05 AND IT SHOWED US HOW WE HAD TO PROTECT OUR RIGHTS IN THE
 11:19:10 WORLD, AND WE DID IT AND I SAY THAT WE'RE VERY FORTUNATE TO
 11:19:15 BE AMERICANS.
 11:19:16 MY CAREER AS FAR AS WHERE WE WENT FROM THE ARMY, I WAS
 11:19:24 FORTUNATE ENOUGH TO GET A FULL SCHOLARSHIP AND GO TO
 11:19:28 NORTHWESTERN UNIVERSITY AND GET AN MBA IN PRODUCTION
 11:19:31 MANAGEMENT, USE THAT TALENT TO GO INTO A MULTITALENTED,
 11:19:37 MULTIFACETED REAL ESTATE CONSTRUCTION DEVELOPMENT COMPANY.
 11:19:43 THAT HAS BEEN MY CAREER THROUGHOUT MY LIFE.
 11:19:46 THIS IS AN INTERESTING ONE, TALK ABOUT BEING ON BOTH SIDES
 11:19:57 OF THE PODIUM HERE, ONE OF MY CLIENTS WAS A NATIONAL
 11:20:05 MULTI-COMPANY THAT OWNED CEMETERIES THROUGHOUT THE UNITED
 11:20:13 STATES.
 11:20:15 AND THIS IS SOMETHING THAT YOU NEVER EVEN THINK ABOUT, BUT
 11:20:18 THE CEMETERIES WERE DEVELOPED OUT IN THE COUNTRY OUTSIDE OF
 11:20:22 THE CITY LIMITS OF MOST AREAS WHERE THEY WOULDN'T BE
 11:20:27 INTRUSIVE TO THE COMMUNITY.
 11:20:29 BUT AS THE DEVELOPMENT GREW IN ALL THESE COMMUNITIES, WE
 11:20:33 FOUND THAT THE CEMETERIES ENDED UP BEING IN THE PRIME
 11:20:36 LOCATIONS OF THESE NEW SUBDIVISION DEVELOPMENTS.
 11:20:41 SO THAT CREATED A PROBLEM BOTH WITH THE COMMUNITY HAVING THE

 11:20:46 CEMETERY IN THE MIDDLE OF A COMMUNITY DEVELOPMENT AREA AND
 11:20:49 THE CEMETERY COMPANY TRYING TO FIGURE OUT WHAT TO DO WITH
 11:20:52 IT.
 11:20:53 SO MY JOB WAS TO BE A LAND USE CONSULTANT, WHICH REQUIRED
 11:21:00 GOING TO THE COMMUNITIES, MEETING WITH THEM, DISCUSSING WHAT
 11:21:04 THEY HAD, WHAT WE HAD, AND HOW TO MELD THEM TOGETHER.
 11:21:09 AND THIS TOOK ME THROUGH ALL OF THE COUNTRY.
 11:21:14 WE HAD DEVELOPMENTS IN CALIFORNIA, IN FLORIDA, IN MINNESOTA,
 11:21:19 OHIO, ILLINOIS AS AN EXAMPLE OF FAR-SPREAD PLACES THAT
 11:21:25 CEMETERIES WERE BEING DEVELOPED INTO COMMUNITY DEVELOPMENTS.
 11:21:30 THIS DEVELOPED INTO, INSTEAD OF BEING CEMETERIES, IT BECAME
 11:21:36 MULTIFAMILY UNITS, COMMERCIAL SHOPPING CENTERS, INDUSTRIAL
 11:21:41 PARKS.
 11:21:44 SO IN THAT ASPECT, I HAD TO GO BEFORE THE COUNCIL, ALL THESE
 11:21:50 DIFFERENT LOCATIONS AND TRY TO CREATE A MELTING OF THE TWO
 11:21:54 DIFFERENT USES.
 11:21:57 A PHILOSOPHY THAT WAS USED WAS THAT IF YOUR COMMUNITY, YOU
 11:22:01 KNOW WHAT YOU WANT TO DO WITH IT, YOU HAVE A FEELING HOW YOU
 11:22:04 WOULD LIKE TO SEE ITS GROWTH, WE HAVE SOME PROPERTY HERE AND
 11:22:08 WE WOULD LIKE TO BE ABLE TO USE IT TO HELP YOU CREATE WHAT
 11:22:10 YOU WANT TO HAVE IN YOUR COMMUNITY.
 11:22:12 AND THAT WAS OUR PHILOSOPHY.
 11:22:14 AND I THINK THAT'S THE PHILOSOPHY THAT PREVAILED, ESPECIALLY
 11:22:20 DOWN HERE IN ESTERO.

11:22:23 AS DON SHOWED US, WE HAD THE CONFLICT OF OPEN SPACE, OF
 11:22:32 WETLANDS, AND TRANSPORTATION AND PROBLEMS OF CROWD AND
 11:22:38 DEVELOPMENT.
 11:22:39 WE DON'T WANT YOU TO DEVELOP HERE BECAUSE WE CAME HERE SO WE
 11:22:43 WOULD BE AWAY FROM DEVELOPMENT, AND YET THE PEOPLE COME DOWN
 11:22:46 HERE BECAUSE THEY WANT TO BE DOWN HERE BECAUSE OF ALL OF THE
 11:22:50 -- WITH THE WEATHER AND EVERYTHING ELSE THAT GOES WITH IT.
 11:22:52 THAT'S WHERE WE CAME FROM.
 11:22:57 BEING ON THE DEVELOPMENT BOARD, AS THE CITY BECAME A
 11:23:05 REALITY, THEN WE HAD CONFLICT OF THE PEOPLE WHO WERE IN ECCL
 11:23:12 TO BECOME GOVERNMENT INSTEAD OF JUST THE COMMUNITY
 11:23:16 ORGANIZATION, AND THAT WORKED OUT BEAUTIFULLY.
 11:23:18 AND IN THAT TRANSITION, I CAME FROM BEING DIRECTOR OF
 11:23:21 COMMUNITY DEVELOPMENT AND CAME INTO THE DESIGN REVIEW BOARD.
 11:23:27 THAT'S WHERE I'M AT TODAY AND I'M ASKING FOR YOU TO BE ABLE
 11:23:29 TO ALLOW ME TO CONTINUE DOING THE WORK THAT I'VE BEEN TRYING
 11:23:33 TO DO, WHICH I'VE ENJOYED AND I THINK WE'VE BEEN DOING A
 11:23:37 GOOD JOB FOR THE COMMUNITY UP TO THIS POINT.
 11:23:40 IN THAT LAST REGARD, THE BOARD, WHEN IT BECAME ORGANIZED AS
 11:23:49 A VILLAGE WAS REQUIRED TO HAVE A LAND PLAN, SO IT TOOK A
 11:23:53 COUPLE OF YEARS TO DEVELOP ONE.
 11:23:55 SO THE BOARD -- OUR BOARD WORKED WITH THE VILLAGE AND WITH
 11:23:59 THE COUNCIL TO CREATE THE LAND PLAN FOR ESTERO, GOT IT
 11:24:05 APPROVED, AND THAT'S WHAT WE'RE FUNCTIONING UNDER NOW AND I
 11:24:09 THINK VERY SUCCESSFULLY.
 11:24:11 THE CONFLICT IS HAVING A TUSCANY DEVELOPMENT AND OLD-FLORIDA
 11:24:21 DEVELOPMENT, TRYING TO MAKE THEM MERGE.
 11:24:24 I THINK WHAT'S HAPPENED IS THAT BY THE DIRECTION OF THE
 11:24:30 BOARD MEETING WITH THE PEOPLE WHO ARE THE DEVELOPERS COMING
 11:24:32 INTO THIS AREA, THERE'S BEEN A VERY SUCCESSFUL UNIFICATION
 11:24:37 OF THE TWO.
 11:24:40 IN ONE INSTANCE IN THE PAST, WE HAD AN ARCHITECT THAT CAME
 11:24:44 HERE AND WANTED TO DO A COMMERCIAL DEVELOPMENT AND CAME OUT
 11:24:48 TO BE LIKE A BOX.
 11:24:50 THEY WERE JUST LOOKING -- WE WANT TO PUT A BOX AND GET A LOT
 11:24:54 OF RENT OUT OF IT.
 11:24:55 AND THE BOARD SAID WE THINK THAT YOU SHOULD RETHINK THIS AND
 11:24:58 MAYBE YOU SHOULD BE LOOKING AT A LITTLE MORE AMPLIFICATION
 11:25:03 OF DESIGN.
 11:25:04 AND HE CAME BACK, THIS FELLOW WAS FROM CALIFORNIA AND HE
 11:25:08 MADE FOUR OR FIVE TRIPS HERE WHEN HE FINALLY GOT APPROVED.
 11:25:11 WHEN HE GOT APPROVED, HE THANKED THE BOARD FOR TAKING HIM
 11:25:18 FROM JUST AN ORDINARY DESIGN TO A SPECIAL DESIGN TO HE SAID
 11:25:23 EVENTUALLY A MASTERPIECE.
 11:25:24 SO THAT'S WHAT HAPPENED WITH THE COORDINATION BETWEEN THE
 11:25:29 DEVELOPERS COMING IN HERE, WORKING WITH THE BOARD AND LIKE

11:25:34 LAST NIGHT WAS A PERFECT EXAMPLE OF TRYING TO GET TWO
 11:25:39 SCHOOLS COMING HERE.
 11:25:40 THEY WANT THE SCHOOLS.
 11:25:42 WE WANT TO BE ABLE TO TAKE CARE OF THE KIDS.
 11:25:44 WE HAVE TRAFFIC PROBLEMS THAT WE HAVE TO SOLVE WITH THE

 11:25:46 COMMUNITY.
 11:25:47 WE HAVE TO SEE HOW THEY FIT WITH THE NEIGHBORHOOD AND IF
 11:25:49 THEY MELD TOGETHER AND THAT'S THE PURPOSE OF THE BOARD AND
 11:25:52 IT'S BEEN VERY SUCCESSFUL TO THIS POINT.
 11:25:55 THAT'S ALL I COULD TELL YOU IS THAT I'VE ENJOYED WHAT I'M
 11:25:59 DOING AND LOOK FORWARD TO DOING SOME MORE.
 11:26:02 >>Mayor McLain: THANK YOU, JIM.
 11:26:03 WE APPRECIATE, ONE, YOUR DEDICATION OVER THE YEARS, PLUS A
 11:26:07 GOOD HISTORY LESSON I THINK FOR ALL OF US IN THIS ALSO.
 11:26:12 I'LL OPEN IT UP FOR ANY QUESTIONS.
 11:26:13 JIM WARD.
 11:26:14 >>Jim Ward: JIM, THANK YOU FOR YOUR SERVICE.
 11:26:17 WHAT HAVE YOU SEEN AS THE MOST CHALLENGING DEVELOPMENT TYPES
 11:26:22 OF ISSUES THAT YOU'VE SEEN COME BEFORE THE PLANNING AND
 11:26:25 ZONING BOARD OVER THE YEARS?
 11:26:27 >> WELL, THE SUPERFICIAL PORTION OF IT IS DESIGN BECAUSE THE
 11:26:32 QUESTION IS, HOW DO WE MAKE THIS PROJECT MEET THE REST OF
 11:26:36 THE DESIGN OF THE CITY.
 11:26:39 AND THERE IS A CONFLICT HERE BECAUSE THIS IS WHERE I COME
 11:26:42 IN.
 11:26:42 AN ARCHITECT IS A PROFESSIONAL PERSON WHO'S BROUGHT UP WITH
 11:26:49 SOME KIND OF FEELING OF HIS PARTICULAR DESIGN.
 11:26:52 AND WHEN YOU TELL HIM TO DO SOMETHING THAT'S NOT NECESSARILY
 11:26:55 HIS DESIGN, BUT SOMETHING THAT YOU'RE TELLING HIM TO DO,
 11:26:59 THAT KIND OF WARPS HIM A LITTLE BIT.

 11:27:01 AND TO BE ABLE TO MAKE THE TRANSITION BETWEEN THE
 11:27:06 ARCHITECT'S DREAM AND THE VILLAGE'S DREAM AND MAKE IT COME
 11:27:10 TOGETHER IS A CHALLENGE, BUT IT WORKS.
 11:27:14 AS AN EXAMPLE, THERE WAS A NEW PROJECT THAT WAS JUST
 11:27:20 APPROVED A WHILE BACK, A DENTAL OFFICE ON 41 BY MARSH
 11:27:24 LANDING, AND THE ARCHITECT CHOSE TO MAKE IT OLD FLORIDA.
 11:27:32 BUT HE TOOK OLD FLORIDA AND HE BLENDED IT WITH VERY MODERN
 11:27:37 ARCHITECTURAL FEATURES AND IT'S A BEAUTIFUL OLD FLORIDA.
 11:27:39 SO IT CAN BE DONE.
 11:27:40 IT JUST TAKES A LOT OF WORK AND TAKES A LOT OF EFFORT.
 11:27:44 BUT WE'RE HAVING A UNIQUE, UNIQUE SITUATION WHERE WE DON'T
 11:27:49 HAVE A BLUE BOX WALMART.
 11:27:51 WE DON'T HAVE A LUMBERYARD LOWE'S.
 11:27:55 WE HAVE PROJECTS HERE THAT MEET THE NEEDS OF THE DEVELOPER
 11:27:58 AND MEET THE NEEDS OF THE COMMUNITY, AND I THINK THAT WE'RE
 11:28:01 SUCCESSFUL IN DOING IT SO FAR.

11:28:09 >>Larry Fiesel: JIM, I TOO WOULD LIKE TO THANK YOU FOR YOUR
 11:28:12 SERVICE.
 11:28:13 OVER THE PAST FEW YEARS I'VE WATCHED THE DESIGN BOARD
 11:28:17 MEETINGS AND YOU KEEP REFERRING TO CARMEL, INDIANA WITH THE
 11:28:20 ROUNDABOUTS AND THE RAILS TO TRAILS PROJECT.
 11:28:22 I HAD TO ASK YOU ONE DAY, WHAT IS YOUR CONNECTION THERE?
 11:28:27 YOU SAID YOU HAVE A DAUGHTER THERE.
 11:28:29 >> MY DAUGHTER LIVES IN CARMEL.
 11:28:30 IT'S PROBABLY THE LARGEST ROUNDABOUT CITY IN THE WORLD.

 11:28:36 >>Larry Fiesel: IT IS.
 11:28:37 THAT IS FACTUAL INFORMATION.
 11:28:39 I APPRECIATE YOUR COMMENTS, WHAT TOOK PLACE THAT YOU'VE SEEN
 11:28:44 IN CARMEL ALSO CAN BE TAKING PLACE IN ESTERO WITH THE
 11:28:48 ROUNDABOUTS.
 11:28:50 >> THEY SAW IT AS A SOLUTION TO REALLY LIKE AN ESTERO, VERY
 11:28:53 GROWING, VIBRANT CITY WITH A LOT OF TRAFFIC.
 11:28:58 THE MAYOR THERE, HE IS A BIG FAN OF ROUNDABOUTS AND HE TOLD
 11:29:03 US THAT IS HIS METHOD.
 11:29:06 HAVING TRAFFIC FLOW THROUGH WITHOUT STOP SIGNS AND
 11:29:09 STOPLIGHTS ALL OVER THE PLACE.
 11:29:11 >>Larry Fiesel: YES, THAT'S TRUE.
 11:29:13 I APPRECIATE THE FACT THAT YOU LIKE THE ROUNDABOUTS AND YOU
 11:29:15 TALK ABOUT THOSE IN THESE DEVELOPMENTS WHEN THEY COME BEFORE
 11:29:18 US.
 11:29:19 >> THANK YOU.
 11:29:19 WELL, YOU HAVE TO BE USING THEM JUDICIOUSLY.
 11:29:22 I THINK CARMEL MAY HAVE OVERDONE IT.
 11:29:25 [LAUGHTER]
 11:29:27 >>Mayor McLain: I LIVED UP IN INDIANA WHERE THEY HAVE ALL
 11:29:29 THE ROUNDABOUTS, SO I UNDERSTAND THAT.
 11:29:32 BUT I THINK PROPERLY DESIGNED, ONE OF THE COMPLAINTS WE ALL
 11:29:37 HEAR IS THE TRAFFIC THAT WE HAVE HERE.
 11:29:39 >> YEAH, THEY DO WORK.
 11:29:40 >>Mayor McLain: THEY DO WORK IN THE RIGHT SITUATIONS.

 11:29:42 I THINK PEOPLE WILL GET USED TO THEM.
 11:29:45 WE'RE PUTTING THEM IN IN A FEW SPOTS, AS YOU KNOW ALREADY.
 11:29:47 >> YOU KNOW WHAT THE PROBLEM IS, THE PEOPLE HAVE TO LEARN
 11:29:50 HOW TO USE THEM.
 11:29:51 IT IS A LEARNING PROCESS WITH THE DRIVER AS WELL AS WITH THE
 11:29:55 ENGINEERING PORTION OF IT.
 11:29:56 >>Mayor McLain: IF THERE ARE ACCIDENTS, GARY ISRAEL
 11:30:01 MENTIONED TODAY, THE PROBLEM THAT WE'RE SEEING CONTINUOUSLY
 11:30:04 IN THE VILLAGE IS PEOPLE NOT RUNNING JUST YELLOW LIGHTS
 11:30:08 THESE DAYS, THEY ARE ACTUALLY GOING THROUGH SECONDS AFTER
 11:30:13 LIGHTS TURN RED.
 11:30:14 THOSE CREATE SERIOUS ACCIDENTS WHILE A ROUNDABOUT YOU'LL GO

11:30:19 THROUGH THEM SLOWER.
 11:30:20 IT WILL BE A FENDER BENDER MORE THAN LIKELY.
 11:30:22 WE APPRECIATE YOUR SERVICE.
 11:30:26 ANY OTHER QUESTIONS?
 11:30:27 IF NOT, THANK YOU SO MUCH FOR YOUR SERVICE AND TAKING THE
 11:30:30 TIME TO BE HERE TODAY ALSO, JIM.
 11:30:32 NEXT, WE HAVE MICHAEL SHEELEY ON ZOOM.
 11:30:39 CAN WE GET HIM HOOKED IN?
 11:30:41 WELCOME, MICHAEL.
 11:30:43 WE CAN HEAR YOU GOOD.
 11:30:45 >> VERY GOOD.
 11:30:45 THANK YOU, MR. MAYOR AND COUNCIL.
 11:30:47 MY NAME IS MICHAEL SHEELEY, AIA.

11:30:50 I LIVE AT 156610 WEDGE WOOD COURT IN SOUTH FORT MYERS.
 11:30:56 I'VE BEEN A RESIDENT OF SOUTHWEST FLORIDA FOR 57 YEARS.
 11:31:00 AND THIS YEAR MARKS MY 40th YEAR IN PRACTICE AS AN
 11:31:03 ARCHITECT IN SOUTHWEST FLORIDA.
 11:31:05 MY COMPANY IS MK ARCHITECTURE IN FORT MYERS.
 11:31:10 WE ARE THE ONLY VETERAN AND WOMAN-OWNED FIRM IN THE STATE OF
 11:31:15 FLORIDA.
 11:31:16 COINCIDENTALLY, I JUST LEARNED YESTERDAY THAT JIM TATOOLES
 11:31:19 AND I WERE BOTH COMBAT ENGINEER OFFICERS IN THE U.S. ARMY
 11:31:23 ONLY ABOUT 30 YEARS APART.
 11:31:25 I'M A GRADUATE OF GEORGIA TECH WITH A MASTER'S DEGREE IN
 11:31:31 ARCHITECTURE AND I DID POSTGRADUATE WORK AT HARVARD
 11:31:33 UNIVERSITY GRADUATE SCHOOL OF DESIGN.
 11:31:36 I ALSO STUDIED AT THE ARCHITECTURAL ASSOCIATION IN LONDON,
 11:31:40 ENGLAND.
 11:31:40 MY ARCHITECTURAL PRACTICE AND BACKGROUND HAS MOSTLY BEEN
 11:31:45 PRIMARILY COMMERCIAL ARCHITECTURE OF ALL TYPES, RETAIL,
 11:31:49 INDUSTRIAL, OFFICE, MULTIFAMILY, AND INCLUDES HIGH-RISE
 11:31:53 BUILDINGS THAT ARE IN THIS AREA.
 11:31:54 I'VE BEEN ON FIRST THE DRB AND THEN THE PZDB FOR THE LAST
 11:32:01 SIX YEARS.
 11:32:01 CURRENTLY, I'M THE ARCHITECT MEMBER OF THE PZDB.
 11:32:06 MY GOAL IN BEING ON THE BOARD AND THE REASON I CAME ON THE
 11:32:10 DESIGN REVIEW BOARD TO BEGIN WITH AND THEN WAS AGAIN
 11:32:15 SELECTED WHEN THE BOARDS MERGED IS TO HELP THE VILLAGE TO

11:32:18 HAVE A HIGH QUALITY OF DESIGN AND HIGH QUALITY ARCHITECTURE.
 11:32:23 AND TO ALSO HELP THE VILLAGE MOVE FORWARD IN TIME
 11:32:27 AESTHETICALLY.
 11:32:28 AS YOU HAVE HEARD FROM JIM AND ALSO AS YOU'RE AWARE, SOME
 11:32:34 DEVELOPERS COME TO THE BOARD WITH SOMETIMES QUESTIONABLE
 11:32:38 DESIGNS.
 11:32:39 AND I BELIEVE WITH THE WORK OF THE BOARD, COOPERATION OF THE
 11:32:44 DEVELOPERS OVER MULTIPLE MEETINGS AND WITH OUR INPUT, THAT

11:32:48 OFTEN WE END UP WITH A BUILDING DESIGN THAT ENHANCES OUR
 11:32:51 COMMUNITY, WHICH I THINK IS VERY IMPORTANT.
 11:32:54 I WOULD LIKE TO THINK THAT MY SERVICE ON THE BOARD HAS
 11:32:57 IMPROVED THE AESTHETIC QUALITY OF ESTERO AND I WOULD BE
 11:33:01 HAPPY TO CONTINUE TO OFFER MY SERVICES TO THE BOARD IF ASKED
 11:33:05 TO DO SO.
 11:33:06 I WOULD ASK FOR ANY QUESTIONS THAT YOU MAY HAVE OF ME.
 11:33:11 >>Mayor McLain: THANK YOU, MICHAEL, FOR YOUR SERVICE AND FOR
 11:33:13 TAKING THE TIME TO ADDRESS US TODAY.
 11:33:16 COUNCIL, ANY QUESTIONS?
 11:33:17 NONE.
 11:33:21 NO QUESTIONS.
 11:33:22 YOU INDICATED THAT YOU WERE -- THAT YOU MADE MANY
 11:33:30 CONTRIBUTIONS TO THE VILLAGE OF ESTERO FROM A DESIGN
 11:33:34 PERSPECTIVE AND OTHER PERSPECTIVES.
 11:33:35 IS THERE ANY ONE OR TWO THAT YOU'VE GOT THAT YOU FEEL MOST
 11:33:39 PROUD ABOUT THAT HAS MADE A MARKED DIFFERENCE IN THE VILLAGE

 11:33:44 OF ESTERO?
 11:33:47 >> WELL, I HAVE TO SAY WE'VE HAD SOME VERY HIGH-QUALITY
 11:33:51 DESIGNS APPROVED BY THE BOARD.
 11:33:54 SOME OF THEM ARE NOT YET BUILT, INCLUDING THE PROJECT THAT'S
 11:33:57 CALLED DOWNTOWN ESTERO.
 11:33:58 I THINK IT'S GOING TO BE CHANGING ITS NAME, BUT THAT I THINK
 11:34:03 IS A VERY HIGH-QUALITY ARCHITECTURE THAT REALLY FITS IN WELL
 11:34:08 WITH THE VILLAGE.
 11:34:10 AND IT'S NOT STRICTLY MEDITERRANEAN AND NOT STRICTLY A
 11:34:13 SPANISH STYLE.
 11:34:14 IT IS KIND OF A BLEND.
 11:34:16 VERY HANDSOME DESIGN, I WOULD SAY.
 11:34:20 >>Mayor McLain: THANK YOU.
 11:34:20 NO FURTHER QUESTIONS FROM ANYONE?
 11:34:23 THANK YOU SO MUCH, MICHAEL.
 11:34:26 YOU HAVE A GREAT AFTERNOON.
 11:34:27 THANK YOU FOR TAKING THE TIME.
 11:34:30 >> THANK YOU.
 11:34:30 I APPRECIATE IT.
 11:34:31 THANK YOU.
 11:34:32 >>Mayor McLain: WE ARE GOING TO OUR LAST CANDIDATE, LEONARD
 11:34:37 SCOTTY WOOD.
 11:34:38 I SEE SCOTTY IN THE BACK THERE.
 11:34:49 >> YOU'VE SEEN ME FOR A LOT OF YEARS, SO I WON'T GO INTO
 11:34:53 THAT.

 11:34:53 WHAT YOU MAY NOT KNOW IS A LITTLE BIT ABOUT MY BACKGROUND.
 11:34:56 I WROTE MY THESIS IN BUSINESS SCHOOL ON CITY AND REGIONAL
 11:35:04 PLANNING IN SAN FRANCISCO AND SAN MATEO COUNTY, CALIFORNIA.
 11:35:09 AND IN 1967, WE WERE BUSY FILLING IN SAN FRANCISCO BAY TO

11:35:16 CREATE HOUSING.
 11:35:18 DEVELOPMENT AND GROWTH HAS BEEN SOMETHING THAT I'VE HAD A
 11:35:26 LOT OF EXPERIENCE WITH OVER A LOT OF YEARS.
 11:35:28 ONCE I GOT THROUGH MY EDUCATIONAL CAREER AND WENT INTO
 11:35:31 BUSINESS, I ENDED UP IN THE MIDWEST, AND I GOT INVOLVED
 11:35:40 AGAIN IN COMMUNITY AFFAIRS AND IN CITY AND REGIONAL PLANNING
 11:35:45 AND OTHER COMMUNITY ACTIVITIES.
 11:35:46 IN LAKE FOREST, ILLINOIS, I SERVED AS THE PRESIDENT OF THE
 11:35:52 ACADEMY HOMEOWNERS ASSOCIATION FOR 12 YEARS.
 11:35:56 I THEN ALSO SERVED ON SOMETHING CALLED THE ROUTE 60 PLANNING
 11:36:00 COUNCIL FOR FOUR YEARS WHICH WAS A PLANNING GROUP DESIGNED
 11:36:04 TO FORGE DEVELOPMENT AHEAD FOR THE CITY OF LAKE FOREST ON
 11:36:08 THE WEST SIDE OF THE CITY BECAUSE THE EAST SIDE OF THE CITY
 11:36:11 WAS COMPLETELY DEVELOPED.
 11:36:13 I ALSO SERVED AS COMMISSIONER OF THE WINNETKA PARK DISTRICT
 11:36:17 IN WINNETKA, ILLINOIS.
 11:36:19 SO I HAVE A LOT OF EXPERIENCE IN PARKS AND RECREATION.
 11:36:22 ALL OF THAT BY WAY OF BACKGROUND THAT WHEN MY WIFE AND I
 11:36:28 DECIDED TO COME TO SOUTHWEST FLORIDA FOR AT LEAST THE
 11:36:33 WINTERS, I FELT A NEED TO CONTINUE THAT KIND OF EMPHASIS IN
 11:36:41 WORK AND THAT IS WHY I GOT INVOLVED INITIALLY IN ECCL.

 11:36:44 AND THEN WITH DON ESLICK'S TUTELAGE AND MENTORING AND WHEN
 11:36:49 THE VILLAGE DECIDED TO BECOME INCORPORATED, DON APPROACHED
 11:36:54 ME AND SAID WE'RE GOING TO HAVE THIS PLANNING AND ZONING
 11:36:58 BOARD, AND YOU GOT TO BE ON THAT.
 11:37:02 SO I THREW MY HAT IN THE RING AND I GOT INCIDENTALLY, YOU
 11:37:07 HAVE SOMEWHERE IN THE RECORDS, A VERY NICE LETTER OF
 11:37:09 RECOMMENDATION FROM THE CITY OF LAKE FOREST WHO I WAS
 11:37:14 HONORED TO RECEIVE.
 11:37:15 BUT THAT'S A LITTLE BIT ABOUT MY BACKGROUND.
 11:37:19 WHAT I WANT TO DO IS TO TELL YOU SOME GUIDING PRINCIPLES
 11:37:26 THAT I'VE TRIED TO FOLLOW AND THAT I WANT TO CONTINUE TO
 11:37:29 FOLLOW IF I CONTINUE TO SERVE.
 11:37:31 FIRST, A LITTLE BIT OF BACKGROUND.
 11:37:37 WE'VE TALKED AND YOU'VE HEARD FROM OTHERS ABOUT THE NEED FOR
 11:37:43 BALANCE, THE NEED FOR BALANCE BETWEEN RESIDENT ATTITUDE,
 11:37:46 RESIDENT OPINION, DEVELOPER DESIRE, A LANDOWNER'S RIGHTS TO
 11:37:50 DEVELOP THEIR PROPERTY, ALL OF THAT IS A VERY DELICATE
 11:37:54 BALANCING ACT AND WE ALL AGREE.
 11:37:56 BUT THERE HAVE BEEN ACTIVITIES TYPICALLY AT THE STATE LEVEL
 11:38:02 IN THE LAST FEW YEARS THAT HAVE RESTRICTED OUR ABILITY TO
 11:38:08 MANAGE THE GROWTH IN THE FASHION THAT WE SEE FIT.
 11:38:11 THERE ARE SEVERAL HOUSE BILLS.
 11:38:13 HOUSE BILL 421, 1101, 487, 59, THERE ARE FOUR BILLS THAT
 11:38:19 WERE PASSED A FEW YEARS AGO, ALL OF WHICH RESTRICT OUR
 11:38:23 ABILITY IN ONE WAY, SHAPE OR FORM OR ANOTHER FROM PURSUING

11:38:26 DEVELOPMENT OUR WAY COMPLETELY.
 11:38:30 SO WITH THAT IN MIND, I'LL JUST CLOSE BY SAYING THAT THERE
 11:38:34 ARE FOUR PRINCIPLES THAT I THINK ARE IMPORTANT.
 11:38:37 ONE, REPRESENT THE RESIDENTS ALWAYS.
 11:38:42 ALWAYS DEFAULT TO THE RESIDENT WHENEVER YOU CAN, BUT YOU
 11:38:45 HAVE TO OPERATE WITHIN THE BALANCE I MENTIONED.
 11:38:49 TWO, PURSUE COMPLIANCE WITH THE COMPREHENSIVE PLAN THAT WE
 11:38:53 BUILT.
 11:38:54 THREE, PURSUE COMPLIANCE WITH THE LAND DEVELOPMENT CODE THAT
 11:38:58 WE BUILT.
 11:38:58 AND LASTLY, WHEN WE LOOK AT DEVELOPMENT PROPOSALS, VIRTUALLY
 11:39:04 EVERY ONE THAT WE LOOK AT HAS A DEVIATION OF SOME SORT OR
 11:39:07 MULTIPLE DEVIATIONS.
 11:39:09 AND I THINK THAT GIVEN THE ENVIRONMENT THAT WE NOW FIND
 11:39:13 OURSELVES IN, IT'S REALLY IMPORTANT THAT AS WE CONSIDER
 11:39:17 DEVELOPMENT PROPOSALS THAT INCLUDE DEVIATIONS, THAT WE MAKE
 11:39:21 SURE THAT THE DEVIATION IS FULLY JUSTIFIED NOT ONLY FROM A
 11:39:30 SUBJECTIVE STANDPOINT BUT FROM AN OBJECTIVE ONE AND
 11:39:33 HOPEFULLY ALONG THE WAY THERE IS SOMETHING IN IT FOR ESTERO.
 11:39:35 BUT I THINK THOSE ARE THE GUIDING PRINCIPLES.
 11:39:38 IF YOU WILL CONTINUE TO ALLOW ME TO SERVE, I WOULD BE GLAD
 11:39:41 TO SERVE, ALTHOUGH I NEED TO REMIND YOU THAT I DID SAY
 11:39:45 BEFORE YOU SIX WEEKS AGO THAT I WOULD BE ATTENDING VIRTUALLY
 11:39:50 IN THE SUMMERTIME BECAUSE I JUST CAN'T MAKE THE TRIP FROM
 11:39:53 WESTERN NORTH CAROLINA DOWN HERE.

 11:39:57 THE ASHEVILLE AIRPORT IS BEING TOTALLY REDONE.
 11:40:00 IF YOU'VE BEEN THERE, YOU KNOW.
 11:40:02 THE ATLANTA AIRPORT IS A TWO-MILE WALK, AND WITH MY MOBILITY
 11:40:06 ISSUES, IT JUST DOESN'T WORK.
 11:40:08 I'LL STAND FOR QUESTIONS.
 11:40:11 >>Mayor McLain: ANY QUESTIONS FROM COUNCIL?
 11:40:15 >>Jim Ward: SCOTTY, ONCE AGAIN, THANK YOU FOR YOUR SERVICE
 11:40:18 AND THE YEARS YOU'VE PUT INTO THIS.
 11:40:19 I'LL ASK YOU THE SAME QUESTION I ASKED JIM.
 11:40:22 THAT IS OVER THE YEARS THAT YOU'VE SERVED, WHAT ARE THE
 11:40:26 BIGGEST CHALLENGES YOU'VE SEEN?
 11:40:27 I THINK YOU TOUCHED A LITTLE BIT ON IT IN YOUR OPENING
 11:40:31 COMMENTS, BUT I'LL ASK IT IN TWO PARTS.
 11:40:34 THE CHALLENGES YOU SEE IN THE DEVELOPMENTS THAT HAVE COME
 11:40:38 INTO ESTERO OVER THE LAST TEN YEARS AS WELL AS YOU AS CHAIR
 11:40:42 MANAGING THE PLANNING AND ZONING BOARD AND MANAGING SOME OF
 11:40:45 THE ISSUES AND CONFLICTS THERE.
 11:40:49 >> WELL, THE ANSWER TO YOUR FIRST QUESTION IS I THINK THAT
 11:40:54 THE BIGGEST CHALLENGE THAT I SEE CONSISTENTLY ALONG THE WAY
 11:41:00 IS THE MOVEMENT TOWARDS INCREASED DENSITY IN THE
 11:41:04 DEVELOPMENTS.
 11:41:05 WE SEE -- I CAN LOOK BACK SEVEN, EIGHT YEARS AGO, AND WE

11:41:11 WERE -- WE WEREN'T AS DENSE AS WE ARE AS WE LOOK AT
 11:41:16 DEVELOPMENTS TODAY.
 11:41:17 AND SO THERE'S THIS -- AND I THINK THAT'S ECONOMIC.

11:41:21 IT'S THE DEVELOPER'S DRIVE TO TRY AND GET AS MUCH AS HE CAN
 11:41:24 OUT OF A PROJECT, AND THAT'S UNDERSTANDABLE.
 11:41:27 BUT AT THE SAME TIME, IT PUTS PRESSURE ON THE COMMUNITY.
 11:41:30 IT PUTS PRESSURE ON OUR INFRASTRUCTURE.
 11:41:34 OUR TRAFFIC, THINGS LIKE STORMWATER RETENTION, ALL OF THE
 11:41:38 VARIOUS INFRASTRUCTURE RELATED ISSUES ARE PRESSURE.
 11:41:43 AS TO YOUR SECOND QUESTION, THE BOARD IS, I'M VERY PROUD OF
 11:41:48 THE BOARD BECAUSE WE DON'T HESITATE TO DISAGREE WITH EACH
 11:41:52 OTHER IN A DECENT WAY, IN A BUSINESS-LIKE FASHION, AND WE
 11:41:59 COME TOGETHER WHENEVER WE NEED TO.
 11:42:03 AND I THINK THE BOARD HAS DONE AN EXCELLENT JOB OF HASHING
 11:42:07 THROUGH ISSUES, LOOKING AT GOOD DEVELOPMENTS AND MOVING THEM
 11:42:10 FORWARD AS QUICKLY AS WE CAN AND REQUIRING DEVELOPMENTS THAT
 11:42:18 AREN'T AT THAT LEVEL OF QUALITY TO REDO THEIR WORK AND TO
 11:42:23 COME BACK TO US AND TO DO IT RIGHT.
 11:42:26 I REALLY DON'T SEE A GREAT PROBLEM WITHIN THE INTERACTION OF
 11:42:32 THE BOARD.
 11:42:33 I THINK THE BOARD DOES A GOOD JOB OF WORKING TOGETHER.
 11:42:38 >>Jim Ward: HOW DO YOU MANAGE EMOTIONAL ISSUES RELATIVE TO A
 11:42:41 PROJECT VERSUS THE RULE OF LAW?
 11:42:43 >> I THINK THE MOST -- WELL, MOST OF THE EMOTIONAL ISSUES
 11:42:45 THAT WE SEE ARE IN THE PUBLIC INPUT.
 11:42:49 AND I THINK IT'S REALLY IMPORTANT -- I THINK YOU KNOW I AM A
 11:42:53 NUT ON PUBLIC INPUT ANYWAY.
 11:42:55 I THINK IT'S REALLY IMPORTANT THAT WE JUST HAVE TO ALLOW

11:42:59 PEOPLE TO EXPRESS THEIR OPINION.
 11:43:07 I CAN RECALL INSTANCES WHERE WE'VE HAD PEOPLE STAND UP IN
 11:43:11 FRONT OF OUR BOARD AND BRING UP A SUBJECT THAT WE HAD NO
 11:43:15 IDEA AND IT WAS A GOOD IDEA.
 11:43:18 IT WAS A GOOD PIECE OF INPUT AND WE ACTED ON IT.
 11:43:21 PUBLIC INPUT IS TERRIBLY IMPORTANT.
 11:43:24 WITHOUT IT, WE'RE NOT A DEMOCRACY.
 11:43:28 WITH IT, WE ARE.
 11:43:29 >>Jim Ward: THANK YOU AGAIN FOR YOUR SERVICE.
 11:43:31 >>Mayor McLain: ANY OTHER QUESTIONS?
 11:43:32 I GOT A COUPLE FOR YOU, SCOTTY.
 11:43:35 ONE, THANK YOU FOR ALL OF YOUR SERVICE AND DEDICATION TO
 11:43:40 HELP MAKE ESTERO WHAT IT IS TODAY.
 11:43:42 THE OPERATING PRINCIPLES, WORKING PRINCIPLES THAT YOU LAID
 11:43:51 OUT I THINK ARE EXTREMELY IMPORTANT, I THINK FOR ALL BOARDS
 11:43:54 TO UNDERSTAND WHEN YOU GET INTO PROBLEMS, BE ABLE TO GO BACK
 11:43:57 TO THOSE AND REFER TO THEM.
 11:44:00 I APPRECIATE YOU LAYING THAT OUT FOR US.

11:44:02 I THINK THAT'S GREAT.
 11:44:03 THE QUESTION I HAVE FOR YOU IS THE COUNCIL HAS THE DECISION
 11:44:10 TO BE ABLE TO INCREASE UP TO NINE MEMBERS FROM THE CURRENT
 11:44:14 SEVEN.
 11:44:15 YOU WERE HERE FOR MOST OF THE MEETING TODAY.
 11:44:18 WE HAD SOME VERY QUALIFIED PEOPLE THAT WANT TO SERVE IN SOME
 11:44:23 CAPACITY, ESPECIALLY ON THIS BOARD.

 11:44:27 DO YOU SEE ANY ISSUES WITH GOING FROM A SEVEN TO A NINE
 11:44:30 MEMBER BOARD?
 11:44:31 AND WOULD YOU ENCOURAGE THAT OR NOT?
 11:44:33 >> I DON'T SEE ISSUES WITH IT.
 11:44:35 WE'VE DONE IT BEFORE.
 11:44:36 IT SEEMED TO WORK.
 11:44:38 SOMETIMES IT CAN BE -- SCHEDULING CAN BE A LITTLE BIT OF AN
 11:44:44 ISSUE, BUT OTHER THAN THAT, I THINK IT WORKS FINE.
 11:44:47 I THINK WE OPERATED FOR TWO YEARS AS A NINE-PERSON BOARD.
 11:44:53 WHEN THE TWO BOARDS WERE PUT TOGETHER.
 11:44:55 SO IT SEEMED TO WORK FINE.
 11:44:59 IF THAT'S THE WAY YOU ALL WANT TO GO, I CAN CERTAINLY
 11:45:02 SUPPORT IT.
 11:45:04 >>Mayor McLain: GET MORE FEEDBACK WITH THE GROUP, WHICH I
 11:45:08 THINK IS IMPORTANT FOR US TO ADDRESS THE ISSUES THAT EACH OF
 11:45:13 THESE POTENTIAL NEW MEMBERS COULD BRING TO THE PARTY BECAUSE
 11:45:18 THEY HAVE A LITTLE DIFFERENT PERSPECTIVE MAYBE.
 11:45:20 IT MAY BE RIGHT OR MAY BE WRONG.
 11:45:22 IF YOU CAN MANAGE THE DISCUSSION IN A POSITIVE AND ENERGETIC
 11:45:27 WAY THAT COMES WITH GUIDING PRINCIPLES THAT YOU'VE LAID OUT,
 11:45:30 I DO THINK THAT THE NUMBERS ARE GOOD IF THEY ARE
 11:45:34 REPRESENTING THE PEOPLE THERE.
 11:45:35 JIM, YOU HAD A COMMENT.
 11:45:37 >>Jim Ward: WHAT IS THE QUORUM REQUIRED FOR THE MEETING --
 11:45:41 >> RIGHT NOW, OUR QUORUM IS FOUR.

 11:45:44 >> FOUR OF SEVEN.
 11:45:45 >> NINE PERSON BOARD, THE QUORUM WOULD BE FIVE.
 11:45:50 >>Mayor McLain: THAT SHOULDN'T BE A PROBLEM.
 11:45:51 NO OTHER QUESTIONS.
 11:45:52 THANK YOU, SCOTTY, BOTH FOR YOUR SERVICE AND TAKING THE TIME
 11:45:55 TO BE HERE TODAY.
 11:45:56 THANK YOU SO MUCH.
 11:45:56 >> THANK YOU.
 11:45:58 >>Mayor McLain: OKAY.
 11:45:59 WELL, THAT WAS ENLIGHTENING FOR US ALL.
 11:46:01 I DON'T KNOW IF I DID THIS IN THE WRONG ORDER OR NOT, MADAM
 11:46:07 CLERK, BUT --
 11:46:10 >>Carol Sacco: NO PUBLIC COMMENT AND NO E-COMMENTS.
 11:46:13 >>Mayor McLain: GOOD.

11:46:14 WE FOLLOWED THAT.
 11:46:14 IN THAT LIGHT, THERE'S JUST ONE TOPIC THAT WE WOULD LIKE TO
 11:46:20 DO.
 11:46:20 I TALKED TO GEORGE EARLIER.
 11:46:22 WE HAVE ESTERO FEST HAPPENING THIS COMING WEEKEND.
 11:46:25 GIVE GEORGE A LITTLE TIME TO TALK ABOUT IT.
 11:46:27 >>George Zalucki: THANK YOU, MAYOR.
 11:46:29 APPRECIATE THAT.
 11:46:30 I WON'T TAKE LONG.
 11:46:30 THE LAST PITCH FOR ESTERO FEST, WHICH IS THIS COMING
 11:46:34 SATURDAY.

 11:46:34 IT IS FROM 1 TO 9 P.M.
 11:46:35 WE HAVE LOTS OF ACTIVITIES FOR THE FAMILY.
 11:46:39 WE HAVE A BUSINESS EXPO.
 11:46:40 WE'RE GOING TO HAVE OUR LOCAL VENDORS FROM THE CHAMBER OF
 11:46:42 COMMERCE ATTENDING.
 11:46:44 THEY ARE GOING TO BE SET UP AND DISPLAYING THEIR BUSINESSES
 11:46:46 FROM 1 TO 5 P.M.
 11:46:48 THEN WE HAVE THE BEN ALLEN BAND THAT STARTS AT 6 P.M., AND
 11:46:52 THEY GO TO 9 P.M.
 11:46:54 WE HAVE A KID ZONE WITH A BOUNCE HOUSE.
 11:46:57 WE HAVE MANY FOOD TRUCKS.
 11:46:59 WE HAVE LEE COUNTY SHERIFF'S OFFICE AND THE ESTERO FIRE
 11:47:01 RESCUE GOING TO BE ATTENDING AND SHOWING ALL OF THEIR
 11:47:05 WONDERFUL ASSETS TO THE COMMUNITY.
 11:47:06 SO I JUST ENCOURAGE EVERYBODY TO STOP IN.
 11:47:08 IT IS A FREE EVENT.
 11:47:10 IT'S NO COST.
 11:47:11 OF COURSE, IF YOU WANT TO BUY SOME FOOD, WE HAVE SOME ADULT
 11:47:14 BEVERAGES THIS YEAR, TOO, A BEER AND WINE GARDEN TO HELP
 11:47:17 WITH THE ENTERTAINMENT.
 11:47:20 PLEASE STOP BY.
 11:47:20 WE WOULD LOVE TO SEE YOU.
 11:47:22 IT IS SPONSORED BY LOTS OF GREAT COMPANIES IN THE AREA, BUT
 11:47:25 IT IS HOSTED BY THE GREATER ESTERO CHAMBER OF COMMERCE.
 11:47:27 THANK YOU VERY MUCH, MAYOR.

 11:47:30 >>Mayor McLain: THANK YOU, GEORGE.
 11:47:32 GEORGE'S LEADERSHIP, I THINK HE WILL BE THE EMCEE FOR THE
 11:47:35 MEETING.
 11:47:36 HE WILL DO A GREAT JOB AND I THINK YOU'VE BEEN INSTRUMENTAL
 11:47:39 IN KEEPING THIS THING ON TRACK AND GETTING SOME GOOD -- BEN
 11:47:44 ALLEN IS QUITE THE TALENT FOR TWO HOURS FOR A NO-COST
 11:47:47 TALENT.
 11:47:47 HE'S NOT INEXPENSIVE.
 11:47:49 SO IT'S A GOOD OPPORTUNITY FOR THE WHOLE VILLAGE OF ESTERO.
 11:47:52 >>George Zalucki: I WANT TO MENTION ONE MORE THING, WE HAVE

11:47:55 THE SWAMP BLUES BAND AS WELL, AND WE ALSO HAVE ZERO GRAVITY
11:47:59 DANCE RECITAL, WHICH ARE YOUNG KIDS THAT COME AND THEY'LL
11:48:02 ACT AS WELL.
11:48:03 SO WE'LL HAVE ENTERTAINMENT THROUGHOUT THE DAY.
11:48:05 >>Mayor McLain: GREAT.
11:48:06 OKAY, WITH THAT, I'LL ENTERTAIN A MOTION TO ADJOURN.
11:48:09 DO I HAVE ANYBODY THAT WOULD LIKE TO ADJOURN?
11:48:10 COUNCILMAN FIESEL HAS MADE THE MOTION AND SECONDED BY
11:48:18 COUNCILMAN LOPEZ AND FAYHEE.
11:48:19

DISCLAIMER:

THIS FILE REPRESENTS AN UNEDITED VERSION OF REALTIME
CAPTIONING WHICH SHOULD NEITHER BE RELIED UPON FOR COMPLETE
ACCURACY NOR USED AS A VERBATIM TRANSCRIPT.
ANY PERSON WHO NEEDS A VERBATIM TRANSCRIPT OF THE
PROCEEDINGS MAY NEED TO HIRE A COURT REPORTER.

WORKSHOP ITEM SUMMARY SHEET
VILLAGE COUNCIL MEETING
March 13, 2024

Agenda Item:

Interviews of Planning Zoning and Design Board applicants.

Background and Description:

Four members of the Planning, Zoning and Design Board have terms that expire on April 30, 2024. In addition, there are two vacancies on the PZDB.

The Land Development Code provides for a range of 7-9 members on the Board. Staff has advertised for Board members as well as verifying existing members' interest in serving on the Board. There are 13 applications: 9 new and 4 from existing members whose terms expire in April. There are 3 existing members whose terms do not expire until 2026, leaving 4-6 positions to be filled.

The four members and their terms are:

Scotty Wood, Chairman	5/1/2021-4/30/2024
Anthony Gargano, Vice Chairman	5/1/2021-4/30/2024
Michael Sheeley	5/1/2021-4/30/2024
James Tatooles	5/1/2021-4/30/2024

These members were reappointed in 2021 when the Village adopted its Land Development Code and combined the Planning and Zoning Board and the Design Review Board, into one consolidated Board.

Members were appointed with staggered terms, some three years, and others two years. The following three members were appointed with two-year terms and reappointed on April 19, 2023 for an additional three-year term. These members' terms do not expire until 2026.

Barry Jones	5/1/2023-4/30/2026
Jim Wallace	5/1/2023-4/30/2026
Kristin Jeannin	5/1/2023-4/30/2026

Additionally, there are two vacancies on the Board:

Howard Levitan
Marlene Naratil

(resigned 3/8/22)
(resigned 11/7/22)

Process and Timeline:

January 31st Distributed advertisement and applications

February 16th – 5:00 p.m. application deadline

February 21st – Distributed applications to Council

March 13th – Interviews with Council at Council meeting

April 3rd – Council selection of applicants and appointment of Planning Zoning and Design Board Chairman

(Current members terms expire **April 30th**)

Financial Impact:

No direct financial impact except for a newspaper advertisement. The Planning Zoning and Design Board is a volunteer Board. The Board also functions as the Local Planning Agency which is required by State Statute.

Prepared by: _____ Mary Gibbs

Attachments:

1. Planning Zoning and Design Board Applications
2. Excerpt from Land Development Code

	Name	Community	Phone	Cell Phone	Email	Year Round	Snowbird	Years in Estero	Qualifications /Background
1	Norman Reno Terra Blvd, Estero, FL 33928	Bella Terra	708-299-7366	708-299-7366	nreno@att.net	Yes	NO	5 yrs.	Strong understanding of commercial and industrial construction, scheduling designing and executing all construction related disciplines. Can visualize projects and structures before being designed or built. Strong understanding of budgets, equipment usage, and procurement of materials.
2	Phil Costello Wray Estero Fl	Tidewater	413-237-4127	413-237-4127	qucostello@comcast.net	yes	NO	4 yrs.	Bachelors in Forestry/Environmental Science. Certified arborist in the State of FL. Have been active in working with state and local governments in my design background and have a good understanding of planning, zoning and design.
3	Dan Williams Solemar Court Estero FL	Grandeza	none	816-812-4052	dan.williams2mc@gmail.com	Yes	NO	3 yrs	MBA- Finance, CPA Served 4 years on Liberty, MO. Planning and Zoning Commission, 6 mo. as Chairman
4	Al Palvandy 17595 S Tamiami Trail, Suite 114 Fort Myers FL	Bella Terra		239-288-4377 cell- 904-612-4557	alpalvandy@comcast.net				BS in Environmental Design, Bachelor of Architecture, Master of Architecture. Florida Licensed Architect. Member of National Council of Architectural Registration Board (NCARB) Florida registered General Contractor.
5	Jeff Riopelle Ol Preserve Lane Estero	Preserve at Corkscrew		239-253-3560	jeff@riopelleconsulting.com	YES	no	20 +	BS in Environmental Engineering 25+ years over multiple states in land acquisitions and development. I have been involved in planning, zoning, and design in many municipalities across 10 states.
6	Mal Bahr Portrush Run Estero FL	StoneyBrook		762-274-9579	malbahr@gmail.com	6 mo	6mo	13	University of Minnesota School of Engineering NON-DEGREE On a planning Committee in the 1970's Minnesota. A Farming Community with Suburbs moving in
7	Gary Welch Highwood Road Chdeer, IL 60047-9306	Wildcat Run		312-731-3563	garywelch@gmail.com	Yes	NO	4+	Bring a wide range of experience in residential commercial development from both the private sector and municipal boards. My business and prior community service provides a unique viewpoint and perspective.
8	Deb Waszak Rosa Loop Estero FL 33967			224-212-0014	debwaszak@proton.me	Yes	NO		Newly retired from 30 years of state and local government including municipal management. Masters of Public Management, Carnegie Mellon University.B.A. Majors: Business and Psychology, Lake Forest College
9	Lauren Willson Home Lane Estero FL 33928	none		863-272-2592	laurenwillson1@gmail.com	Yes	NO		I am not a traditional candidate for this board, but I _have complementing skills such as:years operating under the Florida Sunshine Law, exceptional communication skills, creative problem.Educational Bachelor of Arts Communication
10	Anthony Gargano Amalfi Coast Road	Lighthouse Bay at the Brooks		609-221-4899cell 239-444-5525	agargano@n7ss.com	yes	no	10+	Current board member Qualifications for Planning and Zoning Board: 1981-1984 served as a member of the Zoning Board of Adjustment, Washington Township, Gloucester County, NJ. 1984-1989 served as Chairman of that board. During my service on the board, this community of 50,000 residents was one of the fastest growing townships in the state of New Jersey's, MBA Saint Joseph's University, Philadelphia PA
11	James E Tatroles Lungomare Circle Unit 101 Estero	Rapallo		847-373-5166	jtatroles@prodigy.net	yes		16	Current board member - 50+ years in real estate development construction, involved in all phases of planning, zoning, finance, management. BSME - Rose -Holman Inst of Technology, MBA Kellogg School of Northwestern University
12	Michael Sheeley Wedgwood Court Estero	Devonwood Estates		239-850-1440	mike@lotusarchitecture.com	yes			Current board member -Qualifications for Design Review Board: Registered Architect in Florida since 1984. Strong local practice experience with offices in Fort Myers and Naples. Previously served on City of Fort Myers Code Enforcement Board, and am interested in assisting with the beautification of our local area. Master of Architecture Degree from Georgia Tech, Atlant, Georgia. Post Graduate work at the Graduate School of Design, Harvard university and Studies at the Architectural Association, London, England.
13	Leonard E Scotty Wood III 15000 Sapphire Shore Lane #202 Estero	West Bay		239-222-1220cell 390-390-2881	lew1761@gmail.com		yes		Current board member - 15 year seperience in city and regional planning and zoning. City of Lake Forest, Illinois and Village of Estero. Served as Chairman of the Village of Estero Planning and Zoning Board from 2015 to present. Associate degree in Civil Engineering; Bachelors Degree in Business with emphasis on city and regional planning
	Current members								
	NEW applicants								



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: _____

Address: _____

Community: _____

Home Phone: _____ Cell Phone: _____

Email Address: _____

Year-round Resident: ____ Snowbird: ____ Annual months in Estero: ____

Years as Estero Resident: _____

Employed: _____ Retired: _____

Monthly Hours Available for Community Service: _____

Qualifications for Planning, Zoning, and Design Board:

Educational Background: _____

Relevant Professional Work Experience/Training: _____

Prior Community Service: _____

Please explain what you hope to achieve in this position: _____

Please supplement this application by submitting a copy of your resume.

Signature _____ Date _____

Thank you for your interest in serving the Village of Estero

Norman Reno
21826 Bella Terra Blvd
Estero, FL. 33928

1/31/2024

708-299-7366

Village of Estero
Planning, Zoning, and Design Board

Greetings,

My name is Norman Reno and I am a retired and full-time resident here in Bella Terra since March of 2019. During my employment years in Illinois, I worked primarily in the construction field as superintendent/project manager for a prominent general contractor. During these years, I was able to develop a strong understanding of personnel management, budget management, and overall coordination of multi-million dollar projects. My career includes 22 years of construction management, 18 years in project management and commercial and industrial estimating, and 5 years in law enforcement as a Will County deputy in Illinois.

My experience with homeowner associations includes the following.

Board President of two (2) separate homeowner associations from time of turnover from the developer to the homeowners association, and board member of another single-family homeowner association, with 1017 homes and eventually hired as the managing agent for the same association.

Sincerely,

Norman Reno



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: Philip W. Costello Jr.

Address: 20013 Wynderly Way

Community: Estero, FL 33928

Home Phone: 413-237-4127 Cell Phone: Same

Email Address: pwcostello@comcast.net

Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero:

Years as Estero Resident: 4 2020 - present

Employed: ☐ Retired: ☒

Monthly Hours Available for Community Service: 12-15 hrs

Qualifications for Planning, Zoning, and Design Board:

Certified arborist in the state of Florida.
Have been active in working with state and local
governments in my design background and have a
good understanding of planning, zoning and design.

Educational Background: Graduate from the University
of Massachusetts with bachelor degree
in Forestry with interest in environmental science.

Relevant Professional Work Experience/Training: Recently was
certified as a Arborist in the state of
Florida. Previous business experience was in
lighting design and architecture and design
of the landscape.

Prior Community Service: Have served on multiple community
boards in varying capacity and realize the
importance of giving my time and expertise
to those communities in which I live.

Please explain what you hope to achieve in this position: Concerned
greatly about the expansion of the
Estero community. Realize from previous
experience how important it is to have
thoughtful and conscientious planning.
my hope is to be able to help in the
planning process for our future community.
 Please supplement this application by submitting a copy of your resume.
 Please see resume enclosed.

Signature



Date

2/5/2024

Thank you for your interest in serving the Village of Estero

PHILIP W. COSTELLO, JR.

413-237-4127

pwcostello@comcast.net

20013 Wymberly Way
Estero, FL 33928

OBJECTIVE

To be considered for the Village of Estero Planning, Zoning and Design Board

CIVIC AND SOCIAL INVOLVEMENT - 2020-present

Elected to the Tidewater Board of Directors - February 2021 - present

Licensed and certified Arborist for the state of Florida - December 2023

Appointed Tidewater Community Landscape Liaison - December 2020

Appointed coordinator of the Landscape Advisory Group for the Tidewater Community - April 2021

Appointed to the Tidewater Architectural Review Committee as Recording Secretary - May 2021

Appointed Vice President of the Tidewater Bocce Club Board of Directors - May 2020 - 2021

PREVIOUS CIVIC AND SOCIAL INVOLVEMENT

Board of Directors/Finance Board - Lighthouse Bay (LHB) Community - 2/2019 11/2020

Lighthouse Bay (LHB) is a community in Bonita Springs comprised of 654 condo/villa units. As a Board member I oversaw the financial and civic duties of the community. Responsibilities included the operating budget and reserves for the community.

Liaison to Landscape Committee LHB - 2/2019 - 11/2020

Represented the interests of the Association's members and Board members by coordinating and overseeing the landscape maintenance program together with the Landscape Committee and the BOD in maintaining, protecting and enhancing the landscape of the LHB community.

Community Renovation Committee LHB - 5/2020 - 11/2020

Served as an advisory board member for the long range planning process in developing plans and updates for the LHB community in order to upgrade and maintain competitive values in an established community.

President of the Moody Beach Association, Moody Beach, Maine 2016-2021

A civic association serving a membership of 110 families in a seaside community. Our objective is maintaining the community through volunteering personal time, charitable donations, social interaction and social events to better our community.

**Greater Springfield Massachusetts Credit Union Board of Directors
2010-2012**

Served as a Board member and helped establish the vision, mission and goals of the credit union while acting in the best interest of the members.

BUSINESS EXPERIENCE

Founder and CEO - Illumascape Lighting LLC 2004-2014

Architectural and landscape lighting company operating in southern New England specializing in design and installation of low voltage lighting

Founder and CEO of HydroPro Irrigation, LLC 1982-2004

Irrigation contracting company for both residential and commercial irrigation systems operating in southern New England

PERSONAL

Bachelor of Science Degree, Forestry, University of Massachusetts, Amherst, MA 1978

Married, 3 children, 5 grandchildren

Resides in Estero, Florida (Tidewater)



**VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION**

Name: Dan Williams

Address: 11840 Solemar Court

Community: Grandeza

Home Phone: N/A Cell Phone: 816-812-4052

Email Address: dan.williams2tmc@gmail.com

Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero:

Years as Estero Resident: 3

Employed: ☐ Retired: ☒

Monthly Hours Available for Community Service: as needs

Qualifications for Planning, Zoning, and Design Board:

Served 4 yrs on Liberty, Mo. Planning and Zoning Commission, 6 months as Chairman.

Educational Background: MBA - Finance, CPA

Relevant Professional Work Experience/Training: see P&Z service above

Prior Community Service: see resume

Please explain what you hope to achieve in this position: _____

Working within established guidelines/ordinances to help guide development of a fast growing community

that enhances its desirability by individuals, families and businesses.

Please supplement this application by submitting a copy of your resume.

Signature Dan Williams Date 2/1/24

Thank you for your interest in serving the Village of Estero

Update to Resume & Overview -
Vice President of Finance, Liberty Hospital Dec 2013 → March 2019

Williams, recently retired, has 39 years of operations oriented CFO experience. During that time, he has strengthened and led the finance function for a not-for-profit Safety Net provider (Truman Medical Centers), regional Hospital District (Liberty Hospital), and a privately held for-profit provider of respiratory medications (Med 4 Home), with net revenues ranging from \$500 million, \$200 million and \$50 million respectively.

Williams career successes are highlighted by his ability to become educated in, adapt to and lead numerous projects in a constantly changing healthcare environment.

During his 10 years at Truman Medical Centers, Williams was the in-house lead for financings primarily for construction and equipment totaling approximately \$100 million. This is inclusive of an esoteric financing vehicle known as New Market Tax Credits.

Williams started his non-public accounting career at Liberty Hospital and during three different timeframes served a total of 27 years. Liberty Hospital did not employ a separate COO and as VP of Finance & Support, Williams worked not only with traditional financial areas, but also with a diverse group of Directors responsible for Home Health/Hospice, Care Management, Dietary Services, Facilities/Engineering, Environmental Services, Medical Records and Pharmacy. At the end of 2017, Williams coordinated a refinancing at Liberty Hospital for \$30 million with a 12-year amortization at 1.95%.

The owner of Med 4 Home recruited Williams for the sole purpose of selling the company. In a five month time span Williams learned the business, reformatted financial statements, identified potential buyers, negotiated the sale price, worked in tandem with legal council in reviewing/modifying the sale agreement, worked with the buyers to satisfy their due diligence requirements and finalized the sale for \$83.5 million.

Throughout his career, Williams has worked with legal council on contract reviews. One of his key talents is his ability to “deconstruct” operational issues relating to the contract, to validate the ability to successfully implement the contract requirements.

Other Financial and General Management strengths include: Cash Management, Corporate Compliance, Third Party Reimbursement, Self Insurance Programs, Strategic Planning, Budgeting, Managed Care Pricing Strategies, Staff Management and Leadership, Operations Management.

Dan J. Williams, MBA, CPA

~~643 W. 57th Street~~
~~Kansas City, MO 64113~~
~~(Home) 816.363.1786~~

~~dan.williams@trmcmed.org~~
~~(Work) 816.404.8017~~

CFO, Senior Finance Executive

18+ years of CFO experience. Seasoned operations-oriented CFO with experience building, strengthening and leading the finance function for a not-for-profit Safety Net provider, regional health care facility and a privately held for-profit provider of respiratory medications, with net revenues of \$451 million, \$110 million and \$53 million respectively. Demonstrated ability to analyze the constant changes in the healthcare environment, and make the necessary operational adjustments.

Comprehensive experience demonstrated across all financial, accounting and revenue cycle functions. Recognized for high integrity, accuracy and timeliness in financial reporting and other work products.

Financial and General Management Strengths:

- Financing – Bond Issues / Leases
- Self Insurance Programs
- Strategic Business Planning
- Budgeting
- Managed Care Pricing Strategies
- Operations Management
- Contract Negotiations
- Third Party Reimbursement
- Corporate Compliance
- Cash Management
- Staff Management and Leadership

Professional Experience

TRUMAN MEDICAL CENTER Kansas City, Mo
 (Two hospital system, primary Safety Net provider for K.C., licensed 379 Acute Care beds and 212 bed Nursing Home, \$451 million net operating revenues)

CFO Truman Lakewood Corporate Senior Director of Finance (September 2003 to ~~Present~~) *Dec 2013*

Responsible for the review and development of cash flow, monthly financial statements, financing capital acquisitions and assessment of the financial and operational feasibility of strategic business plans. Positions reporting to me include: Directors of Accounting; Revenue Integrity; Materials Management; Patient Accounts. Served as interim COO for Lakewood Campus.

THE BUCKLEY GROUP Kansas City, MO
 (Regional Health Care Consulting Company)

Health Care Financial Consultant (September, 2002 to September 2003)

Provide services in strategic planning, business and product line development for health care providers.

- Developed feasibility assessment for free-standing radiation therapy facility
- Developed financial model of case management impact for state psychiatric hospital

- Conducted financial analysis of hospital-based skilled nursing and inpatient rehabilitation unit
- Performed analysis of hospital supply cost overages resulting from price/volume variances and assessed operational capabilities of newly organized Materials Management department

HOME MEDICAL SPECIALTY EQUIPMENT, dba Med4Home
(\$53 Million national provider of respiratory medications to Medicare patients)

Liberty, MO

Chief Financial Officer
(June, 2001 to May, 2003)

Hired to upgrade financial operations and sell the company.

- Successfully marketed, negotiated and directed "due diligence" response for sale of the company
- **Obtained increase in purchase price from initial offer of \$49 Million to final sale price of \$83 Million.**
- Redesigned finance department to better support company operations
- Developed incentive compensation system to reduce accounts receivable

LIBERTY HOSPITAL-Regional Health Center

Liberty, MO

(196 bed Acute Care Facility, Level II Trauma, Home Health and Hospice, net revenues \$110+ million)

Assistant Administrator, Finance
(1989-May 2001)

Senior Financial Officer responsible for all financial operations of the facility. In addition to customary responsibilities of a CFO, which included contract management, audit oversight, billing and collection functions and patient registration, I also provided leadership for the operations of pharmacy, home health, hospice, medical records, materials management, dietary and social services. Position was second in line of responsibility for the facility, after the Administrator.

- Developed Worker's Compensation Self-Insurance program saving in excess of \$1 million, over 10 years
- Coordinated Self-Insurance programs for General and Professional liability. Programs reduced premium costs \$100,000 to \$500,000 per year
- Coordinated development of operating and capital budgets, developed reimbursement projections
- Compiled information for bond prospectus, worked with outside counsel to develop bond covenants
- Developed Managed Care pricing strategy and negotiated contracts
- Presented monthly financial statements to Board of Trustees
- Directed Corporate Compliance audits
- Developed cash management strategies
- Assisted with development of strategic plans and monitoring success of same

PROVIDENCE-ST. MARGARET'S HEALTH CENTER

Kansas City, KS

Controller
(1987-1989)

LIBERTY HOSPITAL

Liberty, MO

Controller

(1977-1987)

EDUCATION

UNIVERSITY OF MISSOURI – Kansas City, MO
Master of Business Administration, Finance (1986)

SOUTHWEST MISSOURI STATE UNIVERSITY – Springfield, MO
Bachelor of Science, Economics (1975)
Graduated Cum Laude

AFFILIATIONS AND INTERESTS

President, Northland Health Care Access Clinic Board
Chairman, Liberty Planning and Zoning Commission
Juvenile Diabetes Research Foundation, Kansas City Chapter, Board Member
Budget Counselor, Hillcrest Ministries of Liberty
Metropolitan Ambulance Service Trust, (MAST) Board Member
Medal of Honor award recipient, HealthCare Financial Management Association, Heart of America Chapter
Past President, HealthCare Financial Management Association, Heart of America Chapter
Past President, Liberty Lions Club
Golf, scuba diving, travel
Treasurer, Solemar HOA



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: Al Paivandy

Address: 21247 Bella Terra Blvd.

Community: Bella Terra

Home Phone: NA Cell Phone: (904) 612-4557

Email Address: al1paivan@comcast.net

Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero: _____

Years as Estero Resident: 3

Employed: ☒ Retired: ☐

Monthly Hours Available for Community Service: 10-20

Qualifications for Planning, Zoning, and Design Board:

Florida Licensed Architect

Member of National Council of Architectural Registration Board (NCARB)

Florida registered General Contractor

Educational Background: B.S. In Enviornmental Design

Bachelor of Architecture

Master or Architecture

Relevant Professional Work Experience/Training: _____

over 30 years of experience in building design, Architectural drawings, production of construction

documents, review plans / discussion with Zoning and Bldg. Auth., and general construction services.

Prior Community Service: Clean up roads with FDOT. Design services donated to individuals or
Non-profit org.

Please explain what you hope to achieve in this position: _____
Provide community service, if I can!? Specially to community I rside in.

Since there was not any space available to explain regarding requested resume: I stopped by your office
discuss w/Ms. Sacco, that it has been a very long time since I have written one. She said that it was OK

Please supplement this application by submitting a copy of your resume.

Signature V. Paivandy Date 07 FEB. 2024

Thank you for your interest in serving the Village of Estero



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: Jeff Riopelle

Address: 13410 Villa Di Preserve Lane Estero FL 33928

Community: The Preserve at Corkscrew

Home Phone: _____ Cell Phone: 239-253-3560

Email Address: jeff@riopelleconsulting.com

Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero: 12

Years as Estero Resident: 20+

Employed: ☒ Retired: ☐

Monthly Hours Available for Community Service: 10

Qualifications for Planning, Zoning, and Design Board:

25+ years over multiple states in land acquisitions and development.

I have been involved in planning, zoning, and design in many municipalities across 10 states.

Educational Background: BS in Environmental Engineering

Relevant Professional Work Experience/Training:

Vice President of Land Acquisitions and Development for Publically traded homebuilder.

Vice President of private engineering firm.

See LinkedIn page <https://www.linkedin.com/in/riopelleconsulting/>

Prior Community Service: Board of Director for Calusa Chapter of Home Builders Association

Grand Knight for the Knights of Columbus

Please explain what you hope to achieve in this position: _____

To give back to the community that I have called home on and off for the last 24 years. _____

To utilize my experience in both the private and public industries to help future growth. _____

Please supplement this application by submitting a copy of your resume.

Signature  Date 02/07/2024

Thank you for your interest in serving the Village of Estero

13410 Villa Di Preserve Lane
Estero, FL 33928

Cellular 239-253-3560
E-mail jeff@riopelleconsulting.com

Jeffrey M. Riopelle

Objective

My objective is to secure a position as an Executive or Consultant for a large development company enabling me to leverage my education and experience into increased value for the company. I am an organized and industrious worker, detail oriented and deadline sensitive and possess a strong work ethic necessary to achieve results. I have excellent oral, written, analytical, and interpersonal skills. I am able to work independently and effectively interact with all levels of personnel and the public.

Professional experience

September 2008-Present Riopelle Consulting Nationwide

Owner and Manager

- Real Estate Development Consultant.

October 2016-August 2023 LGI Homes Florida, Georgia, Alabama, Tennessee, Mid-Atlantic

Vice President of Land Acquisitions and Development

- Responsible for each division's team hiring and training on company's systems and processes.
- Involved in all Land Acquisition and Development aspects, from underwriting including financial modeling, to Design and Entitlements, Project Management, and Turnover to HOA, for small to very large Residential Communities.

June 2009-October 2016 Knesal Engineering Services, Inc. Gulfport, Mississippi

Vice President

- Managed all aspects of Civil Engineering, Surveying, Environmental, and Construction Management Consulting for the company's clients.
- Worked as the company's liaison and direct point of contact for the company's clients.
- Worked on business development for securing both private and public contracts.
- Managed all staff members and oversaw the company's human resources, accounts receivables, and accounts payables.

May 2007-September 2008 Columbus Communities Biloxi, Mississippi

Vice President of Development

- Managed the operations of a development office for a large master planned community.
- Worked directly with engineers, architects, and builders to design and develop the residential and commercial sections of the project.
- Worked with builder's onsite and directly managed the daily development of the community.
- Negotiated land acquisition and sales.
- Responsible for managing the private communication company.
- Responsible for looking into and coming up with a plan to utilize new urbanism for the projects new designs while using a sustainable thought process.

June 2005-January 2007 Taylor Woodrow Fort Myers, Florida

Director of Land Development

- Managed due diligence requirements and governmental land-use approvals throughout the Southwest Florida region for all of the company's large master planned communities.
- Handled site layouts, defined design criteria, completed initial planning and cost estimates, and created final development budgets.
- Coordinated and obtained all federal, state, and local regulatory land-use and development construction approvals.
- Interfaced with local planning, environmental, engineering, legal, and other municipal organizations

to meet local requirements and create positive relationships between our developments and the surrounding areas.

- Negotiated all development agreements, and contractor and consultant contracts.

December 2000-June 2005 Centex Homes Naples/ Fort Myers, Florida

Land Development Project Manager

- Handled design and construction coordination of company's land development projects.
- Developed and implemented a local development tracking and updating tool for keeping all of the internal disciplines up to date on the development status.
- Created land development budgets, schedules, and narratives for land purchases.
- Managed land development budgets and cash flow during all phases of the development and construction of the projects.
- Supervised and managed more than 10 large projects in less than five years.
- Managed the design and development of the amenity construction plans for all projects.
- Worked with internal and external employees on the development and education of the land development procedures the company was trying to set forth.

May 1998-December 2000 Wilson Miller, Inc Naples, Florida

Project Engineer - Surface Water and Land Development Department

- Provided site development permitting consultation and development assistance to clientele, dealing extensively with golf course facilities and upscale residential communities.
- Designed development site layouts, surface water management systems (storm sewer), sanitary sewer, water supply, irrigation supply, and site paving and grading.
- Acted as client representative for agency permitting for local, state, and federal permits.

May 1997-May1998 Aerotek, Inc. Flint, Michigan

Senior Technical Recruiter

Onsite Staffing

- Prescreen, interview, negotiate and place individuals at client sites and maintain a positive rapport with contracted employees and their respective off site managers.
- Acted as company liaison between management and clientele while continually soliciting for new clientele having staffing needs.

Professional memberships

Florida Engineering Society, National Society of Engineers, National Association of Home Builders, Mississippi Board of Realtors, National Association of Realtors, Urban Land Institute, Chamber of Commerce/Coast Young Professionals

Skills Summary

Senior manager with extensive experience in site acquisitions and development. Skilled in securing federal, state, and local regulatory land-use and development approvals. Excellent background in site design, construction, scheduling, and budgeting. Experienced in developing and maintaining open levels of communication between development and all other aspects of master planned communities.

Education

Michigan Technological University Houghton, Michigan
B.S. in Environmental Engineering 1996

Certifications

State of Michigan Engineering Intern, 1996
 NAHB Certified Green Professional, 2008
 Mississippi Real Estate Sales Agent License, 2008



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: MEL BAHR

Address: 21535 PORTRUSH RUN

Community: STONEBROOK

Home Phone: Cell Phone: 763/274-9577

Email Address: MELTBAHR@GMAIL.COM

Year-round Resident: ☐ Snowbird: ☒ Annual months in Estero: 6

Years as Estero Resident: 13

Employed: ☐ Retired: ☒

Monthly Hours Available for Community Service: 28

Qualifications for Planning, Zoning, and Design Board:

ON A PLANNING COMMITTEE IN THE 1970'S
- MINNESOTA A FARMING COMMUNITY WITH
THE SUBURBS MOVING IN

Educational Background: UNIVERSITY OF MINNESOTA
SCHOOL OF ENGINEERING NON-DEGREE

Relevant Professional Work Experience/Training: STARTED A
MANUFACTURING BUSINESS IN 1970'S. BUILT IT TO
A MAJOR BUSINESS. DEVELOPED 3 PROPERTIES IN
A INDUSTRIAL PARK.

Prior Community Service: SCHOOL BOARD, COLLEGE BOARDS, BANK
BOARDS. PRESIDENT PLUS TREASURER OF VILLA'S II
COMMUNITY IN STONEBROOK.

Please explain what you hope to achieve in this position: I HAVE A GOOD BUSINESS MIND - GOOD WITH CONTRACTS
NEGOTIATIONS. GOOD PROBLEM SOLVER

Please supplement this application by submitting a copy of your resume.

Signature  Date 2/9/24

Thank you for your interest in serving the Village of Estero



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: Gary Welch

Address: 20272 Leopard Lane

Community: Wildcat Run

Home Phone: None Cell Phone: 312-731-3563

Email Address: garywelch@gmail.com

Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero:

Years as Estero Resident: 4 +

Employed: ☐ Retired: ☒

Monthly Hours Available for Community Service: 32

Qualifications for Planning, Zoning, and Design Board:

I bring a wide range of experience in residential and commercial development from both the private sector and municipal boards. My business and prior community service provides a unique viewpoint and perspective.

Educational Background: AS, Police Science; Pre-law Criminal Justice,

Various classes and programs on leadership, management, sales, negotiations and conflict resolution amongst others.

Relevant Professional Work Experience/Training: I have spent the majority of my career in the home building and development business. Early years focused on the former while later years the latter. I am well versed in product and overall project development.

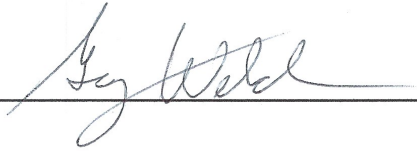
Prior Community Service: Board of Directors Solid Waste Agency of Lake County (IL), 6 years
Plan Commission Member, Village of Kildeer (IL), 9 years, 4 as Chairman
Board Member, Village of Kildeer (IL), 6 years

Please explain what you hope to achieve in this position: In retirement I now have
the time to devote to community service. I found my prior service very personally rewarding. I would like to
again utilize my professional and community experience to help add to the community that I now call
home.

Thank you for your consideration.

Please supplement this application by submitting a copy of your resume.

Signature



Date 02/13/2024

Thank you for your interest in serving the Village of Estero

Gary R. Welch
21108 Highwood Road
Kildeer, IL 60047-9306

(C) 312-731-3563

garyrwelch@gmail.com

(H) 847-540-9604

Results oriented building and construction executive with P & L responsibilities for operations, business development, and team management. Ability to adapt, capitalize and thrive in rapidly changing business environments. Highly capable manager skilled at motivational communication, effective delegation, budgeting and forecasting as well as providing increased profitability for the company, trades and vendors.

PROFILE:

- Comprehensive real estate and building executive. Experience includes entitlements, municipal relationships, product development, owner representation, construction management, bidding & purchasing, trade/vendor relations and customer satisfaction
- Skilled in management of implementation, maintenance, quality assurance and warranty of multiple projects including start up, systems and procedures
- Effectively hired, trained and supervised staff and managers in construction, development, implementation, sales, quality assurance and warranty service

CAREER BACKGROUND:

Principal: GW Asset Management Services, Kildeer, IL 2008 to Present

- Provides management services for distressed assets, including stabilization, management, repositioning for disposition of underperforming properties. We provide hands-on, cost-effective services for lenders, municipalities and private owners interested in preserving and recovering value from their real estate holdings.
- We offer our experience and services in management, operations, due diligence, forensic research, lien resolution, maintenance and caretaking of properties.
- Consulting on operational aspects and business execution; set up defined measureable goals; job descriptions & requirements; team development; hiring, training and retention of employees; communication; organization and growth; continual improvement.

Chief Operating Officer: Irongate Land & Construction Company, Chicago, IL 2005 to 2008

- Responsible for group of 25 in general contracting (subcontracted) and development groups (both for investors and company portfolio) including fostering of Human Resource department to better serve the company and its employees.
- Established systems and accountability increasing gross margins by 4%.
- Coordinated marketing and branding efforts both external & internal.
- Developed diverse residential and retail product portfolio.
- Fostered optimum working environment and developed strategic alliances with trades and vendors reducing proposed increases by and average of 3.5%.

Consultant: Hampstead Partners: LaJolla, CA 2004 to 2005

- Managed local portfolio asset
- Implemented all aspects of \$3.5 M rehabilitation of portfolio, 200 unit apartment project

Vice President of Community Operations: Montalbano Builders, Oak Brook, IL 2000 to 2003

- Directly managed staff of 8 sales managers and 8 operations managers with reports of 20 and staff of 4, allowing President and COO to focus on expansion into the Phoenix market.

- Responsible for P & L of the Chicago Division.
- Developed reporting, pricing and release strategies to achieve sales objectives and exceeded sales goals for three consecutive years, increasing annual volume by 8%.
- Instituted quality delivery process resulting in variance costs of .25% while maintaining a 2.4% overhead. Achieved both direct and indirect budgeted results.
- Implemented first results oriented bonus compensation program.
- Streamlined the delivery process providing on time deliveries and attained a customer satisfaction rating of 97%.

Vice President of Operations: Carroll Homes, Lake Forest, IL 1996 to 1999

- Established new homebuilding company constructing speculative custom homes, custom build to suit and upscale empty nester homes.
- Recruited, hired and trained sales, construction and administrative personnel.
- Implemented Timberline job cost and accounting system.
- Participated in successful land use lawsuit against city of Lake Forest.

Operations Manager: Town & Country Homes, Westchester, IL 1995 to 1996

- Responsible for P&L of four communities.
- Started sales and construction activity on four new communities.
- Exceeded company sales and closing objectives by 12% and 9% respectively, increasing revenue by \$5.5M and profits by \$1.1M.

President & Owner: Welch Development Corporation, Kildeer, IL 1989 to 1995

- Operated all facets of entrepreneurial building company.
- Completed construction and sold out two bankrupt subdivisions (Homes by Hemphill in Grays Lake and McHenry, IL) for Bank of Buffalo Grove.
- Developed parcels for sales to other builders.
- Managed \$35 M OREO property of Bank of America (Carillon, Plainfield, IL) through sale to Cambridge Homes.

EDUCATION, CERTIFICATION & TRAINING:

Triton College, AS degree in Police Science
 Lewis University, Lockport Pre-law Criminal Justice program
 OSHA Safety certification
 Leadership Training for Managers, Dale Carnegie
 Sales Advantage, Dale Carnegie
 Managing Others, American Management Association
 Effective Business Planning, American Management Association
 Resolving Conflict, Rationally & Effectively, Mind Tools
 OSHA Outreach Program, The Cincinnati Insurance Companies
 Change Orders in Illinois, Lorman Education Services
 Negotiating to Yes, Northern Illinois University Extension
 Super Bowl of Sales, HAHB
 Gold Key Award Winner for Lake Forest project

LEADERSHIP & MEMBERSHIPS:

Board of Directors, Village of Kildeer, 6 years (2001–2007)
 Board of Directors, Solid Waste Agency of Lake County (SWALCO), 6 years (2001–2007)
 Chairman, Plan Commission, Village of Kildeer, 9 years (1995–2001 & 2007–2009)
 Homebuilders of Greater Chicago
 National Association of Home Builders



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: _____

Address: _____

Community: _____

Home Phone: _____ Cell Phone: _____

Email Address: _____

Year-round Resident: ____ Snowbird: ____ Annual months in Estero: ____

Years as Estero Resident: _____

Employed: _____ Retired: _____

Monthly Hours Available for Community Service: _____

Qualifications for Planning, Zoning, and Design Board:

Educational Background: _____

Relevant Professional Work Experience/Training: _____

Prior Community Service: _____

Please explain what you hope to achieve in this position: _____

Please supplement this application by submitting a copy of your resume.

Signature  _____ Date _____

Thank you for your interest in serving the Village of Estero

DEB WASZAK

19727 Villa Rosa Loop | Estero FL 33967
 DebWaszak@proton.me | 224-212-0014

Retired servant leader with over a decade of executive level local government management experience including leadership during crisis, constituent-focused operations, grant writing, communications and public relations, talent attraction and retention, collaboration and building consensus, public-private partnerships, operational analysis. A results-driven public servant consistently delivering impactful outcomes.

RELEVANT EXPERIENCE**Village Administrator, Village of Fox Lake, Fox Lake, IL****2021 - 2023**

Proven leader in enhancing operational efficiency and boosting revenue, while cutting costs for a tourist-focused municipality encompassing a segment of the United States' busiest inland recreational waterway. Implemented board-directed policies. Provided oversight to eight direct and 90 indirect reports. Streamlined various processes, implemented transparency improvements, leveraged assets for revenue enhancements and improved efficiencies.

- Successfully facilitated bond issue for park development and enabling infrastructure projects resulting in Moody's bond rating upgrade from Aa3 to Aa2.
- Initiated village's parks plan and projects. Secured \$750K in congressionally directed spending and \$450K in DCEO funding, nearly 10% of the village's \$12.5-million park development.
- Facilitated, managed the park development process with various contractors and consultants securing funds, organizing community input sessions, final design, and bid document keeping the project on schedule.
- Led one of the first-ever municipal cost recoveries for polyfluoroalkyl (PFAS) contamination.
- Invested some village funds, following investment policies, which resulted in \$300K additional revenue.
- Championed the implementation of a self-service human resources and time and attendance application aimed at minimizing paper usage, elevating efficiency, and providing round-the-clock accessibility to vital information, thereby empowering staff and enhancing convenience.
- Developed, wrote, and managed a monthly internal e-newsletter for staff, proactively informing them about village events, addressing anonymous questions and suggestions submitted electronically and via suggestion boxes, driving tangible improvements as valuable suggestions were implemented, such as enabling village employees to enjoy complimentary or discounted access to parks and recreation events and creating the staff's guiding principles which resulted in improved morale and outcomes.
- Improved budget book and capital plan allowing for increased transparency and understanding. Initiated a deliberative capital planning process with grading matrix to assist in the prioritization of projects.
- Studied underutilized assets, initiated the leasing of the village's commercial kitchen as a culinary incubator to help local entrepreneurs grow their businesses and potentially move into permanent space in the village's business district, enhancing revenues allowing for additional park's programming.
- Reorganized two village departments to align with current operations, resulting in a diverse executive team.

Chief of Staff, City of North Chicago, North Chicago, IL**2005 - 2009 and 2014 - 2021**

Accomplished leader and proactive contributor recognized for successfully enhancing operational efficiency, leading to significant revenue growth and cost reduction. Provided strategic oversight for a diverse municipality with a major military installation, several major corporate businesses, medical school, and VA hospital. Implemented city council-directed policies. Managed day-to-day operations. Identified and resolved long-range issues. Empowered a diverse team of nine direct and 128 indirect reports. Executor of corrective action plans to address operational shortfalls and functional integrations that improve team dynamics, morale, and results. Success in high-pressure, challenging, and deadline-driven environment.

- Created congressionally recognized and award-winning summer youth employment program funded by grant monies; reduced youth crime by 64%, provided summer help in city and created a pipeline for their employment into the city.
- Improved budgeting process and reporting. Achieved the city's first GFOA Award for 'Excellence in Budgeting' and first GFOA 'Certificate of Achievement for Excellence in Financial Reporting' continued those results.

Deb Waszak Resume - Page 1 of 3

- Produced annexation strategy, worked on boundary agreements, acquired an additional 40 acres.
- Improved processes in economic development resulting in the 2016 WalletHub Award of second-best community to start a business. North Chicago also scored first in the nation in WalletHub's favorable business environment.
- Initiated the "fast-track" blight reduction program; demolished blighted properties, revitalized others resulting in increased valuations and properties in productive use earning Insurify's 'Best Up and Coming Housing Markets 2020.'
- Created strategic blueprint to facilitate utilization of city water and publicize the plant as an asset for economic development and community public relations purposes.
- Led the creation and deployment of portable digital surveillance cameras in high crime areas using smart technology for police cars and dispatch center; obtained private funding as well as designed requirements.
- Redesigned city's website improving usability and transparency; Crafted city's communications standards and strategy; improved public relations and increased internal and external communications channels.
- Initiated training programs that reduced workplace injuries and City insurance premiums.
- Reduced budget by over \$1 million through leveraging technology and shared services; created sustainable plan to satisfy pension obligations by State of Illinois deadline while improving service levels.
- Renegotiated contracts including military police contract which secured an additional \$500K in revenue each year.
- Directed the city's first capital improvement plan and city's first investment policy.
- Worked with stakeholders to move to a consolidated dispatch center with a nearby municipality saving the city nearly \$500K annually and ensuring our dispatchers remain employed with new center.
- Worked with Metra to secure over \$400K in funding to remodel the city's train station.
- Collaborated with corporate partner for safety enhancements near the corporate campus including \$150K in improved street lighting and \$400K for "ShotSpotter" technology.
- Secured \$1 million in state funding for city hall building upgrades.
- Led the analyst review of utility and franchise fees that resulted in the recovery of \$60K in overdue taxes and \$800K in annual additional revenue.
- Recruited and stabilized a diverse executive management team after significant turnover.
- Led and managed city through 2020 unprecedented times of public health, economic and other uncertainty, including ransomware attack. Ensured continued levels of service and safety of community including only peaceful protests without damage to persons or property. Develop telework and other policies. Continued safe, physically distant modified community summer event with high-altitude fireworks streamed live. Over 2,000 unique viewers online, plus hundreds more viewed from strategic physically distant locations. Continued creative way to hold other city events in a modified safe environment.

Village Administrator, Village of Mettawa, Mettawa, IL

2010 - 2011

The first village administrator in Mettawa's history hired part-time to establish services for its constituency. Drafted and executed village's policies and strategies by providing objective and thorough research and management to ensure accountability and the most efficient use of public funds to achieve public goals.

- Worked with SWALCO and environmental engineers vetting candidates for the village's first trash franchise. Researched best practices for the transition from a free-market trash system to a franchise system. Implemented and managed transition plan which had zero to minimal service impact to residents, saving residents money.
- Extensive research on the village needs and its various public safety options and costs. Several interviews and meetings with various police departments and security firms to ensure the most efficient use of public funds in achieving the village's public safety goals. Crafted and documented this study; presented it to trustees. Negotiated contract terms with security firm including the specifications of the vehicle, requirements of personnel, etc. This security solution, when compared to traditional solutions, saves the village over \$500K a year.
- Secured cost recovery FEMA grants for the clean-up of the 2010 blizzard and spring storms.
- Assisted strategic planning. Crafted changes reflecting the public's concerns. Researched statistical comparisons. Created an outreach plan increasing awareness of the village's strategy.
- Initiated a formal study of village roads to create an infrastructure maintenance schedule to eliminate "on the fly" costly and unbudgeted maintenance/repairs and allow for planning in seeking project funding.

Deb Waszak Resume - Page 2 of 3

OTHER PROFESSIONAL EXPERIENCE

Factotum, LLC, Libertyville, IL

2009 - 2014

Consulting on issues relating to strategy, management, and communications related to state and local government.

- Researched, crafted and packaged grant application for the City of North Chicago. Collaborated with environmental consulting agency, U.S. Navy and others to ensure successful result from the U.S. EPA.
- Provided communications and action plan to drive results and meet the requirements of Community Reinvestment Act for Lake Forest Bank & Trust, North Chicago Community Bank.
- Assisted transition committee with moving from developer to homeowner's association for community management.

ADDITIONAL LEADERSHIP ROLES/COMMUNITY INVOLVEMENT

Board of Directors, North Chicago Chamber of Commerce, 2015-2019

U.S.S. Illinois 786 Club, 2016 -2021

Women United/Women's Leadership Committee, United Way - Lake County, 2016 -2021

Board of Directors, U.S. Navy League - Lake County Council, 2016 -2019

Trustee, National Museum of the American Sailor Foundation, 2017-2021

Board of Directors, Lake County Honor Flight, 2017-2018

External Advisory Council, Rosalind Franklin University Innovation and Research Park, 2019 – 2021

Women of Distinction Award from the Lake County Journal

Leadership Award from North Chicago Chamber of Commerce

Department of State/ACYPL Delegate to Thailand - one of seven selected in the country

Volunteer, Soi Dog Foundation, Phuket Thailand

EDUCATION, TRAINING, CERTIFICATIONS

AI for Leaders, BabsonX, Babson College

Professional Certificate Blockchain Technology, Cornell University, Ithaca, NY

Certificates in ICS 100, 200, 300, 700, and 800, WMD Homeland Security Training, Anniston, AL

Master of Public Management, Carnegie Mellon University, Pittsburgh, PA

Specialization: Information Systems Management *Highest Distinction*

Bachelor of Arts, Lake Forest College, Lake Forest, IL

Majors: Business and Psychology *Honors in Thesis*

OTHER

United States Masters Swimming Association, ranked #8 in 2020 in the nation, 200-yard butterfly

Global Swim Series, 2019 Caribbean Championships, #62 Nevis to St. Kitts Cross Channel Swim

Swim Around Key West, second place, three-person, women's relay

Published five coloring books



VILLAGE OF ESTERO
PLANNING, ZONING, AND DESIGN BOARD
MEMBERSHIP APPLICATION

Name: _____

Address: _____

Community: _____

Home Phone: _____ Cell Phone: _____

Email Address: _____

Year-round Resident: ____ Snowbird: ____ Annual months in Estero: ____

Years as Estero Resident: _____

Employed: _____ Retired: _____

Monthly Hours Available for Community Service: _____

Qualifications for Planning, Zoning, and Design Board:

Educational Background: _____

Relevant Professional Work Experience/Training: _____

Prior Community Service: _____

Please explain what you hope to achieve in this position: _____

Please supplement this application by submitting a copy of your resume.

Signature _____ Date _____

Thank you for your interest in serving the Village of Estero

Lauren Willison

9840 Horne Ln.
 Estero, FL 33928
 863-272-2592
 laurenwillison1@gmail.com

WORK EXPERIENCE

Florida Gulf Coast University Fort Myers, Florida

Director of Community Engagement, Recruitment, and Communication

Sept 2018 - August 2022

- Supervise and oversee the College of Education web pages and content
- Create all promotional material copy for program recruitment
- Manage existing community relationships and partnerships for the college
- Facilitate new community partnerships that align with the strategic plan
- Recruit future students in the fields of education for undergraduate and graduate programs
- Create strategic initiatives that further enrollment growth and serve the needs of the community
- Facilitate events for recruitment, community engagement, fundraising, and alumni engagement
- Lead the EDUCamp summer camp for high school students to increase the prospective student pipeline
- Manage the various budgets pertaining to the strategic plan of recruitment, community engagement and digital presence
- Oversee social media communication and plan to engage all college constituents
- Create marketing and communication plans for all populations including current and prospective students, alumni, school districts, community partners, faculty, and donors
- Give presentations to various schools, classes and community groups to recruit undergraduate and graduate students

Florida Polytechnic University

Lakeland, Florida

Director of Admissions

Jan 2015 – Sept 2018

- Manage recruitment staff of seven recruiters
- Developed recruitment plan to increase incoming student quality
- Coordinate all Admissions events including: Open Houses, Accepted Student events, Guidance Brunch, and Move-in Day
- Manage campus visit and twelve tour guides
- Created and implemented the application process for undergraduate and graduate programs.
- Manage Salesforce CRM data for reporting and yield tracking.
- Oversea the Florida Residency process
- Built outreach programs and events for underrepresented populations.
- Achieved population growth from 0 to 1400 for the university in four years.
- Kept a yield rate over 50% every enrollment year as Director of Admissions.
- Reduced melt from 11% to 7%
- Make admissions decisions for all undergraduate admissions degree programs
- Created admissions application process and decision workflow
- Developed and implemented strategic plan for the department
- Served on the Institutional Effectiveness Committee
- Participated in the initial SACSCOC Site visits
- Wrote content for all print recruitment material
- Maintain all department website content
- Provide content for official university social media pages including: Facebook, Instagram, and Twitter
- Implemented Common Application integration
- Created all departmental Policies and Regulations for the Office of Admissions
- Manage the recruitment population for the Graduate Programs
- Managed and developed annual operational budget of over 1.2 million

Assistant Director of Admissions

Jun 2014 – Jan 2015

- Assist in Managing Admission Counselors and Support Staff
- Develop and implement the campus visit experience

9840 Horne Ln. Estero, Florida, 33928 863-272-2592 laurenwillison1@gmail.com

- Maintain a vast Florida Territory including Southwest, West Central and North West Florida
- Maintain guidance counselor relationships through on and off campus events
- Manage 15 student tour guides
- Plan and execute admitted student events on and off campus

*Admissions Counselor**Jul 2013 – Jun 2014*

- Recruited inaugural class of undergraduate and graduate student for Florida Polytechnic University
- Yielded 63% of personally admitted applicants
- Built relationships with guidance counselors and community members on behalf of the university
- Maintained campus tour schedule and gave campus tours
- Managed high school visits to promote the university
- Tracked and managed student outreach through Salesforce (CRM)
- Created a monthly newsletter for guidance counselors, and contribute monthly articles
- Emphasized teamwork by assisting other counselors with file processing and college fair coverage
- Qualified students for acceptance considering minimum and average requirements

Edison State College (Florida Southwestern State College)**Fort Myers, Florida***Interim Student Life Specialist**May 2008 – Nov 2008*

- Assisted in the Opening on the Office of Student Life
- Coordinated and implemented student events and activities
- Created reports of all activities and events, and presented them to the appropriate administrators
- Acted as a Student Government Adviser and Mentor
- Supervised all student clubs and organizations
- Managed all club advisers and budgets
- Drafted the Policies and Procedures Manual for the Student Clubs and Organizations

*Coordinator, Student Orientation**Aug 2012 – Nov 2012*

- Tasked with start-up of the Orientation Department
- Created all materials for New Student Orientation Packet and presentations
- Trained and Hired Full-time Orientation Staff and Student Orientation Leaders
- Developed New Student Orientation website and online registration
- Directed logistical aspects of Orientation planning including space, equipment and technology
- Created online Orientation assessment to ensure student satisfaction
- Collaborated with Student Services departments, and Academic Departments in overseeing student readiness for orientation
- Managed staff and assigned roles to assist with Orientation
- Conducted first year Academic Advising sessions, and created first year course plan

*Recruiter/Student Admissions Specialist**Nov 2010 – Aug 2012*

- Assisted with start up of the Welcome Center
- Maintained relationships with Guidance Councilors
- Organized college Open Houses, and program specific recruitment events
- Recruited Traditional and Non-traditional students for all college programs including limited access programs
- Hired and managed a Student Assistant staff who facilitated campus tours, answered the main information line, and assisted future students with the enrollment process
- Hired and managed a Student Assistant staff who facilitated campus tours, answered the main information line, and assisted future students with the enrollment process
- Created quarterly reports on prospective students and applicants
- Assisted students with the enrollment process and supplemental program applications
- Assisted in the creation of the 2011-2012 recruitment and initiatives
- Wrote and applied policy and procedures for the Office of Student Recruitment
- Created new relationships in the community with businesses and schools
- Managed community visits and college fair schedule for recruitment staff
- Trained all incoming Admissions Specialists
- Built relationships with faculty creating open lines of communication for program recruitment
- Oversaw and directed all orientation programs
- Recruited and assisted in filling the first student housing on campus

9840 Horne Ln. Estero, Florida, 33928 863-272-2592 laurenwillison1@gmail.com

Student Recruiter/ Assistant

Aug 2005 – Aug 2007

- Performed secretarial duties, including scheduling and data entry
- Assisted with recruitment and marketing
- Recruited prospective students
- Coordinated and assisted with planning events

Southwest Florida College

Fort Myers, Florida

Financial Aid Planner

Mar 2009 – May 2010

- Advised students on the Free Application For Federal Student Aid (FAFSA) application process
- Worked with individual students to create a personalized financial aid plan
- Processed necessary financial aid adjustments and awards
- Created financial aid packages for new and current students
- Trained and managed new Financial Aid Planners
- Specialized in Veterans Benefits
- Created Scholarship Workshop Sessions
- Spoke to incoming Freshman at Orientation on the topic of Financial Aid

EDUCATION

FLORIDA GULF COAST UNIVERSITY

Fort Myers, Florida

Bachelor of Arts, Communication, Dec 2008

EDISON STATE COLLEGE

Fort Myers, Florida

Associate of Arts, May 2007

- Student Government President
 - Award- Outstanding Student of the Year
-

VILLAGE OF ESTERO PLANNING AND ZONING BOARD MEMBERSHIP APPLICATION

Name: Anthony R Gargano

Address: 23923 Amalfi Coast Road

Community: Lighthouse Bay at the Brooks

Home Phone: 239.444.5525 Cell Phone: 609.221.4899

Email Address: argargano@n2ss.com

Year-round Resident: Yes

Years as Estero Resident: 2.5 full time; 3.5 previously as a part-time resident

Retired: Yes

Monthly Hours Available for Community Service: 10

Qualifications for Planning and Zoning Board: 1981-1984 served as a member of the Zoning Board of Adjustment, Washington Township, Gloucester County, NJ. 1984-1989 served as Chairman of that board. During my service on the board, this community of 50,000 residents was one of the fastest growing townships in the state of New Jersey.

Educational Background: BSBA, MBA Saint Joseph's University, Philadelphia PA

Relevant Professional Work Experience/Training: CEO, Agilevision LLC. Senior Vice-President, Sony Electronics

Prior Community Service: Currently Board President, Harbour Club, Lighthouse Bay. Previously: Board Member ITVA, Board member ITCA, Member of the Management Committee Vision Fund of America

Please explain what you hope to achieve in this position: Make a positive contribution in helping with balanced and responsible growth and participating in the vision of a rich community environment for the residents of Estero.



Signature

Date 18 February 2016

Thank you for your interest in serving the Village of Estero

ANTHONY R. GARGANO
23923 AMALFI COAST RD
BONITA SPRINGS, FL 34135

Home: 239-444-5525
 Cell: 609-221-4899
 email: argargano@n2ss.com

INDEPENDENT CONSULTANT: from May 2002

Engaged in a variety of executive management consulting and strategic business and technology planning assignments in areas of sales and marketing strategy, sales and business development, and organizational assessment and design. Recent clients include: Digital Fountain, Leitch Technology Corp, MicroFirst and a number of private clients of the Gerson Lehrman Group. Monthly columnist for Broadcast Engineering Magazine.

AGILEVISION: November 1999 to May 2002

President & CEO – Recruited to lead newly formed start-up established by Sarnoff Corp and Mercury Computer Systems to commercialize patented, compressed digital video processing and splicing algorithms developed for HDTV and digital television applications. Built the existing team; launched the company; further developed and productized the core technology with a precedent setting sweep of all 3 major show awards at NAB 2001 product launch. Leveraged key customer contacts and partnerships to secure initial orders. First systems successfully deployed and on air and subsequently completed the sale of AgileVision to Leitch Inc.

- Expanded original HDTV strategy to target cable, satellite and high bandwidth internet content distribution applications.
- Established high energy key management team.
- Led company from start-up to revenue to acquisition.

SONY ELECTRONICS, BROADCAST AND PROFESSIONAL GROUP: October 1989 to November 1999

Senior Vice-President, Communications Systems Division – May 98-Nov 99. Promoted to lead this new division formed by merging Broadcast and Production, Professional Video, Data Systems, Duplication and Systems Integration Divisions and Software Development Center with \$600MM combined revenues. Reinvigorated the business, recovered eroding market share and turned around net loss. Successfully integrated divergent bi-coastal business groups. Repositioned company as a DTV systems solutions provider. Launched major HDTV initiatives: CBS first NFL broadcast in HDTV, NBC Jay Leno Show in HDTV.

- Closed first year \$30MM ahead of Revenue Budget and \$1MM NIBT vs \$8MM Budgeted Net Loss.
- Responsible for Sony's most successful NAB (1999) ever.
- Developed alliance and co-development partnerships: General Instrument, Pluto, Tektronix, Laser Pacific.

Senior Vice-President, Applications Systems Division – Oct 95-May 98. Selected to head newly formed strategic business focused in key areas of convergent technologies for digital imaging, audio, video, computers and communications and included a start-up Videoconferencing venture, Digital Photography, Medical Systems, Security Systems, Education Systems and Special Imaging divisions. Led group to fastest growing, most profitable division at Sony. Received Sony's prestigious President's Corporate Leadership Award.

- Quickly established market presence and credibility with key industry analysts, customers and distribution partners.
- Conducted most successful product introduction ever in BPC with the launch of new digital still image camera.
- Achieved number three position in market by end of first year with new Videoconferencing business startup.

Senior Vice-President, Broadcast and Production Systems – Apr 92-Oct 95. GM of \$300MM professional video and audio business addressing Production, Post-production, Television Broadcast, Music Industry, VHS Duplication and High Definition Television markets.

- Achieved double-digit growth in revenue and profits three successive years.
- Initiated 'Century 21 Project' to assess future strategic technology and marketing needs.
- Developed field marketing and sales support specialist organization.
- Vice-President Product Management, Vice-President Marketing (1989-1992)

Previous Positions: RCA, Manager, Video Systems Div; General Instrument, International Marketing Manager

Other: Member: Council of Technology, Media & Telecommunications Advisors

Former Member: Board of Directors, AgileVision; Management Committee, Vision Fund of America; Board of Directors, Webb (ITVA) Foundation; Board of Directors, ITCA

EDUCATION and DEVELOPMENT

- Executive Development Program, Babson College, Wellesley, MA
- Tokyo Management Seminar, Sony Institute, Tokyo, Japan
- Tuck Executive Program, Dartmouth College, Hanover, NH
- MBA, BSBA, St. Joseph's University, Philadelphia, PA

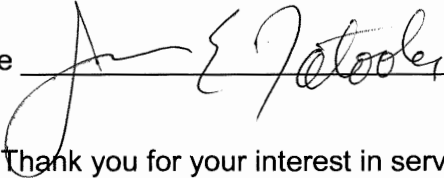


VILLAGE OF ESTERO
PLANNING AND ZONING BOARD
MEMBERSHIP APPLICATION

Name: JAMES E. TATOLES
Address: 8524 VIA LONGMARE CIRCLE, UNIT 101
Community: RAPALLO
Home Phone: - Cell Phone: 847 373-5166
Email Address: JETATOLES@PRODIGY.NET
Year-round Resident: ☒ Snowbird: ☐ Annual months in Estero:
Years as Estero Resident: 8
Employed: Semi-Retired: ☒
Monthly Hours Available for Community Service: 25+
Qualifications for Planning and Zoning Board: FIFTY PLUS
YEARS IN REAL ESTATE DEVELOPMENT -
CONSTRUCTION. INVOLVED IN ALL PHASES
OF PLANNING, ZONING, FINANCE, MANAGEMENT
Educational Background: BSME ROSE-HOLMAN
INST OF TECHNOLOGY, MBA KELLOGG SCHOOL
OF NORTHWESTERN UNIV
Relevant Professional Work Experience/Training: OFFICER US ARMY
CORP OF ENGINEERS, CEO PARTNER, CONSULTANT
TO VARIOUS DEVELOPMENT FIRMS, LICENSED
COMMERCIAL RE ASSES ASSOCIATE, LECTURER IN BUSINESS
Prior Community Service: MEDICAL STUNNE AVIATOR UNIT - TRANSPORT
CHILDREN TO HOSPITALS, CHURCH TRUSTEE, BOY SCOUT
REPRESENTATIVE, CITY BOARD ADVISOR, VARIOUS VOLUNTEER

Please explain what you hope to achieve in this position: CONTRIBUTE
TO THE EXCITING PLANNING AND GROWTH OF
ESTERO, A DYNAMIC VILLAGE. UNIQUE OPPORTUNITY
TO HELP A COMMUNITY EVOLVE TO SOMETHING
SPECIAL

Please supplement this application by submitting a copy of your resume.

Signature  Date MAR 9, 2014

Thank you for your interest in serving the Village of Estero

James Tatooles



Commercial Real Estate Advisor
 39.489.3303 x340 Office
 tatooles@viprealty.com

Career Summary

As a Chicago native, Jim brings a lifetime of Construction Management and Real Estate Development experience to the Sands Commercial Group. He graduated from Rose-Hulman Institute of Technology in Terre Haute, Indiana with a BS in Mechanical Engineering and then served as a Combat Engineering Lieutenant in Germany. Upon his return, he received a full scholarship and obtained his MBA in Production Management from the Kellogg Business School at Northwestern University. Jim was later introduced to the Real Estate Development industry as an Owners Representative for a private group of investors and subsequently became President of Intercontinental Engineering & Development Corp, a company working on both private and FHA projects where he directly oversaw development concepts, zoning, finance, construction, lease management and sales marketing. The private side was devoted to creating industrial parks; building and leasing spec flex and warehouses. The FHA side developed and built Section 8 multi-family units and planned unit housing communities, with over 3,000 units completed.

Jim left his position at Intercontinental to become the Director of Real Estate for Oakridge Holdings, a large national development and holding company with projects and interests throughout the United States where he traveled extensively doing work-outs and project modifications on everything from residential and commercial developments to golf courses and cemeteries. With this experience, Jim formed a partnership with his friend who was the Regional Manager of a major construction company doing heavy construction at O'Hare International Airport. Their company, Euclid Construction/Management, devoted one half of their efforts on construction projects for others and one half to projects for retention. There was a diversity of work which included new construction, retro-fitting and renovation and a specialty was developed in the automotive area. His partner oversaw the construction, while Jim was responsible for concept, design, financing and leasing.

Upon his partners' death, efforts were made to dispose of their investments which triggered Jim's move to Estero, Florida with his wife of over 55 years, "Didi". They were drawn to Southwest Florida's quality of life, weather and exciting growth potential as a place to expand Jim's career as a Real Estate Advisor.

In addition to Jim's successful and active career, he has always found time to be active in philanthropic endeavors. He served his church as a trustee, was an institutional representative to the Boy Scouts of America, Past President of his school's Alumni Association and as a private pilot, Jim was most recently past commander of the Medinah Aviation Unit, transporting needy children to Shriner Hospitals.





VILLAGE OF ESTERO
DESIGN REVIEW BOARD
MEMBERSHIP APPLICATION

Name: Michael K. Sheeley, AIA

Address: 15661 Old Wedgwood Court

Community: Devonwood Estates

Home Phone: _____ Cell Phone: 239-850-1440

Email Address: mike@lotusarchitecture.com

Year-round Resident: Yes Snowbird: _____ Annual months in Estero: _____

Years as Estero Resident: N/A

Employed: Yes Retired: _____

Monthly Hours Available for Community Service: 8

Qualifications for Design Review Board: Registered Architect in Florida since 1984. Strong local practice experience with offices in Fort Myers and Naples.
Previously served on City of Fort Myers Code Enforcement Board, and am
interested in assisting with the beautification of our local area.

Educational Background: Master of Architecture Degree from Georgia Tech, Atlanta, Georgia. Post Graduate work at the Graduate School of Design, Harvard University
and Studies at the Architectural Association, London, England.

Relevant Professional Work Experience/Training: Large Multi-Family,
Commercial, Hi-Rise, and Custom residential projects in my work experience.

Prior Community Service: Past President, Rotary Club of N fort Myers
Vice President of The Symphony of SW Florida
Past Board Member of the Lakes Park Enrichment Foundation

Please explain what you hope to achieve in this position: _____
I would like to ensure compliance with the Estero Codes through a thoughtful
process, and would like to add my experience and background to common-sense
codes that protect the community. _____

Please supplement this application by submitting a copy of your resume.

Signature  Date 1-22-18

Thank you for your interest in serving the Village of Estero



PROFESSIONAL RECORD

Michael K. Sheeley, AIA

LEED Accredited Professional (LEED AP)

President- Commercial Architecture

EDUCATION

- 2000 The Harvard School of Design, Harvard University,
Cambridge, Massachusetts
Mid-size Firm Management
- 1992 The Harvard Institute of Affordable Housing, Harvard University,
Cambridge, Massachusetts
Process, Financing, Design, and Management of Affordable Housing
- 1985 Graduate School of Design, Harvard University
Cambridge, Massachusetts
Studies in Elderly Housing
- 1979 Master of Architecture, Georgia Institute of Technology,
Atlanta, Georgia
- 1978 Graduate Program, Architectural Association,
London, England
- 1977 Bachelor of Science, Georgia Institute of Technology,
Atlanta, Georgia

EXPERIENCE

- 2016-Present Founder and Co-Owner of LOTUS Architecture Group, LLC, Fort Myers and
Naples, Florida. Performing Architectural Services on all types of commercial
and residential projects.
- 2007 Founder and Organizing Director,
Preferred Community Bank of Southwest Florida,
Fort Myers, FL
- 2006 Sheeley Architects, Inc. recognized as "Architectural Firm of the Year"
by the Lee County BIA Summit Awards (2006, 2007, 2010, & 2013)
- 1992 – Present Founder and Owner of Sheeley Architects, Inc., Fort Myers, Florida
Performing Architectural services on all types of commercial and residential
projects.
- 1983 – 1992 Wilson & Sheeley Architects, Inc., Fort Myers, Florida
President of the firm and Registered Architect in the State of Florida involved in
full range of Architectural services on all types of projects. Responsible for
supervision of architects, engineers, project management and coordination.

NAPLES OFFICE | 2950 TAMiami TRAIL N, SUITE 16 | NAPLES, FL 34103 | 239.304.3041 | www.LOTUSarchitecture.com

FORT MYERS OFFICE | 9200 COLLEGE PARKWAY SUITE 101 | FORT MYERS FL 33910 | 239.482.2121 | 888.600.1784



1979 – 1983 Captain, United States Army Corps of Engineers, Fort Campbell, Kentucky
Duties included construction officer and combat line officer.

LICENSES AND PROFESSIONAL REGULATIONS

LEED Accredited Professional (LEED AP)
Alabama, Registered Architect, License Registration No. 6369
Arkansas, Registered Architect, License Certificate No. 4132
Florida, Registered Architect, License No. 10,564
Florida, Certified Structural Threshold Inspector, No. 929
Georgia, Registered Architect, License No. RA012108
Iowa, Registered Architect, License No. 3,663
Mississippi, Registered Architect, License No. 4269
NCARB Certified (National Council of Architectural Registration Boards), No. 43,015
American Institute of Architects, Member No. 30020657

PROFESSIONAL ORGANIZATIONS

Member, American Institute of Architects, AIA
Member, Technical Advisory Committee of the Florida Building Commission
(Developing of the Unified Florida State Building Code)
Former Member, Lee County Executive Regulatory Oversight Committee
Former Member, Plumbing Board of Adjustments and Appeals, Lee County, Florida
Member, Lee Building Industry Association
Member, Real Estate Investment Society (REIS)
Member, National Association of Home Builders
Former Vice Chairman, Code Enforcement Board, City of Fort Myers, Florida
Former Member, Construction Licensing Board, Lee County, Florida
Former Member, Board of Governors, Real Estate Investment Society (REIS)

COMMUNITY ORGANIZATIONS

Founding Director, Lakes Park Enrichment Foundation
Past President / Current Vice President, Southwest Florida Symphony Orchestra and Chorus, Inc.
Past-President, Rotary Club of North Fort Myers, Florida

AWARDS AND RECOGNITIONS

Paul Harris Fellowship Rotary International Award

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FORT MYERS OFFICE | 8200 COLLEGE PARKWAY, SUITE 101 | FORT MYERS, FL 33919 | 239.482.2121 | AA26001786



VILLAGE OF ESTERO
PLANNING AND ZONING BOARD
MEMBERSHIP APPLICATION

Name: Leonard E. "Scotty" Wood, III

Address: 19000 Sapphire Shoes Lane, #202

Community: West Bay Club

Home Phone: 239-390-2881 Cell Phone: 239-222-1220

Email Address: lew1761@gmail.com

Year-round Resident: Snowbird: x Annual months in Estero: 7

Years as Estero Resident: 15

Employed: Retired: x

I traveled from North Carolina at my expense to attend all summer meetings.

Monthly Hours Available for Community Service: what ever it takes

Qualifications for Planning and Zoning Board: 15 years experience in city and regional planning and zoning, City of Lake Forest, Illinois and Village of Estero. Served as Chairman of the Village of Estero Planning and Zoning Board from 2015 to present

Educational Background: Associate degree in Civil Engineering; Bachelors Degree in Business with emphasis on city and regional planning

Relevant Professional Work Experience/Training: Land surveyor; Member Route 60 Presidents Council and Member Route 60 Sub Area Plan Commission, Lake Forest, Illinois; Commissioner, Winnetka, Illinois Park District and Chairman, Finance Committee

Prior Community Service: Chairman, Village of Estero Planning and Zoning Board (2015-present)
Member Board of Directors and Executive Committee, Lee Health System Foundation (2015-present)
Chairman Joint Insurance Committee, West Bay Club (2017 to present)- continued at bottom of page 2

Please explain what you hope to achieve in this position: _____

1. Oversee development, redevelopment and other changes to properties in such a way that Estero grows responsibly
2. Oversee the administration of the newly developed Village of Estero Comprehensive Plan
3. Oversee the development and implementation of the Village of Estero Land Development Code
4. Conduct business with the highest standards of ethics

Please supplement this application by submitting a copy of your resume.

See attachments - Resume and letter of recommendation

Signature Leonard E. "Sully" Wood Date Feb. 1, 2018

Thank you for your interest in serving the Village of Estero

Prior Community Service continued:

Vice President, Member Board of Directors West Bay Golf Club (2015-2016)
Member South Lee County Hospital Development Committee (2009-2017)
Chairman, ECCL Property Casualty Task force (2005-2008)
President, Academy Wood Homeowners Association, Lake Forest, IL (2002-2014)

RESUMÉ

LEONARD E. "SCOTTY" WOOD, III
19000 Sapphire Shores Lane, unit 202
Estero, Florida 33928
lew1761@gmail.com
239-222-1220 (cell)
239-390-2881 (land line)

SUMMARY

An experienced executive who has enjoyed success in general management, sales & marketing and community service roles. I enjoy a collaborative, team oriented environment where I can blend my skills with those of others to achieve a common goal. I am a hard worker and never averse to rolling my sleeves up and plunging into the depths of a challenge searching for the right people, the right solution or the right implementation.

BACKGROUND

Village of Estero, Florida (2015-present)
Chairman, Village of Estero Planning & Zoning Board

West Bay Club Community Association & West Bay Golf Club, Estero, Florida
(2017-present)
Chairman, Joint Insurance & Benefits Committee

Lee Health System Foundation (2015-present)
Member, Board of Directors & Executive Committee

South Lee County, Florida Hospital Development Committee, Estero, Florida (2009
to 2017)
Member

Indigo Shores at West Bay Club, Estero, Florida (2004 to present)
Vice President of the Board of Directors and Insurance Chairman

Golf Digest Magazine, New York, New York (2008-present)
Member, Course Ranking Panel

Estero Council of Community Leaders, Estero, Florida (2004 to 2010)
Chairman, Property & Casualty Insurance Task Force

West Bay Golf Club, Estero, Florida (2008 - 2016)

Vice President of the Board of Directors and Chair - Greens & Grounds Committee

West Bay Club Community Association (2015-2016)
Member, Board of Directors

Lake Forest, Illinois Fire Service Planning Task Force (2013-2014)

Academy Woods Homeowners Association, Lake Forest, Illinois (2005-2014)
President of the Board of Directors

Route 60 President's Council, Lake Forest, Illinois (2005- 2009)
Member

Route 60 Sub Area, Lake Forest, Illinois (2004-2006)
Comprehensive Plan Development Committee
Member

Winnetka Park District, Winnetka, Illinois (1996-1998)
Commissioner & Chairman - Finance Committee

Gallagher Benefit Administrators, Itasca, Illinois (1992-1997)
President and CEO

Blue Cross & Blue Shield Association, Chicago, Illinois (1986-1992)
Senior Vice President & Chief Marketing Officer

American Management Association, New York, New York (1986-1996)
Member, Board of Trustees, Executive Committee, Compensation Committee, Audit Committee,
Chairman, Sales and Marketing Council

Blue Cross & Blue Shield of Nebraska, Omaha, Nebraska (1984-1986)
Vice Chairman and Chief Operating Officer

HMO Nebraska, Omaha, Nebraska (1985-1986)
Vice Chairman of the Board of Directors

Nebraska State Comprehensive Health Insurance Program, Lincoln, Nebraska (1986)
Chairman of the Board of Directors

Group Health Association of America, Washington, D.C. (1986-1988)
Member, Board of Directors

BCS Financial Corporation, Chicago, Illinois (1986-1990)
Member, Board of Directors

Dental Network of America, Oak Brook, Illinois (1986-1990)
Member, Board of Directors

Marketing Science Institute, Boston, Massachusetts (1986-1987)
Member, Board of Trustees



April 8, 2015

Mayor Batos
Village of Estero
21300 Three Oaks Parkway
Estero, Florida 33928

Dear Mayor Batos,

This letter is written in support of Leonard "Scotty" Wood. As a long-time resident of the City of Lake Forest, Illinois, Mr. Wood consistently played an active and very effective role in many community discussions. In fact, although he left our community only a few short months ago, the absence of his leadership on key issues is already greatly missed.

As Director of Community Development for the City of Lake Forest, I had the privilege of working with Mr. Wood on many occasions. I relied on him for input from a resident's perspective and always found his observations and questions insightful. The issues in which he was involved ranged from larger community issues such as visioning sessions for the Route 60 Corridor, a major gateway and key thoroughfare in Lake Forest, to neighborhood issues involving ongoing discussions between the Academy Woods residential development and the adjacent private high school campus, Lake Forest Academy. Mr. Wood played key roles in transportation issues supporting the City's efforts to get agreement from the State Department of Transportation to improve the safety of key intersections. Mr. Wood was also instrumental in strategizing and partnering with the City to gain significant concessions and improvements to various residential developments before they were presented to the City Council for final approval.

On various occasions, Mr. Wood looked beyond the interests of his own subdivision and offered support to appointed and elected officials at the City and County levels. Mr. Wood worked closely with a recent past Mayor to educate residents on the pros and cons of establishing Home Rule, through a referendum, in Lake Forest. In Illinois, Home Rule communities gain some greater flexibility to address issues at the local level. Thanks in large part to Mr. Wood's leadership, the referendum was approved.

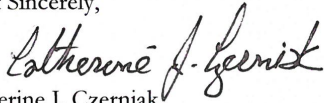
Mr. Wood also garnered support for a bicycle bridge connection, an important project to our local County Commissioner, which will greatly enhance bicycle and pedestrian access across the region. Mr. Wood provided important input through the years as the City considered various commercial and office development projects, helping guide community discussion and ultimately, the decisions of elected officials, to assure that the unique character of Lake Forest and the quality of life for its residents was protected over the long term.

Mr. Wood testified at numerous public hearings. He has a clear understanding and strong belief in the public process. He is respectful of all opinions. Speaking as a City staff member, Mr. Wood offered support, encouragement, creative ideas and words of wisdom to me on many occasions. His continuous interest in the

community, current issues and long term planning was always evident. It is people like him that have made my years of public service so rewarding. It has been my honor to know and work with Mr. Wood.

Lake Forest's loss is the Village of Estero's gain! Please do not hesitate to contact me with any questions.

Most Sincerely,

A handwritten signature in black ink, reading "Catherine J. Czerniak". The signature is fluid and cursive, with the first name "Catherine" being more prominent.

Catherine J. Czerniak
Director of Community Development
847-810-3504
czerniac@cityoflakeforest.com

2-302. Planning Zoning and Design Board.

A. Generally.

1. The Planning Zoning and Design Board (PZDB) is hereby established.
2. Each member of the PZDB shall be appointed by the Village Council to a 3-year term except for the initial terms of the Board upon its creation. The terms shall be staggered such that not fewer than two nor more than three terms shall expire each year. The terms of Board Members shall commence on May 1 and shall expire on April 30. Each member of the PZDB shall serve until the expiration of his or her term. Any member may be reappointed by the Village Council from term to term. The term of the PZDB School Board member shall be for the term specified by the School Board or, if no term is specified, for the duration of the tenure or employment of the member with the School Board, or until removed by the School Board.
3. Vacancies on the PZDB shall be filled by the Village Council upon the affirmative vote of a majority of the full Village Council membership. The Village Council may remove, with or without cause, any member of the PZDB from office at a public hearing upon the affirmative vote of a majority of the full Village Council membership.
4. The Chairperson or Co-Chairpersons, as desired by the Village Council, of the PZDB shall be appointed by the Village Council. Members of the PZDB shall annually elect during the first regularly scheduled meeting of each calendar year, a Vice-Chairperson from among its members if Co-Chairpersons were not appointed, and may create and fill other officers as the Board deems needed.
5. The PZDB may create whatever subcommittees it deems needed to carry out the purposes of the PZDB. The Chairperson of the PZDB may appoint, as needed, the membership of each subcommittee from the members of the Board.
6. Members of the PZDB shall not be compensated.
7. No PZDB member shall hold any other public office, appointive or elective.
8. The PZDB shall keep minutes of its proceedings, indicating the attendance of each member, and the decision on every question. The Village Clerk shall maintain all records of the PZDB. All meetings of the PZDB shall be open and available to the public in accordance with state law.
9. The Director shall advise and assist the PZDB in all of its deliberations. The Village Manager shall provide such other staff and clerical assistance as the PZDB may require in the performance of its duties, subject to the availability of such staff and clerical assistance as approved by the Village Council. The Village Manager, or a designee, shall make a written recommendation to the PZDB of the action to be taken. The PZDB may call upon any department or other agency of the Village for information or advice in the performance of its work. The PZDB, upon the approval of the Village Council, may accept grants or other monetary or physical assistance to aid in its work.
10. The PZDB may adopt rules of procedure not inconsistent with those adopted by the Village Council, for the conduct of meetings and public hearings and the review of matters before the Board.
11. Final action taken by the PZDB on applications shall be reduced to writing, filed with the Director, and a copy thereof made available to the applicant upon request.

B. Powers and Duties. The PZDB shall have the following powers and duties under this LDC.

1. To make decisions on the following:
 - A. Planned development minor amendments (Sec. 2-501.D, Planned Development);
 - B. Special exceptions (not part of a rezoning) (Sec. 2-501.E, Special Exception);

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- C. Zoning variances (not as part of a zoning map amendment) (Sec. 2-506.A, Zoning Variance);
 - D. Certificates of appropriateness (Sec. 2-504, Historic Preservation Certificate of Appropriateness);
 - E. Development orders and amendments (Sec. 2-502.A, Development Order);
 - F. Monument sign permits (Sec. 2-505.B, Monument Sign Permit); and
 - G. Permits to materially alter the exterior of commercial and multifamily buildings and structures (Sec. 2-505.A, Material Alteration of Commercial or Multifamily Building or Structure Exterior Permit).
- 2. To review and make recommendations to the Village Council on the following.
 - A. Comprehensive plan amendments (Sec. 2-501.A, Comprehensive Plan Amendments);
 - B. LDC Text amendments (Sec. 2-501.B, LDC Text Amendments);
 - C. Rezonings (zoning map amendments) (Sec. 2-501.C, Rezoning (Zoning Map Amendment));
 - D. Planned developments and amendments (Sec. 2-501.D, Planned Development);
 - E. Vacations of easements and right of ways when associated with a rezoning (Sec. 2-502.D, Vacation of Easement, Right-of-Way, or Plat);
 - F. Deviations to be heard by the Village Council (Sec. 2-506.C.1, Deviation); and
 - G. Flood variances (Sec. 2-506.B, Flood Variance).
 - 3. *Other Powers and Duties.* In addition, the PZDB shall have the following powers and duties.
 - A. To act as the Local Planning Agency for the Village for the purposes of the Community Planning Act, Sec. 163.3174, Fla. Stat., et seq. All of the functions, duties, powers, and responsibilities of a local planning agency as per such statutory provisions are hereby delegated to the PZDB.
 - B. In addition to any other public hearings required by law, with respect to all applications for development permits that require comprehensive plan amendments, planned development zoning actions, rezonings, variances, and special exceptions, or other development applications as determined by the Village Manager should be subject to public information meetings, the PZDB shall conduct a public information meeting as provided under Sec. 2-401, Public Information Meeting.
 - C. Respond to requests from the Village Manager on matters pertaining to planning and zoning.
 - D. Perform such other duties as may be assigned by the Village Council or required by ordinance.

C.Membership.

- 1. The PZDB shall have not less than seven nor more than nine members appointed by the Village Council by affirmative vote of a majority of the full Village Council membership. An additional non-voting, ex officio representative of the Lee County School Board may also serve on the PZDB in accordance with state law. The School Board shall notify the Village Clerk in writing within 10 days of the appointment or removal of any member.
- 2. At least a majority of the members of the PZDB appointed by the Village Council shall be residents of the Village. All other members shall either (i) own a business in the Village, (ii) own property in the Village, or (iii) work in the Village. The members of the Board shall include at least one member ("designated member") from the following Florida state-registered professions: (i) civil engineering, (ii) architecture, and (iii) landscape architecture. Other members shall have diverse backgrounds, and, wherever possible, prior experience in land use, planning, zoning, legal matters, environmental matters or building and development. Each member shall be sympathetic to municipal development consonant

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with the comprehensive plan and with the health, safety, and welfare of its residents. No Board member shall hold any other public office, appointive or elective. A designated member shall be permitted to represent a client at a Public Information Meeting, but shall not represent a client before the Board, participate in discussion or vote on the client's application at any other meeting. Notwithstanding, other members of the designated member's firm may represent the firm client before the Board at any meeting.

D.Meetings.

1. The PZDB shall meet at least once each calendar month, unless canceled by the Board or its chairperson. Special meetings may be called by the Chairperson or by any 3 regular members of the Board. At least seven days' notice shall be provided for any meeting, and an agenda for the meeting shall be available to the public at least seven days prior to the meeting. The Board may meet more often at the call of the Chairperson or the Village Council.
2. A majority of the full membership of the Board in attendance at a meeting shall constitute a quorum.
3. Each decision of the PZDB shall be approved by a majority vote of the members, unless expressly stated otherwise in this LDC.

(Ord. No. 2021-04, § 1, 6-16-2021; Ord. No. 2022-09, § 2, 9-21-2022)

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